

EC to look again at harmonisation of corporate tax

By David Buchan in Brussels

MR ONNO RUDING, the former Dutch finance minister, will head a committee on the long-stalled issue of whether to try to harmonise EC corporate tax systems, the Commission announced yesterday.

Mrs Christians Scrivener, the tax commissioner, said yesterday she had asked the committee to report within a year on the degree to which tax differences really distorted competition and investment location within the EC, on whether Community action was the proper remedy, and, if it was, whether Brussels should focus most on the tax base or rates.

For the past couple of years the Commission has given far higher priority to trying to bring indirect (value added and excise) tax rates together. This is partly because it realised that the recent downward drift of corporate tax rates in many EC states had rendered Brussels' earlier harmonisation proposals out of date, and because such proposals were worthless without agreement on a common corporate tax base. The share of governments' total tax take that comes from business ranged (in 1988) from 17.3 per cent in Luxembourg to 3.4 per cent in Ireland.

Mr Ruding promised his committee's approach would be pragmatic, and it would



Onno Ruding: promises pragmatic approach

observe "subsidiarity" in only proposing action at the EC level if it could not be better carried out by member states. The outcome, he said, would depend on other committed members who are Mr Jean-Louis, president of French clothing and shoe group André, Mr Lorenzo Gascon, a Spanish economist, Mr Carlo Gatto, Fiat director, Mr William Robinson, director of the UK Institute for Fiscal Studies, Mr Albert Radler, a German tax academic, and Mr Frank Vanistendael, a Belgian tax academic.

Ministers push ahead in talks on free trade area

MINISTERS from 19 European countries yesterday pledged to finish negotiating the European Economic Area (EEA) by mid-1991, so that common rules on free movement of capital, labour, goods and services would be in place by the start of 1993, writes David Buchan.

The 12 EC states and the six members of the European Free Trade Association (Efta), together with its associate, Lichtenstein, said they had identified some 1,400 EC laws as the legislative core of the planned EEA.

They noted that Efta had agreed to set up similar anti-trust and competition rules to

those of the Community, and to rely on safeguard mechanisms, rather than permanent exceptions, to protect sensitive sectors, such as finance and forestry, in Efta countries.

But the EC-Efta statement warned that many problems still awaited resolution. These included the difficulty of reconciling Efta health and safety standards - often higher than in the EC - with the requirement that goods be allowed to circulate freely in the 19-nation EEA.

Other unresolved questions include how much access EC fleets would have to Efta fishing grounds.

Norway increases value of exports by 6 per cent

By Karen Foss in Oslo

NORWAY'S exports of traditional goods rose by 6 per cent in value this year to Nkr113.3bn (\$19.5bn), according to preliminary estimates by the Norwegian Export Council.

The Council says this is the fourth year running that Norway has increased exports of traditional goods.

Taking into account oil and gas exports this year will hit Nkr202.3bn. Oil and gas accounted for export earnings of Nkr59bn in 1990. Salmon exports, a traditional source of

export earnings, increased 40 per cent to Nkr4.4bn.

The Council forecast growth of 7.8 per cent in the value of exports for next year.

Export volume in 1990 increased by 11 per cent, but prices for raw materials declined significantly.

About 57 per cent of Norwegian exports go to countries within the European Community. If and when Sweden and Austria become EC members, the figure will rise to about 73 per cent.

Other unresolved questions include how much access EC fleets would have to Efta fishing grounds.

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Republican tail attempts to wag the Moscow dog

By Quentin Peel in Moscow

THE HIDEROUS glass and concrete Palace of Congresses which Mr Nikita Khrushchev dared to build within the walls of the Kremlin provides an extraordinary theatre for the great drama of collapsing Soviet power.

Behind it all, the desperate state of the economy, with collapsing production, soaring inflation, chronic bottlenecks in food supplies, and a rampant black market, colours every bitter and pessimistic speech.

The fourth Congress of People's Deputies, the supreme constitutional power in the union, was killed as a make-or-break time for Mr Gorbachev and the perestroika process.

The Soviet leader wants endorsement of sweeping new

authority for himself, to hold the country together. The 15 union republics (or at least, the 12 which still have full delegations in attendance) are bidding for drastic devolution of power in a new union treaty.

Western consulting firms are setting up a centre to advise Soviet enterprises on privatisation and entrepreneurship, fittingly within the walls of the Institute for Economic Problems of Socialist Countries, writes Leyla Boulton. The five founders include Arthur Andersen & Co, ConsultAmex, and on the Soviet side, Moscow City Council, the League of Scientific and Industrial Associations, and the Soviet parliament's economic reform commission.

Both conservatives and reformers of a certain school have pleaded for *perestroika*, for central order to replace the confusion. The former want to reinstate the old state planning and distribution chains, which have collapsed in the first stage of economic reform. The latter want order to enforce reform, over the die-hard resistance of the Communist party and bureaucrats.

The opposite camp also unites both reformers and conservatives: the common front by the republics, a confident challenge from the provinces to the all-pervasive, historic might of Moscow.

It is not just Mr Boris Yeltsin, the towering and apparently radical Russian president, laying down his insistence on Russian sovereignty with all the confidence of the popular support he knows he has.

Exactly the same theme has come from the other republics:

from Mr Vitold Tokin, the Ukrainian prime minister, from Mr Nursultan Nazarbayev, the rising star from central Asia who leads Kazakhstan, and from his neighbours in Uzbekistan and Turkmenistan.

Their common line is that if there is going to be a new union, then they will tell Moscow exactly what it will look like. They do not want to get rid of Mr Gorbachev. They also want a union treaty (unlike their colleagues from the Baltics, and Georgia). But they are apparently united in intending to dictate that the new union will have a weakened, not strengthened, centre.

Albanian protesters to go on trial

By Judy Dempsey, East Europe Correspondent

ALBANIA'S ruling Party of Labour yesterday placed 157 people on trial following last week's anti-government demonstrations.

At the same time, the president of the rubber stamp parliament adopted a decree permitting the establishment of political parties.

The decree will allow parties to be established provided they are not "fascist, racist or anti-national". Unlike the parties which emerged after the demise of the Communists elsewhere in eastern Europe last year, the Albanian parties cannot be funded from abroad.

The "hard-soft" approach being taken by the AFL indicates its determination to maintain control while giving some ground to calls for change from students and intellectuals. On the other hand, workers appear to be targeted as scapegoats for the instability in the country.

Those put on trial included workers from Elbasan, the centre of the steel industry, and from the Adriatic city of Durres. Last week, thousands of workers took to the streets demanding an end to Communist rule despite promises by President Ramiz Alia, head of the AFL, that free and multi-party elections would take place next February.

Yesterday the Democratic Party, founded last week by prominent academics with close links to the Communist establishment, requested a postponement of the elections.

"It will be impossible to participate in parliamentary elections on an equal basis with the Communist party unless the date of the election is postponed," it said.

The aims of the Democratic Party remain unclear. Although it called yesterday for an amnesty for all political prisoners, it has not come out in defence of those arrested and put on trial.

Some western diplomats believe the Democratic Party may be susceptible to manipulation by the AFL because many of its members are close to the Communists.

Turnover in east Germany in October was actually down 46 per cent compared with a year

German stores find it a season of joy

Katharine Campbell reports on the unity bonus for retailers

FOR THE west German retailing trade, the festive season came early. While most stores have plunged into a particularly hectic Christmas period, the real occasion for celebration came a good deal sooner. As the eastern border rolled back to reveal a market of 16m new customers, with gleaming DM-Marks and 40 years of desperation to repair, western concerns rushed in.

Initially operating from tents or converted aircraft hangars, the most successful are selling six times what they would from comparable space in the west. And with only token rents to pay, profits have been healthy.

In the old east Germany, retailing was viewed simply as the last step in the production cycle. Luxury goods were officially defined, and included such items as river sausages.

The simplest things were unavailable. When the shops opened with western wares following currency union, old ladies walked the streets carrying paper bags. Many locations have been transformed into a riot of colour. The restrictive opening hours that apply in west Germany are being blithely ignored.

On the other hand, premises are cramped and distribution systems rudimentary, and massive investments will be required to meet rising expectations. The average grocery store has a floor area of only 56 sq metres, compared with 236 sq metres in the west. Just to double this grocery area across the eastern states will cost around DM100bn (\$234bn), according to estimates by M.W. Warburg, the Hamburg private bankers.

Because of this, the visible impact of the new spending power has been confined to the west German retailers and the joint ventures across the border. The west German retailing association forecasts a record year with sales of DM700bn, an increase of DM70bn, of which some DM28bn comes from west Germans and eat nearly twice as much fat (and their western cousins already consume a lot) but buying habits in east Germany will largely be distinguished by price sensitivity.

Shoppers in Halle queuing earlier this month to enter Woolworth, the first store which the company has opened in east Germany

ago, according to Bundesbank figures. Space constraints mean a vastly reduced selection, some shelves are still stacked with unsaleable eastern products, and a number of east Germans have got wise to the fact they may be charged a premium.

Nonetheless, retailers have been taken aback by the mania for western goods. "If they want an egg, it has to be a western egg," sighs one, with only minor poetic licence. Very few eastern brands sell, and many suppliers lacking a western partner are close to collapse.

In their new "Texas", as one prominent western retailer calls it, the west German concerns are aiming at a market share at least commensurate with their position in west Germany over a period of three or four years. Initially, it will be the discounters (of food and do-it-yourself items) who profit most from the necessarily price-conscious easterners. East Germans may put away twice the quantity of spirit as west Germans and eat nearly twice as much fat (and their western cousins already consume a lot) but buying habits in east Germany will largely be distinguished by price sensitivity.

Many of the sites are temporary. The north-east German retailer AVA has been converting former military premises which takes just a matter of weeks. The big investments to create permanent sites will come later.

An alternative has been to buy into the existing network.

Department stores, whose best earnings will come later as living standards rise, have partially gone along this route.

Centrum, the largest east German chain, continues to be the subject of haggling between the three largest west German stores, Kaufhof, Karstadt and Herde, who wanted to settle

the matter well before Christmas. The presence of Mr Jens Odewald, the Kaufhof chief executive, as head of the supervisory board of the Treuhand privatisation agency has fuelled acrimony between the players.

Privatising the grocery chain Handels Organisation (HO) is proving another big battle. The state-run HO used to command 57 per cent of the market. After a period of confusion, HO is now fallen into the hands of the Treuhand, and Mr Wolfgang Bernhardt, known for his part in turning around the once-nearly bankrupt Co-op, is masterminding the reorganisation in a round of bidding purports designed to favour small independent businesses and to discourage speculators.

One area of resounding success has been mail order. Hilterto unknown in east Germany, it is proving an ideal way of satisfying the needs of what is still largely a rural community.

In a few years, east Germany will have a superior infrastructure. Between now and then, extensive investment will be required, but retailing is a good deal further advanced in the east than most other sectors.

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TV head resigns in France

FRANCE'S state sector television services were plunged into disarray yesterday with the sudden resignation of Mr Philippe Guillaumau, chairman of the Antenne 2 and FR3 channels, writes George Graham in Paris.

His 15 months' tenure has been marked by uninterrupted guerrilla warfare with the government and by steadily mounting gloom at Antenne 2, the main general channel in the state sector, and FR3, the regional chain.

His resignation letter accuses part of the government of never having accepted his nomination, and of creating "obstacles of all sorts along my route."

In the end, however, Mr Guillaumau had also lost the confidence of the Conseil Supérieur de l'Audiovisuel, the independent broadcasting authority which had to the government's irritation, picked him for the job.

Mr Guillaumau leaves FR3 in the throes of a journalists' strike of more than three weeks, and Antenne 2 the cause of growing government panic about its losses, which are expected to reach at least FF300m (£30m) this year. Both stations are thoroughly demoralised.

COW dog

ECGD to win more freedom for export credit re-financing

By Peter Montagnon, World Trade Editor

BRITAIN'S Export Credits Guarantee Department is to win greater freedom to re-finance fixed-rate export credits in the capital markets under new legislation unveiled yesterday.

The legislation provides for privatisation of the ECGD's Cardiff-based short-term commercial risk insurance business, but the government is taking the opportunity to refine the law under which its longer-term project insurance business operates. The project business stays in the public sector.

The draft law, to be discussed by Parliament on January 15, gives the government wide powers to enter into financial transactions "in the interests of proper financial management of the ECGD portfolio". Bankers say this will create fresh scope for cutting the cost of interest-rate subsidies for re-financing older export credits in the bond market and using debt swaps to obtain a favourable rate.

Some recent deals have been taken in this way, but the legal conditions applying to how much of the business they will actually buy. The sale's specific scope has not been defined in the legislation, but will be made clearer in the invitation to tender, to be sent to a short-list of interested buyers soon after the debate.

The law also extends formal authority to ECGD to issue guarantees in European Currency Units (Ecu), hitherto only possible by breaking down the Ecu and issuing separate guarantees for each currency.

Smith Corona boosted by court ruling on dumping

By Nancy Dunn in Washington

SMITH CORONA Corporation this week advanced another step in its decade-long campaign against alleged dumping by Japanese companies of typewriters and word processors in the US market.

The company's chairman, Mr G. Lee Thompson, hailed a preliminary ruling by the US International Trade Commission (ITC) finding injury to the domestic industry inflicted by the sales of personal word processors at "less than fair market value." Smith Corona contends that seven Japanese manufacturers are selling their products at lower prices in the US than at home and in third-country markets.

Smith Corona is the lone domestic producer of portable typewriters and word processors for the US small-user market. The company, which manufactures in New York State and Singapore, has taken on the long expensive challenge to Japanese imports through a decade of fast-changing product lines, highly motivated by the loss of TV manufacturing and other technology industries to alleged Japanese dumping.

In April 1978, Smith Corona filed its first anti-dumping petition against electric typewriters. High dumping duties, which have since been mod-

Romanian phone project

SIEMENS of West Germany yesterday inaugurated new telephone switching equipment in Romania to increase the country's public 300 international phone lines to 3,000, writes Ariane Gerillard in Bucharest.

This represents the first step in a plan to develop over 500,000 international phone lines in Romania by 1993. The lines will be produced by

Venezuelan oil company to expand US refineries

By Joseph Mann in Caracas

VENEZUELA's national oil company, PDVSA, plans to invest \$2bn (£1bn) for expansion and improvements at two oil refineries it owns in the US, according to an executive at the Venezuelan company.

The investments, to be made over the next five years, will go towards meeting US environmental standards. The refineries, in Louisiana and Texas, are owned and operated by Citgo Petroleum Corp, an Oklahoma-based company wholly-owned by PDVSA.

Citgo, which recently absorbed the assets of another PDVSA subsidiary in the US, the Champion Refining Company, of Texas, is a major petroleum refining and distribution company holding about 6 per cent of the US petrol market.

PDVSA owns shares in two other US oil refiners and has 50 per cent equity stakes in two European petroleum companies, Ruhrgas in Germany, and Nynas Petroleum, in Sweden. The Venezuelan concern plans to expand its overseas

EC 'needs to boost farm trade efforts'

THE EC has not given enough priority to trade issues and should now boost efforts to reach a consensus on farm subsidies to present in the deadlocked Uruguay Round talks next month, David Gardner reports from Brussels.

This is the view of Mr Renato Ruggiero, Italian Trade Minister, who had the job of trying to co-ordinate the EC's position at the failed Round summit in Brussels earlier this month.

A key point in the law is that policies in force at the time of privatisation will remain the government's ultimate responsibility rather than be transferred to the newly-privatised company. The government will reimburse them with the new company which will also manage them. After privatisation of Cardiff, the government will not write new terms. Scope exists for it to keep some business in difficult markets rather than transfer to the new company all Cardiff's existing liabilities. Its Nigerian exposure could remain with the government, but the newly-privatised company would shoulder it.

This leaves room for negotiation with potential bidders on how much of the business they will actually buy. The sale's specific scope has not been defined in the legislation, but will be made clearer in the invitation to tender, to be sent to a short-list of interested buyers soon after the debate.

The law also extends formal authority to ECGD to issue guarantees in European Currency Units (Ecu), hitherto only possible by breaking down the Ecu and issuing separate guarantees for each currency.

Exit destabilisation, enter post-apartheid dominance

AS South Africa edges towards political respectability, some of its business leaders are beating the regional co-operation drum with an enthusiasm threatening to drown economic realism, writes Tony Hawkins.

They are not alone in this. Within the Southern Africa Development Co-operation Conference (SADC), it has become fashionable to assume that post-apartheid South Africa will become its 11th member with far-reaching benefits for all participants.

Great scope exists for regional co-operation, especially in energy, transport, and tourism. The South Africans make much of their capacity to help their less-prosperous neighbours, whose efforts to reduce "dependence" on Pretoria, as part of the sanctions campaign were notably unsuccessful. The ending of Pretoria's destabilisation activities, and, it is hoped, ceasefire in Angola and Mozambique, would open the door to much-improved regional economic performance.

An obvious attraction of South African membership would be an immediate, though one-sided, boost to regional trade. Official figures for 1983-85 put intra-SADC trade at only \$350m (244,400 - 4.5 per cent of its total for

regional trade - while its trade with South Africa was valued at \$1.5bn, of which 85 per cent were imports.

These figures highlight the potential dangers of South African entry. If the plan is for a regional free trade area, favoured by many businessmen and some politicians, then South Africa, with a gross national product of some \$30bn, would swamp the other 10 states whose combined income is only \$35bn. Far from welcoming closer trade links with Pretoria, most of the 10 would need to restrict imports from South Africa, specifically of manufactured goods that would otherwise threaten their own industries.

South African manufacturers hold almost all the aces in regional competition - lower transport costs, a more efficient infrastructure, sophisticated financial markets, advanced technology, a dynamic private sector, and a bigger domestic market.

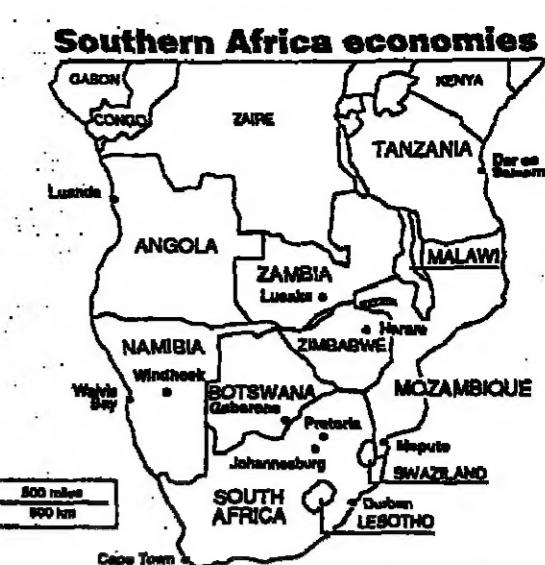
Faced with such competition, the best industrialists in Zimbabwe, Zambia or Botswana could hope for would be a loss of cut competitiveness in international trade; negotiations for the finality that signifies demarcation. The US, with its "fast-track" mandate, was much lighter on its feet than the European Commission.

South Africa, South African industry is bound to be an aggressive competitor on a continent seen as its natural marketplace.

This lies at the heart of Pretoria's enthusiasm for closer regional links. But the SADC states have little to offer in return, except primary commodities - Angolan oil, Zambian copper, Malawian tea, Botswana soda ash and Zimbabwe tobacco. As political constraints fall away, the trading pattern is likely to be more diversified.

A free trade area, which is one option, would probably condemn Prentiss's neighbours to satellite status. They would continue to rely on their primary product exports supplemented by some processing activities and basic manufacturing for local consumption. But faced with relatively open competition from South Africa, the odds would be stacked against their achieving the breakthrough into industrialisation most are anxious for.

Before much longer, SADC member states must respond to an economic threat from Pretoria that could prove more serious than the political and military destabilisation of the 1980s. Lesotho, member states of the East and Southern Africa Preferential Trade Area (PTA), to which most SADC



states belong, agreed on regional monetary union within five years. While such schemes head the agenda rather than the nitty-gritty of trade and investment promotion, economic co-operation will stay a pipedream.

**What's on, who's up, where's news:
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It chronicles prices down the decades, laments the devaluation of the English language, cheers the spread of democracy, and spends a week in a Russian factory. Just to complete the picture, it has a 13-page survey of the art market.

The Economist's double issue. For those who need to be seasonally adjusted. It's a cracker.

**The
Economist**

INTERNATIONAL NEWS

Japanese shares scandal spreads to political arena

By Stefan Wagstyl in Tokyo

A JAPANESE stock market scandal which has touched leading banks and stockbroking companies yesterday spread into the political arena when public prosecutors started questioning a former government minister.

Mr Toshiyuki Inamura is suspected of having evaded tax on stock trading profits totalling Y2.8bn (£10.9m), including gains made from using inside information. Mr Inamura was director general of the environmental agency in 1986-87 in the government of Mr Yasuhiro Nakasone, who was his... if implicated, but never charged, in the Recruit affair.

Officials of the Tokyo District Public Prosecutor's Office believe Mr Inamura profited from information supplied by Mr Mitsuhiro Kotani, a corporate raider, who has admitted manipulating stock prices.

Mr Kotani is the subject of a wide-ranging investigation for his speculative investment activities between 1986 and 1990. They are examining claims of insider trading, illegal fund-raising and tax evasion. Mr Kotani had wide contacts with politicians, banks and securities companies.

Public prosecutors yesterday mounted well-publicised raids on Mr Inamura's home and offices, taking away boxes of documents. The scandal is already being



Nakasone: Never charged

Britain gives £5m to Ethiopia and Sudan

By Michael Holman and Alison Smith

ETHIOPIA and Sudan face a worse famine than the catastrophe of 1984-85 unless there is urgent international assistance, Mrs Lynda Chalker, UK minister for overseas development, warned yesterday.

The new scandal could strengthen Mr Kaifu's political position because he was chosen on the basis of his clean political reputation.

It will be difficult for the ruling Liberal Democratic Party to replace him with anyone less clean than himself for fear of provoking public anger.

The questioning of Mr Inamura is unusual because politicians are not generally investigated under tax evasion laws if they can show the suspect income was used for political purposes.

But public prosecutors believe Mr Inamura profited personally from his gains.

According to public prosecutor Mr Inamura, and Mr Kotani kept in touch through Dr Akiyuki Yamashita, a doctor who sometimes treated Mr Kotani and who was also an aide to Mr Inamura.

Mr Inamura traded in stocks on which Mr Kotani was mounting raids through Koshin, his investment syndicate. The targets included Kokusai Kogyo, an aerial survey company, in which Mr Kotani acquired control in 1987-88 in a controversial takeover battle. The money needed to finance the acquisition drove Mr Kotani deep into debt in the New Year.

Apart from the Horn, Angola and Mozambique, the appeal will include Liberia, where at least half a million people affected by the country's civil war need food.

Aid workers hope that the combination of international assistance, and improved prospects for peace in Mozambique and Angola will help avert a disaster.

The two men allegedly arranged loans worth £44bn for Mr Kotani and others.

Woman set to head UN refugee organisation

MRS SADAKO Ogata, a Japanese professor of foreign relations with experience in the UN Children's Fund, has been nominated as the next UN High Commissioner for Refugees, diplomats said yesterday, AP reports from New York.

His choice is expected to be confirmed by the General Assembly by acclamation tomorrow.

Mrs Ogata, 63, would be responsible for protecting 15m refugees worldwide and end a long and controversial search for a successor to Mr Thorvald Stoltenberg, who resigned to become deputy prime minister of Norway.

Mr Virendra Dayal, chosen for the job by Mr Javier Pérez de Cuellar, the UN secretary general, withdrew from consideration last month after meeting opposition from the US and other western nations.

Mr Dayal charged that his opponents wanted a westerner to fill the post, and implied they were racists who wanted the commissioner to "carry the burden of the white man".

At the time, western diplomats said they objected to Mr Dayal because they had not been consulted about the appointment.

Mrs Ogata would be the first woman to hold the post, which traditionally has been held by western men, many of them high-profile politicians and fund-raisers.

She is the dean of the faculty of foreign studies at Sophia University in Tokyo and professor at the Institute of International Relations for Advanced Studies on Peace and Development in Asia at the university.

She became Japan's first woman minister to the United Nations in 1974, and also worked for the UN children's fund, UNICEF.

Appointed and approved, she would be the fourth woman in the United Nations system holding the rank of under-secretary-general and would be the second Japanese with that rank, joining Yasushi Akashi, undersecretary-general for disarmament affairs.

Reuters adds: Mr Pérez de Cuellar has repeatedly asked Burma's military government to release opposition leader Aung San Suu Kyi from house arrest, but has so far received no positive response, a UN spokesman said yesterday.

Seven months after winning an election last May, leaders of the opposition National League for Democracy are still in jail or under house arrest.

Japan's shares scandal spreads to political arena

By Stefan Wagstyl in Tokyo

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Assault on NZ welfare state

By Del Hayward in Wellington

NEW ZEALAND's new National government last night began dismantling the extensive 52-year-old welfare state with wide-ranging cuts in unemployment and family benefits, medical and sickness payments, and moves towards means-tested, user-paying medical and educational services.

An economic package, designed to reduce government spending by NZ\$210m (£184m) this year and NZ\$22.5m next year, also brought radical changes to the labour market, ending half a century of compulsory unionism and scrapping national wage awards in favour of factory or local wage agreements.

Cuts in education spending include the cancelling of a new law school at Waikato University, which was to specialise in Maori and ethnic law. Defence spending was cut by NZ\$20m. This was described by Mr David Caygill, former Labour Party finance minister, as "a token gesture". He argued that much more could have been cut from defence to preserve some of the welfare benefits.

The main benefit of NZ\$2 a week for each child will be scrapped. Basic unemployment benefits are reduced while other supplementary benefits for unemployed, single parents and sickness beneficiaries will be subjected to means tests.

There are also increases in the cost of visits to the doctor and chemists' prescriptions. These have risen from NZ\$6 to NZ\$15.

Cuts in education spending include the cancelling of a new law school at Waikato University, which was to specialise in Maori and ethnic law. Defence spending was cut by NZ\$20m. This was described by Mr David Caygill, former Labour Party finance minister, as "a token gesture". He argued that much more could have been cut from defence to preserve some of the welfare benefits.

Wealthy families will be taxed more heavily to pay for the cuts. The government has also signed a new contract with Mr Don Brash, Reserve Bank governor, extending the date for the oil to 2 per cent inflation target to three years. This

enabled the bank to immediately ease its tight monetary policy and two banks followed by dropping mortgage interest rates by 1 per cent and commercial rates by half a per cent. The banks were National, a subsidiary of Lloyds, and ANZ.

The prime minister, Mr Jim Bolger, says the package is "strong medicine to treat a sick economy" and is designed to produce economic growth, reduce interest rates and create jobs.

Mr Ruth Richardson, the finance minister, said many people refused to take low-paid jobs because they received more in unemployment benefits. The government had to change the welfare system to discourage this.

Many commentators pointed out that while the cuts come into force over the next few weeks it will be at least a year before the reform of the labour market can produce new jobs.

Welfare payments had ballooned and had to be cut back, said Miss Richardson. In 1984 they cost NZ\$880m; today welfare benefits took over NZ\$10m of government spending. If no action had been taken the government deficit would be

NZ\$30bn by 1993.

"If he does so only partially then he's at risk of being driven out by force," the British minister said.

Mr Weston recounted how he and Mr Larry Banks, the consul, survived for more than four months holed up in the embassy compound in Kuwait City. They returned to London following the release of western hostages by President Saddam Hussein.

Shortly before they left the embassy, Mr Weston said, he was telephoned by an Iraqi resistance leader, who described himself only as Abu Nasser.

The man thanked the diplomats for staying on in Kuwait and applauded the British government's policy of firmly

Famine adds to misery of war-torn Eritrea

Without further aid, widespread loss of life is inevitable, reports Jeremy Harding

HALF-a-mile behind a line of rebel trenches in southern Eritrea, a few body cowards in the dust beside a dry stone wall. Beyond this wall it is unsafe for the herdsman or his cattle to stray in daylight since they would be visible from Ethiopian government positions.

If there were any pasture left to speak of, there is little doubt that most livestock owners in Eritrea would risk the mortar fire to graze their cattle. But a second year without rain means safe grazing is now a technicality.

With the Eritrean People's Liberation Front poised for a final push in its 30th year war against the Ethiopian government, drought has visited a plague on both houses.

All reserve grazing has been used up and, according to rebel estimates, famine now threatens two million people in Eritrea, following total crop failure in 1989/1990.

This figure is confirmed by aid organisations. Earlier this month Oxfam (UK) warned that in Eritrea and the neighbouring province of Tigray, also controlled by rebels, up to five million people needed emergency food aid.

In both territories, says the UN Food and Agriculture Organisation, "widespread loss



of life is inevitable unless further emergency relief and logistic support for its distribution are mobilised."

Drought and crop failure are familiar woes in Eritrea, where thousands of lives were lost in the famine that swept the Horn of Africa in 1984/85. They are compounded by a bitter war for independence by the Eritreans since the former Italian colony was annexed by Ethiopia in 1991.

Until 1974, when the Emperor Haile Selassie was overthrown, the Ethiopian government was backed by US military aid. Thereafter the regime in Addis Ababa received material and expertise from the Soviet Union but this arrangement will be under review in 1991.

The Eritreans, who rely largely on captured equipment for their war effort, are demanding a UN-supervised referendum on the fate of the territory - which Addis Ababa

banned in the wake of the last famine.

Previously there were less than a dozen worn-out Fiat trucks to haul grain and water around the areas controlled by the EPLF. Today the rebels have at least 300 large vehicles.

At night, when the risk of attack from Ethiopian MiG aircraft is minimal, the dry river beds and mountain passes are thick with dust as water tankers and trucks full of grain forge down from the Sudanese border to relief points camouflaged in the hills.

A water development programme, begun in 1985 and backed by a foreign aid consortium, has also improved Eritrea's ability to weather a bad year. Many more hand-dug wells exist now than during the mid-eighties and there are

currently three drilling rigs prospecting and boring in rebel-held areas.

Both the increase in transport capacity and the benefits of the water programme, however, must be set against the severity of the drought and the fact that the EPLF has vastly more territory to run than it did at the time of the last major famine.

Since 1984, when the rebels were confined to a wilderness of rock in the north of the territory, the military situation has changed entirely. A successful push to the south in 1988 was followed last February by the capture of Massawa on the Red Sea coast.

This has left Ethiopia's Second Revolutionary Army confined, with no overland supply route, to the Eritrean capital Asmara and the nearby caravan town of Keren. It has also doubled the population under rebel control.

After lengthy negotiations between the EPLF, the UN World Food Programme and the Ethiopian government, an agreement was reached this week to open the port of Massawa for emergency food aid. This is partly because the Eritrean Relief Association, the relief wing of the rebel movement, has received funds disbursements.

A water development programme, begun in 1985 and backed by a foreign aid consortium, has also improved Eritrea's ability to weather a bad year. Many more hand-dug wells exist now than during the mid-eighties and there are

Girma Tilahun, local project officer for Oxfam, the British aid agency, says: "There are five farmers in this area now and they are doing more and growing more than 30 used to."

At another Oxfam project which supplies tree seedlings to farmers, the number of requests for seedlings to be planted in the current season has more than doubled in the past year, from 22,000 to nearly 50,000.

Officials of the United Nations Food and Agriculture Organisation think that the country's cultivated area could have increased by 5 per cent since March as a result of the agricultural reforms.

In an area like Hararge, struck by drought for the second successive year, 5 per cent extra cultivation, coupled with better use of existing land, could mean the difference between going hungry and just getting by for another year for many farmers and their families.

John McGrath works for Oxfam.

Mengistu's agricultural reforms start to pay off

By John McGrath

IT IS not all bad news from Ethiopia. Although harvests have failed in drought-stricken Eritrea, and in much of neighbouring Tigray and Welo, farmers in Hararge are showing that a combination of policy reforms, external aid and comparative peace can bring big improvements.

Last March President Mengistu Haile Mariam dropped Marxist, lifted price and state marketing controls, and allowed peasant farmers in on a debate involving many co-operatives - which had been collectively farming some of the country's best land.

The reforms stopped short of allowing individual ownership of land - which remains the property of the state. But individuals are allowed rights to use the land and assets on it, such as fruit trees. These rights can be passed on to their children.

Farmers no longer have to sell quotas of their crops to the state-owned Agriculture Marketing Corporation at

low fixed prices, and are free to get a better price on the open market.

The result has been greater motivation, a resurgence of traditional forms of co-operative working, better use of land and cultivation on new lands.

Near Keren, Gede in eastern Hararge, 30 farmers used to collectively tend an orange grove of 500 trees.

When they dissolved the co-operative they divided the trees up equally among themselves.

Umar, 45, has dug new irrigation channels around his three trees and interplanted them with lines of sweet potato. "Look at these trees. People are looking after them now. When they were commonly owned and the oranges were ready, everyone rushed to eat them before their neighbour. Now even if I lose one fruit, I will pursue the person who has stolen it."

While the farmers resented the "co-operation" foisted on them by the

government, there has been a revival of a traditional form of co-operation known as 'zera'. A farmer who needs occasional help, especially for ploughing or harvesting, will request it from his friends and neighbours in exchange for a large meal, and the understanding that he will do the same for them if needed.

Umar says: "We will help each other, but only if someone is in trouble and needs it. I live here and it is the people here who will bring me some day, so I have to share what I have with them or else I would be alone."

Using guaze, Mohammed Ahmed and his four neighbours have created an oasis in the parched land near Babbie, which used to be collectively farmed by 30 people. A spring is nearby. Now Mohammed has the incentive to use his water, he has dug an elaborate network of irrigation channels and created an extensive system of terraces and micro-bunds.

In an area like Hararge, struck by

drought for the second successive year, 5 per cent extra cultivation, coupled with better use of existing land, could mean the difference between going hungry and just getting by for another year for many farmers and their families.

rn Eritrea
Jeremy Harding

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Chinese Lilacum, local project for China. The Chinese ad says "There are five farmers in the new and they are doing the growing more than 30 acres". At another China project the silver tree seedlings to be transplanted in the main may be more than doubled in the first three years to nearly 3000.

and Agricultural Organisation
that the country's cultivated
area increased by 3 per cent
between 1951 and 1961 as a result of the new
techniques.

It can also be seen from the figures of
output for the second census
of 1951 that output increased
with better use of existing land.
Thus the difference between
output and cost of getting the
same lot under Farmers and
Farmers' Welfare Scheme
is very small.

Industry shows up over profits

■ News On

He army plotting jail sentence

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INTEREST RATE OUTLOOK

US financial markets have welcomed Tuesday's cut in the US discount rate. Michael Prowse reports from Washington

Fed fastens on recession as the chief economic peril

THE first cut in the US discount rate for four years provides an unequivocal signal that the Federal Reserve is now more concerned about recession than inflation. It also indicates that the Fed is relatively indifferent to the external value of the dollar, which has depreciated sharply in recent months.

The move, which came earlier than expected, was applauded in financial markets. Mr Bob Giordano, chief economist at Goldman Sachs, said it suggested "a transformed monetary attitude on the part of the Fed", which until recently was still concerned about inflationary pressures.

The discount rate is the rate the Fed charges for short-term loans to commercial banks. Since few banks borrow at the "discount window", the half-point cut to 6½ per cent in itself is of limited practical importance. However, cuts in the discount rate are normally followed by proportionate cuts

in the federal funds rate (the rate banks charge each other for loans). Yesterday, the Fed nudged the fed funds rate down towards 7 per cent. A further cut towards 6½ per cent is likely in coming weeks.

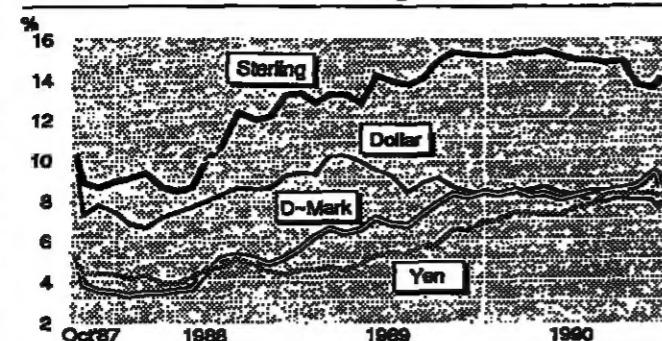
Moves in the discount rate, however, have tremendous symbolic significance. Tuesday's cut provides the clearest possible signal that the Fed wants easier credit conditions throughout the economy. Discount rate changes invariably

hit the front pages of US newspapers while changes in the federal funds rate tend to be buried on the business pages.

The man and woman in the street are thus now aware that the Fed wants to see cheaper loans.

But how quickly they will actually benefit from the Fed's move remains to be seen. Between July and this week, the Fed reduced the federal funds rate in several steps from 8 per cent to 7½ per cent.

3 month Euro-Currency rates



US MONETARY AGGREGATES (\$ billions, seasonally adjusted)

	M1	M2	M3
Levels			
September	\$22.1	\$318.8	4,026.1
October	\$22.0	\$323.0	4,027.7
November	\$22.6	\$318.4	4,026.0
Weekly change			
November 25	2.0	5.7	7.8
December 3	-0.6	-12.9	-18.0
December 10	2.4	9.3	10.2
% change*			
Aug-Nov 1990	3.3	1.6	-0.5
May-Nov 1990	4.3	2.7	1.0
Q4 1989-Nov 1990	4.0	3.7	1.4

*Seasonally adjusted annual rate. Source: JP Morgan

rate with market interest rates.

Some Fed governors, reportedly concerned about inflation, have been less keen on interest rate cuts than others. Such disagreements appear to have been buried. The Fed governors voted unanimously for the discount rate cut, citing "weakness in the economy, constraints on credit, and slow growth of the monetary aggregates". The cut was also needed to realign the discount

rate with market interest rates. But for Tuesday's move, there was a risk of the fed funds rate moving below the discount rate, which usually sets a floor to borrowing costs.

The Fed was evidently cheered by the November consumer price figures, which showed a rise of only 0.3 per cent, less than half the 0.7 per cent average rise in the preceding three months. The improvement reflected sharply

reduced energy price inflation. The "core" consumer price index – the index excluding energy and food – has been rising by only 0.3 per cent a month since the late summer.

The Fed is also reacting to the sharpness of the slowdown in monetary growth (see table). The seasonally adjusted annual rates of growth of the main measures of the money supply have declined steadily since the fourth quarter of

1989. Between September and November of this year, the main aggregates did not grow at all; M3, the broadest measure, actually fell slightly.

Economic indicators are signaling a sharp contraction of gross national product this quarter, probably at an annual rate of 4 per cent.

J.P. Morgan, the Wall Street bank, points out that weekly data on unemployment insurance claims suggest further sharp falls in employment and production in December. It is projecting a peak to trough decline in GNP of about 2½ per cent, which suggests a recession of average post-war severity.

The Fed is relaxing in the hope that it can limit the depth of the downturn, which many fear will be exacerbated by weaknesses in the banking system. It is acting in the knowledge that there is little the White House or Congress can do to help. Tax cuts of any magnitude remain out of the question given a federal budget deficit that is certain to exceed \$300bn next year.

"The Fed is relaxing in the hope that it can limit the depth of the downturn, which many fear will be exacerbated by weaknesses in the banking system. It is acting in the knowledge that there is little the White House or Congress can do to help. Tax cuts of any magnitude remain out of the question given a federal budget deficit that is certain to exceed \$300bn next year.

"We are not in the business of cutting rates unless we must until it is clear that it is the right thing to do," a Treasury official said. This he added had been made clear by Mr Norman Lamont, the chancellor, when he told parliament a week ago that "there can be no question of a reduction in interest rates that is not fully justified by our position in the ERM".

Bank officials said the "bottom line" for any rate cut would be sterling's credibility in the ERM band with financial markets.

They claimed this was underlined by Mr Robin Leigh-Pemberton, Bank governor, on Sunday in a television interview.

The Bank was working "to convince the markets that we really mean business about our place in the band in the exchange rate mechanism," Mr Leigh-Pemberton had said.

"And it is because our position in the band is rather lower than I would like to see that it is not possible immediately to respond, say, to better inflation figures by lowering rates."

Mr Leigh-Pemberton was talking shortly after last Friday's publication of Britain's inflation figures for November, which showed the UK's annual inflation rate falling to 9.7 per cent from 10.8 per cent in October.

The Federal Reserve's action and the newspaper article pushed sterling below last Friday's levels, making UK interest rate cuts still less likely in the short term.

The complexity of the decision facing the authorities was summarized by Mr Leigh-Pemberton in his television interview.

"The important thing is that the market should believe that we will lower interest rates – that we will relax monetary policy – when the economy, our monetary position, the financial position really justifies it. And that it will not be done in response to political pressure," he said.

Let-off for Bush on capital gains

By Lionel Barber in Washington

JUST as the Federal Reserve announced it was cutting the discount rate, President Bush gave a broad hint that he was no longer willing to push for a capital gains tax cut in his forthcoming budget.

The threatened retreat on capital gains underlines how much the administration has come to rely on the Fed to stimulate the flagging US economy through lower interest rates.

Since his 1988 presidential campaign, Mr Bush has pursued a lower rate on capital gains with quixotic ambition.

This led to a bruising defeat in the recent five-year \$500bn budget deficit reduction agreement with Congress, but Mr Bush continued to insist a cut would promote economic growth – partly as a sop to disaffected conservatives.

Some of his advisers – notably Mr Nicholas Brady, Treasury secretary – were openly sceptical and on Tuesday afternoon the president appeared to back off. "We're faced with this practical problem as to what we can do, not

just on capital gains but on other stimulants that cost money," he said.

The constraint on fiscal stimulants, as Mr Bush seems now to realize, is largely due to the terms of the deficit reduction package crafted by Mr Richard Darman, White House budget director. The agreement requires that any lost revenue must be made up through spending cuts or offsetting tax increases.

Mr Bush is adamant he is not prepared to raise taxes further, partly because of opposition within his own Republican party but, more seriously,

because of the softness of the economy. The Democrat majority in Congress is equally opposed to further cuts in entitlements or domestic programmes beyond those contemplated under the budget agreement.

Given these constraints, Mr Derman has argued in recent White House meetings that it will be difficult to find the revenue to pay for capital gains or other tax cuts in the upcoming budget. Little wonder, then, that the White House exuded a sense of relief at the Fed's cut in the discount rate.

The last hope for conservatives is that the White House pushes for a new way to calculate or "score" capital gains under the budget agreement. The idea is to counter Democrat arguments that the wealthiest taxpayers would be the prime beneficiaries of a cut by showing that higher income brackets would indeed pay more taxes.

Mr Bush may now be able to ward off charges that nothing is being done to ward off recession, but the question is whether the Fed has left it too late.



Nicholas Brady: openly sceptical

US estimate of economic growth lowered to 1.4%

THE US economy grew at an annual rate of only 1.4 per cent in the third quarter, the Commerce Department reported yesterday, reports Michael Prowse.

This was a sharp revision from earlier estimates of 1.7 per cent growth rate.

Figures for housing starts released yesterday showed a 9 per cent increase in November to 1.12m. The rise, which reflected a recovery of apartment building starts, surprised analysts who had been forecasting a further fall after weak figures for the past 10 months.

The largest downward revisions in the GNP numbers were in personal consumption

Tokyo rules out early rates cut

By Stefan Wagstyl in Tokyo

MR Yasushi Mieno, the governor of the Bank of Japan, yesterday dashed hopes of an early cut in Japanese interest rates.

The time was not yet ripe for Japan to reduce rates despite the US Federal Reserve's decision to cut its discount rate by 6.5 per cent, he indicated.

Mr Mieno's comments, made in an interview with a Japanese news agency, hit prices in the bond market and took the shine off a strong rally in equities.

The Nikkei index closed up 452.76 points at 24,576.76; earlier it had shown a gain of over 550 points and had gone through the 25,000 level for the first time in seven weeks.

Mr Mieno said the central

bank's grip on the money supply was not too tight. Economic growth remained strong despite the emergence of some concern among businessmen about the impact of the Gulf crisis on confidence.

Commenting on an increase in business failures in Japan, Mr Mieno said it was natural that higher credit had had an effect on companies which had indulged in asset-style (financial engineering) investment in securities and land. But companies with sound management would not go bankrupt.

Mr Mieno welcomed a recent decline in the growth of the money supply, which grew by 10.0 per cent in November compared with the same month last year, against an 11.8 per

cent increase posted in October. But the slowdown would not prompt a change in the central bank's policy since the rate was still too high. Mr Mieno's remarks followed a strong rally in bond prices over recent weeks.

Investors have been buying bonds in the belief that the central bank will soon ease interest rates across the board.

But in the short-term markets, the bank has kept interest rates high, refusing to be led by the sentiments of investors in bonds. Yields on short-term deposits remain well above 8 per cent.

The central bank continues to be concerned about a resurgence of inflation, caused primarily by labour shortages.

While it manages to temper its concern over the runaway cost of unification with the recognition that spending in the country's five new states is assured for the future.

But having accepted the necessity of high sums of money needed to haul east Germany out of the ruins of a centrally planned Stalinist regime and into the free market, the central bank then wages its finger.

The expansionary effects of rapidly rising state budgets in the economic and monetary spheres have to be taken into account, it warns.

Much of the budgetary help for east Germany has the effect, at a time of falling production and employment in the region, of stabilizing incomes and increasing demand for west German goods. The Bundesbank is concerned to see that rising public sector indebtedness does not work against controlled credit and money supply growth.

Now that the Bundesbank is responsible for the whole of Germany, its reports cover the highly differing economic trends in east and west.

While west Germany is enjoying what even the Bundesbank calls "a boom-like acceleration", east Germany is very much on the skids as its outmoded industry continues to be exposed to outside competition and the subsidies of the old regime are removed.

While imports are rising in response to increased internal demand, exports are slowing. Not only are some west German companies – especially in engineering – having to quote longer delivery times as they work at stretched capacity, but foreign manufacturers have become more competitive, not least because of the high D-Mark. The result is pleasing to the Bundesbank, conscious that Germany's high surpluses have been a source of embarrassment in recent years.

AMERICAN NEWS

Drug trafficker's surrender will test Colombian resolve

By Robert Graham

THE SURRENDER of a leading member of a Colombian drug cartel is expected to be a test case for the government's less confrontational approach to dealing with the country's illicit drug business.

Mr Fabio Ochoa, 33, a member of one of the two principal families in the Medellin cocaine cartel, handed himself over to a justice official on Tuesday. His surrender came a day after President Cesar Gaviria further softened terms to encourage drug traffickers to turn themselves in.

Last September President Gaviria tried to draw a distinction between those who were simply trafficking in drugs and those resorting to terror tactics

to undermine the institutions of state. However, only four low-level traffickers accepted the offer of less punitive treatment.

The latest offer was reportedly prompted by indications that up to 300 traffickers would surrender if the terms were made further. This week's amendments stipulated that the traffickers must first surrender and confess.

But in return the Colombian government undertook to cancel extradition proceedings and to cut jail terms by up to half. Over the past four years most terrorist actions carried out by the drug barons have been designed to force the government to abandon extradition

to the US. The cartels had pressed for the confession stipulation to be dropped. Hence Mr Ochoa's quick surrender came as something of a surprise.

He is wanted for extradition to the US on charges of drug trafficking and plotting the murder of a Drug Enforcement Administration informant. But there are no charges outstanding against him in Colombia.

Despite these charges, the Ochoa family has been careful to distance itself from the violent activities of the principal figure in the Medellin cartel, Mr Pablo Escobar. As a result the business interests of the Ochoa's have been less persecuted by the authorities.

BEFORE THE TANKS ROLLED IN: General Noriega pictured in defiant mood in the run-up to the US invasion last December which led to his surrender

growth rate widely expected for 1990 is a laudable achievement when compared with the 30 per cent fall in GDP during the previous two years of Gen Noriega's confrontation with the US.

The sharp upturn in the construction sector has not been paralleled in the rest of the economy. The new activity is mostly being exerted on the completion of abandoned projects.

"There is little new investment made homeless by the invasion, in the devastated area of Chorillo around Gen Noriega's former headquarters in downtown Panama, new homes are only just now being built. Unemployment has dropped slightly, due to a surge in construction, but the economy is not prospering despite the outward appearance of renewed prosperity in the bustle of Panama's commercial and business centre.

The overall 6 per cent

growth rate widely expected for 1990 is a laudable achievement when compared with the 30 per cent fall in GDP during the previous two years of Gen Noriega's confrontation with the US.

A surging crime wave has led to a doubling of the prison population in 12 months according to recent figures published by the penitentiary system. Armed robberies of banks have jumped to 23 this year in comparison with only 10 during the previous 20 years, according to one foreign

banker with almost a decade of experience in Panama.

Foreign visitors are being warned by locals to lock car doors when stopping at traffic lights at night on the road to the capital from the airport. Assaults have become commonplace. A taxi driver who experienced one such incident earlier this year had his vehicle sprayed with bullets.

"The problem is that the police are only armed with pistols. The robbers have automatic rifles."

This week, President Endara said that he hoped US troops would not be called upon again to restore law and order, but doubts persist. US armoured vehicles have beefed up security around the prison where ex-Col Herrera is held.

Meanwhile, US economic aid is being made conditional on advances being made in signing a Mutual Legal Assistance Treaty. Only \$120m (\$62.5m)

London looks with envy across Atlantic

By Peter Norman, Environment Correspondent

THE government is today launching a bid to persuade the European Commission to drop its prosecution of Britain over its dirty beaches.

Mr David Trippier, Minister of State for the Environment, will tell Mr Carlo Ripa di Meana, the EC Environment Commissioner in Brussels, that Britain is bringing forward the date by which all of its beaches will be able to meet the standards laid down in the Community's bathing waters directive.

With Britain now a member of the European Community, the UK's exchange rate has risen, there was no need to meet the mark of £1.40 against the dollar. The bank base rates have risen above their current level of 10 per cent.

It is not clear what the new exchange rate would be to reflect the pound's new value. The signs that Britain is moving towards reversion to a new newspaper report suggest that the UK was ready to cut rates if sterling were to remain the bottom half of its range.

We are not in the business of setting rates unless it is clear what is to be done. This is a Treasury view. This, he added, has been made clear by Mr Martin Lamont, the chancellor, to the cabinet. The change, he told parliament, was to show that there can be a question of a reduction in interest rates that is not justified by our position.

Bank officials said that the time for an early cut would be sterling's entry into the ERM, and will be in mid March.

They claimed the underlined by Mr Robert Pemberton, bank governor, Nadir, in a television interview.

Mr Asil Nadir said it supported efforts by Turkish banks to raise the \$2m needed to secure the release on bail of Mr Asil Nadir, the chairman of Polly Peck International.

The Turkish Foreign Ministry said: "Mr Nadir is our citizen. On the subject of bail, I know that banks in Turkey are making a significant effort and the Turkish government fully supports this. We hope the British judicial system will solve the issue in a fair way."

London lawyers for Mr Nadir, who have been trying since Monday to raise the £2m, could not be contacted yesterday for comments on the foreign minister's statement.

Powerful advocacy on Mr Nadir's behalf is believed to have come from Mr Rauf Denktaş, the Turkish-Cypriot leader, who visited Ankara this week. Tuesday, he told journalists he was hoping for Turkish backing to find bail for Mr Nadir.

Mr Nadir spent a third night in London's Wormwood Scrubs prison, to which he had been taken on Monday when he was unable to raise all the £2.5m bail set by Sir David Hopkin, the chief metropolitan magistrate, at Bow Street court. It is believed to be the largest bail figure set by a British court.

Mr Nadir was visited yesterday by Mr Martin Lewis, one of his solicitors, who said his client was in good spirits. A Turkish diplomat also saw Mr Nadir.

An application to vary Mr Nadir's bail conditions appeared in yesterday's list of High Court business, but no lawyers arrived to pursue it.

FINANCIAL TIMES THURSDAY DECEMBER 20 1990

UK NEWS

UK urges Brussels to drop prosecution over beaches

By John Hunt, Environment Correspondent

Originally Britain said this could be achieved by the year 2,000. Now Mr Trippier is saying that nearly all the beaches will meet the standards by 1995 and that the remaining few - about nine - will comply by 1997.

There are 136 UK beaches that do not meet the standards and the Commission has started proceedings against Britain in the European Court. "I don't see why we should be in the dock about this," said Mr Trippier yesterday.

"We just can't do any more than we are at the moment."

He will meet the EC commissioner at the two-day meeting of EC ministers which starts in Brussels today.

Measures to enable member states to introduce tax incentives on cleaner cars which are less polluting will also be discussed during the debate on the vehicle emissions directive which introduces stricter standards for exhaust emissions.

The tax incentives would aim to encourage "greener"

cars ahead of a further tightening of standards later in the decade.

"We hope to work for a position on the availability of tax incentives which all our partners can accept," said Mr Trippier.

"As a member state we are prepared to consider fiscal incentives."

Britain will also be pressing for an earlier deadline to phase out of all CFCs (chlorofluorocarbons) which damage the ozone layer.

The meeting will be dis-

ting European Community compliance with the Montreal Protocol provisions which stipulate abolition of all CFCs by the year 2,000, a 50 per cent cut by 1995 and an 85 per cent reduction by 1997.

It had been thought that abolition by 1997 was unacceptable because it would be impossible to find a substitute for CFCs used in medical aerosols by that time. But Mr Trippier believes that these substitutes will now be available by that date.

He also welcomed the European Community's recent decision to lift its ban on investment in South Africa.

Speaking at a House of Commons select committee, the foreign secretary urged Commonwealth countries to consider restoring sporting links with Pretoria, and defended government's policy of linking aid levels to "good government" in the recipient countries.

Investors' Compensation Scheme's financial year ends in April.

Mr Walker said it was right not to have raised the maximum pay-out under the compensation scheme from the £48,000 at which it has stood for the past two years.

Action pledged on jail suicides

Action to reduce the number of suicides in prison has been pledged by the government in the wake of a report from Judge Stephen Tunnicliffe, chief inspector of prisons.

So far this year 48 prisoners have taken their own lives and Judge Tunnicliffe's report says strategies to prevent suicide are not working well enough. He calls for improvements in the design of cells and prison hospitals, and says a target date should be set for completing the installation of integral sanitation in cells.

Approval for power station

Engine-maker cuts 600 jobs

Cummins Engine, the loss-making US diesel engine producer, is to cut 600 jobs in the UK over the next 12 months and transfer some activities to the US.

The company, which has six British facilities, attributed the move partly to this year's collapse of the UK truck and bus markets.

The cutbacks mean that by the end of next year Cummins will have lost 12 per cent of its UK workforce of 5,000.

Arts funding reform delayed

Mr Timothy Renton, the new arts minister, said plans to devolve the system of arts funding will be slowed down to give the proposed regional arts boards more time to get established. Mr Renton added that he remained committed to the devolution strategy which is intended to strengthen regional accountability and increase value for money.

The devolution will now take place in two stages - the first in April 1992, with the timing of the second phase to be suggested by the Arts Council.

BRITAIN IN BRIEF



Crime rises by 16% in last quarter

Recorded crime in England and Wales was 16 per cent higher in the third quarter of this year than the same quarter last year, the second largest quarterly increase since records began in 1857.

The figures show a 14 per cent rise in the year to the end of September compared with an average annual rise between 1986 and 1989 of 5 per cent.

The largest increases were in crimes relating to property, with burglary up by 17 per cent and theft up 15 per cent.

Price increase at Vauxhall

Vauxhall, the UK subsidiary of General Motors of the US, is to increase the prices of its cars and light commercial vehicles by an average of 3.6 per cent with effect from January 14.

The rises are convinced that inflation will fall much faster than generally expected next year, but they are not all convinced that there will be room for a significant relaxation of fiscal policy.

There are other uncertainties. Sterling's position in the European exchange rate mechanism is providing a brake on the interest rate cuts which will be needed to prevent an uncontrollable slide into recession.

Britain's European partners may be unwilling to offer the "fudge" on a single currency in South Africa although political violence in the country posed "the main impediment to progress", according to Mr Douglas Hurd, the foreign secretary.

Hurd hopeful on SAfrica

There is a "reasonable chance" of a negotiated solution in South Africa although political violence in the country posed "the main impediment to progress".

This is sharply up on the 27m of the previous twelve months, and is likely to rise further by the time of the

World's 'fastest' drophead goes on sale



A British motor manufacturer has launched one of the country's most expensive sports cars. The £28,000 Tempest (pictured above) is being produced primarily for overseas customers by the Jankel Corporation, based in Surrey, southern England.

Mr Robert Jankel, the designer, claims The Tempest will be the world's fastest drophead car in production - accelerating from 0-60mph in 3.5 seconds with a maximum speed of more than 200mph. The company plans to build six cars a month.

Nadir wins bail backing in Ankara

By David Barchard and Raymond Hughes



TURKEY yesterday said it supported efforts by Turkish banks to raise the \$2m needed to secure the release on bail of Mr Asil Nadir, the chairman of Polly Peck International.

The Turkish Foreign Ministry said: "Mr Nadir is our citizen. On the subject of bail, I know that banks in Turkey are making a significant effort and the Turkish government fully supports this. We hope the British judicial system will solve the issue in a fair way."

London lawyers for Mr Nadir, who have been trying since Monday to raise the £2m, could not be contacted yesterday for comments on the foreign minister's statement.

Powerful advocacy on Mr Nadir's behalf is believed to have come from Mr Rauf Denktaş, the Turkish-Cypriot leader, who visited Ankara this week. Tuesday, he told journalists he was hoping for Turkish backing to find bail for Mr Nadir.

Mr Nadir spent a third night in London's Wormwood Scrubs prison, to which he had been taken on Monday when he was unable to raise all the £2.5m bail set by Sir David Hopkin, the chief metropolitan magistrate, at Bow Street court. It is believed to be the largest bail figure set by a British court.

Mr Nadir was visited yesterday by Mr Martin Lewis, one of his solicitors, who said his client was in good spirits. A Turkish diplomat also saw Mr Nadir.

An application to vary Mr Nadir's bail conditions appeared in yesterday's list of High Court business, but no lawyers arrived to pursue it.

Christmas crackdown on credit

Emma Tucker, in London's West End, on shoppers and borrowing



Shopping by card: caution is growing among customers

The group's figures showed that the total amount owing on retail cards did not change significantly from August to October, staying roughly at a level of £1.2bn.

This year, faced with the slump in high street sales, retailers are offering attractive deals to Christmas shoppers.

So while the CCG figures showed a sharp increase, the evidence from the big credit card lenders was that borrowing was normal.

Miss Elizabeth Stanton, director of the Retail Credit Group, a trade association of retail finance companies, said: "There is something odd in the figures. There doesn't seem to have been any great explosion either in credit or in sales."

cost of borrowing without any help from the government.

London's central shopping district, clustered around Oxford Street and Regent Street, is normally a seething mass of shoppers as Christmas approaches. This year many retailers point to a worrying lack of shopping hysteria.

Mr Ian Coulifrey, shopping in Oxford Street, was not a victim of the alleged credit card hard sell. He had never had a credit card. "I know what I am like," he said. "I would go straight out and spend all my

money."

In another shop, Mrs Penny Cann said she was equally on top of the situation. She had 11 credit cards - a combination of bank credit cards and store cards - but no debts to pay.

Shopping with a credit card was clearly a matter of convenience.

"I don't run up debts, but pay all the cards off at the end of each month," she said.

Less lucky was Miss Katie Orchard, a personal assistant, who said that in order to afford the cost of living in London, she faced a choice of either a bank overdraft or a credit card debt.

She believed the credit card alternative to be the cheaper.

"I don't like using my Access card, because it takes so long to pay it off," she said.

"I have had it for a year and a half and I have never managed to get it down to nothing."

Her debt is now running at around £700. "I am having problems paying my debts now, let alone after Christmas," she said.

Unlike Miss Orchard, Mr Patrick Batey, who works for London Underground, said he enjoyed the convenience of a credit card but could get by without one.

"It bothers me being in debt," he said. "I try to pay it off at the end of every month and I only really use it for booking holidays."

All the bodies responsible for issuing retail or credit cards continue to stress the caution with which they do so. Marks and Spencers, which only accepts its own retail card, said that its decision to issue the card was in response to customers' needs rather than as a means of encouraging them to seek credit.

U\$ 75,000,000

Latin American Investment Trust PLC

Incorporated in England under the Companies Act 1985 - Registered No 2479978

Has selected for its investments in the Buenos Aires Stock Exchange

July 1990

Banco General de Negocios

as its investment advisor

MANAGEMENT: Marketing and Advertising

L ove'em or hate'em, many retailers and marketers have a lot to thank Raphael, Leonardo, Donatello and Michelangelo for this Christmas. With the toy trade hit hard by the recession, sales of merchandise associated with the four Teenage Mutant Ninja Turtles (or Hero Turtles in the BBC's watered-down version) have put the only real sparkle into a moribund toy market in recent weeks.

Especially grateful for the popularity of the albeit heavily hyped Turtles this Christmas is Japanese electronics company Nintendo, manufacturer of the Nintendo Entertainment Systems' video cartridge game. Although this game became the most popular toy of the 1980s in both Japan and the US - it has been the top-selling toy in the US for an unprecedented three years running - Nintendo failed to crack the UK toy trade. Not only that, demand for the video game in the UK lags behind every other major market in the world - from Australia to Scandinavia.

Yet this Christmas, retailers report that Nintendo is up there with the Turtles at the top of the UK's toy-buying list, having overcome retail and consumer disengagement with video games. It is selling strongly in a depressed toy market, bucking the trend towards safe and reliable favourites such as Lego, Barbie dolls, and Scalextric race sets.

"It's come through from nowhere to establish itself as the best-selling new toy product apart from 'Turtles,'" says Gerry Masters of the British Association of Toy Retailers.

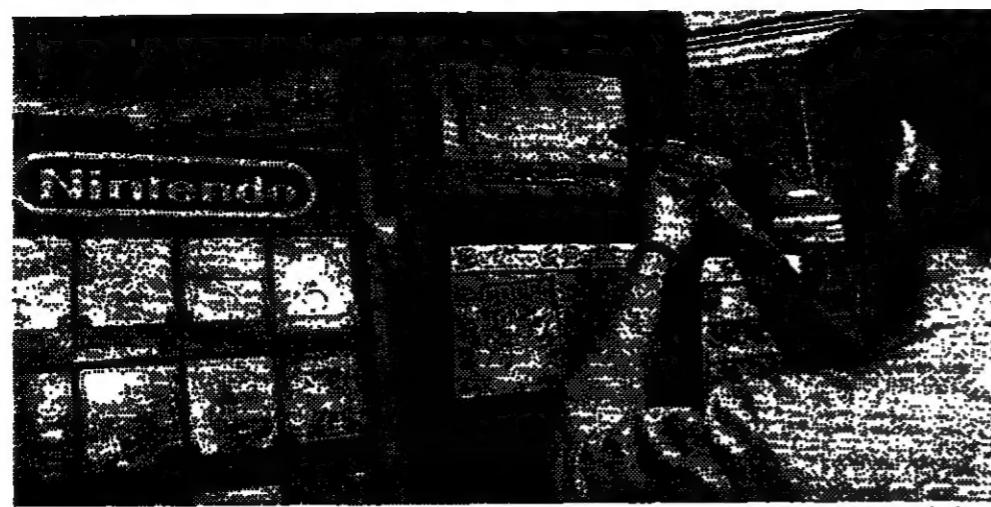
Most in the toy trade would have confidently bet that high-value, electronic toys were doomed to remain on the shelf this Christmas. However, Nintendo is the only video-game company to offer an adventure played out on television screens featuring the Turtles whose crime-fighting activities are the "in" craze this Christmas. The game retails at £79.99 for the game console plus software cartridge for £35.99 for the software alone.

The popularity of the Turtles has been "the catalyst that we were waiting for," admits Mike Hayes, marketing manager for Bandai (UK) which markets Nintendo in the UK. "We're about two and a half years behind the States in terms of Nintendo's market penetration and needed something dramatic to give us a boost."

Nintendo's popularity in the US - it has 90 per cent of the video games market and is

Computer games Nintendo zaps its Christmas rivals

David Churchill explains why the Japanese product is finally enjoying in the UK the popularity it has experienced elsewhere



Nintendo has caught the public imagination riding on the back of the Ninja Turtles' popularity

established in one out of every three households - had first to overcome the scepticism of both retailers and consumers. Video game products had been the boom sector of the toy trade worldwide in the early 1980s, pioneered by companies such as Atari.

But over-rapid growth, and too many inferior quality copy-cats quickly burnt out the market. Few retailers seemed willing to risk investment in what they saw as yet another fickle game fad.

Nintendo wooed American retailers with the promise of a "buy-back" of any unsold stocks and a saturation advertising campaign to build demand. It also concentrated efforts on maintaining high quality software (unlike some of the cartridges sold in the early 1980s) by controlling the manufacture of all games played on its machines.

Its marketing strategy also included broadening the range of games to expand the player profile, moving away from the core target market of boys aged from seven to 14 and appealing to pre-school age children, girls, and adults. Four out of every ten Ameri-

cans users of Nintendo are adults and many play Nintendo sports games, for example, during lunch breaks in offices.

Nintendo's US success encouraged it to market the game internationally, with considerable success in most European markets - especially Scandinavia and France - but not in the UK. The problem in Britain was the lack of a clear marketing strategy compounded by uncertain support from UK distributors, first Matel's of the US and then Nintendo's UK licensee.

However, in the summer of last year, Serif Cowells, the UK quoted games company which made its fortune from selling Trivial Pursuit in the UK, took over marketing Nintendo in the UK. Serif started to implement a new marketing plan but found that Nintendo required it to invest £90m in stocks which it could not afford to do. So its marketing team - headed by Hayes - went to another Japanese company, Bandai, which had already worked closely with Nintendo in marketing the video game in France.

The rapid changes in dis-

tributors didn't help us get a co-ordinated approach," admits Hayes. Nintendo's lack of focus on the UK market, however, enabled another Japanese video games company, Sega, to make inroads into the UK market with a similar video game.

Nintendo's strategy has been to concentrate on the core market of seven to 12 year-old boys.

Some £2m worth of television advertising this year (double that spent in 1988) is aimed, he says, at creating "pester power". "We want the kids to be aware of our game and keep on asking their parents for it by name rather than just saying they want a video game," says Hayes.

"Our aim is to get our consoles into as many homes as possible before we can think about broadening our market." This strategy is aimed at capitalising on its existing consoles into personal computers to tackle head-on computer giants such as IBM and Apple. "But that's still some way off for us," admits Hayes.

An article on the implications of Europe's software industry of the success of Nintendo will appear on tomorrow's Technology Page.

can user buys nine cartridges (at about £20 each), although the international average is five cartridges per machine. These cartridges, moreover, provide higher margins for manufacturer, distributor, and retailer than the console itself. "Clearly the more game cartridges we can sell, the better," admits Hayes.

Yet building brand loyalty with consumers was only part of the strategy; the other has been to win retailer support.

"Our approach has been to work with retailers and to sell to them only the stock they can themselves sell," says Hayes. Big retail accounts are monitored weekly. "If a particular game isn't selling well, we take it back and give them another," he says.

Such an approach has won over the sceptical trade buyers from all the major retail chains, with Dixons coming on board earlier this year and quickly becoming Nintendo's major UK stockist. From 200 retailers stocking Nintendo games 18 months ago, the number has now reached over 2,000.

Bandai has also invested

£1m in new merchandising equipment - some displays allow children to try out the game in store. "Our research showed that 60 per cent of final purchasing decisions were taken as a result of seeing an in-store display," says Hayes.

Nintendo's UK strategy will, if all goes according to plan, follow the pattern set in the US and in continental Europe. Within a couple of years, the marketing push will aim at broadening the appeal to adults and teenagers. Already Nintendo has moved in this direction with the launch into the UK of a hand-held game called Gameboy to appeal to those groups.

These plans, however, could go awry if the recession deepens. "But we're still at that stage in our growth cycle where we've considered a fashion game," believes Hayes.

"I think even in a recession people want to buy the latest craze. Our job is to extend the product's range through developing games people want and other uses for the machine." In the US, Nintendo already has ambitions plans for developing its existing consoles into personal computers to tackle head-on computer giants such as IBM and Apple. "But that's still some way off for us," admits Hayes.

The importance of getting consoles into homes is based on simple economics; for every console sold (at about £80 each if not part of the special Turtle promotion) the average Ameri-

Stone's gingers up sales

Philip Rawstorne reports on one of the UK's first own-labels

Nothing marks the onset of the British winter more surely than the first appearance of a television advertisement for Stone's Original Green Ginger Wine.

In Britain, Stone's is still widely regarded as an agreeable substitute for central heating: mix it with whisky into the cocktail-warming "Whisky Mac" popularised by an Indian Army colonel named Macdonald in the 1800s.

"It's what winter was made for," the advertisements proclaim with the confidence of a brand that has survived 250 such seasons.

Made since last year in London by JE Mathers, a subsidiary of Matthew Clark, the country's largest independent distributor of wines and spirits, the ginger wine has been closely linked for most of its history with the City of London, the cost of arms of which is featured on its labels.

The Stone's brand name can claim to be one of the first retailers' "own-labels". It traces its origins to a distillery established at Holborn Bridge by Robert Walsh in 1740. In 1751 parliament attempted to control the consumption of spirits by forbidding distillers to retail their products - and Walsh attempted to have sold his ginger wine through a grocer named John Stone, an old neighbour and friend.

Though hit by shortages of supplies - sugar and ginger came from the West Indies - Stone's struggled through the Second World War. Its fortunes were revived by a decision to become one of the first advertisers on the new independent television network in the winter of 1956. The black and white commercials included one, considered rather daring, of a young woman reclining on a sofa, urging her boyfriend not to be cold, and have a Stone's.

The impact was immediate - sales increased every year until, in 1954, they reached 500,000 gallons. The success of the Rolling Stones pop group in the 1960s came as a promotional bonus. "What do you expect for 15 bob - Mick Jagger?" asked a Stone's advertisement.

By 1967, an article in The Standard newspaper was recommending it as an after-dinner liqueur, or diluted with water, as a refreshing draught.

In 1848 Joseph Stone, the 13th child of John Stone the grocer, set up his own business as a wine and spirit merchant, and stamped his name indelibly on the ginger wine. He was the first to use the City of London's arms on his labels - apparently with the authority of his brother-in-law, Warren Stone Hale, a City alderman, sheriff and eventually lord mayor.

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The 1960s brought a merger with Matthew Clark, and the first serious move into export markets. A licensing agreement for the production of Stone's was signed with Angoves, a vermouth pro-

ducer, to make the ginger wine in Australia.

The Australian market now accounts for a quarter of Stone's worldwide sales of more than 400,000 cases (of 12 x 70cl bottles) and is second in importance to the UK, with sales of 250,000 cases.

Now sold in 42 countries, its appeal is based not only on its versatility as a mixer - as a winter drink with rum or whisky; or in summer with Coca-Cola, lemonade, or soda water - but on other real or imagined qualities.

In the Caribbean - where the people of St Kitts drink more of it than anybody else in the world with a yearly average of four bottles each - it owed much of its original popularity to its supposed aphrodisiac.

Advertisements, now banned, claimed it "increases male virility... stimulates appetite... increases sex drive."

The same West Indies advertisement also stressed its ability to "restore lost energy... increase blood flow... cure coughs and colds." And the wine is widely drunk for such therapeutic reasons from the US to Japan.

In Malaysia, to conform to Chinese ideas of what is lucky as well as what is good for the stomach, the wine is sold in bottles with red labels instead of the more familiar green.

The Stone's brand name is also being extended. A premium wine, "Exhibition 1912", made from an old recipe discovered in the distillery's archives, was introduced in 1984.

"Stone's has come a long way," says Charles Maxwell. "But as a brand there are still lots of places for it to go."

TECHNOLOGY

Power link boost for Long Island

THE world's longest underwater power transmission cable, stretching along the Long Island Sound in the US, is currently being laid in a \$100m (£51.8m) contract between the New York Power Authority and Pirelli, the Italian tyres and cables group.

The 32-mile double-armoured submarine cable,

made at Pirelli's works near Naples, is due to link Long Island to the New York State electricity grid by the middle of next year. In a project expected to save around \$1bn in electricity costs over the next 25 years.

The 345 kilovolt circuit will have a capacity of 600 megawatts. The 4,500 tonne cable, which has just arrived in New York aboard Pirelli's Giulio Verne cable-laying vessel "is the largest fluid-filled cable ever used in the US," according to James McCourt, of the company's US cables systems division.

In all, four cables, measuring 18cm in diameter, will provide Long Island with urgently-needed electricity to accommodate population growth in upstate New York and Canada.

Work on the underwater phase of the project began in October 1989, following lengthy surveys. The next stage, undertaken this autumn, involved removing 70 obstacles blocking the route.

Despite delays, including a four-month gap to accommodate summer boating traffic and meet environmental considerations, Orlando Raimondo, president of Pirelli Cable, says the project is expected to be completed on schedule.

The new generation of high-voltage, double-armoured cables have posed a challenge to cable-laying companies, as their weight and bulk make them too big for conventional cable-laying ships. According to Pirelli, a huge rotating platform fitted to the stern of the Giulio Verne allows it to install cable at three times the stress limit on typical cables. Installation on the seabed will be done by two robot submarines manufactured by Pirelli Jacobson, the nautical rescue and salvage group bought by Pirelli in 1986.

Haig Simonian

Essential ingredient in any celebration

David Fishlock raises a glass to ethanol, the chemical which underpins every alcoholic drink



description of the "mash" of course meal, sugar, water, yeast and malt commonly used by entrepreneurs to make alcohol in that State. "Maggots spawn in mash. Rats, snakes, owls, possums, foxes and other small creatures find their way to it and drink it and get drunk and fall in and drown. Sometimes the bootlegger puts his own wild-life in it to discourage mash hounds, alcoholics who discover the mash and sip it through reeds."

Licensed distillers start with a similar mash in this area but practise better hygiene. Ironically enough, one of the most deadly ingredients of illicit liquor is lead dissolved from the makeshift plumbing in tilling the mash.

Scientists sometimes need an exceptionally pure kind of alcohol, known as spectroscopically pure ethanol, for more sensitive kinds of analysis. For this, it is distilled at least four times.

Another curious property of ethanol is the way it potentiates flavours and odours, getting the most out of traces of foreign substances. This is well known to the perfume chemist, too. Top perfumers will also

stress that they use distilled and not synthetic alcohol.

But the food processing industry uses synthetic alcohol because it is cheaper as well as purer in many products, including Christmas cakes and puddings. Cooks exploit this potentising effect, both to bring out the flavour of other foodstuffs such as meats and to add piquancy. But don't waste the best brandy to flame Christmas pudding for what is almost entirely theatre.

Ethanol reacts with the brain. As a medical friend is wont to say, memory is soluble in alcohol.

There is also experimental evidence, although it is a difficult area to study objectively, for reasons once illustrated by the late Dr David Carrick, in an executive health column he wrote for this newspaper. He advised that, when questioning someone about drinking habits and that person replies laconically "oh, about a bottle a day - and the odds and sods", leave the bottle aside. Concentrate on the "odds and sods". They can add up to more than another bottle.

What the scientist calls cognitive impairment has

gut, liver, etc., it is not responsible for the pain in the head.

Another medical friend once told me of experiments he managed early in the Second World War, when his London hospital had been cleared to await the first air raid casualties. He saw a perfect opportunity to do long-cherished research into the hangover content of different drinks, using medical colleagues as guinea pigs. To minimise any subjective response, they were fed liquor by tube straight into the stomach.

This experiment showed the

drinks most likely to cause hangover were sherry and cheap red wine. Both are thick with what the chemist calls congeners - chemicals closely related to ethanol, which oxygen and time will mostly eliminate. Least likely to cause hangover are vodka, which is an exceptionally pure alcohol-water mixture (even the distilling of dry gin invokes about 40 other substances), and well-matured drinks such as single-malt whiskies or premier cru claret.

Most drinks not only rely on party on impurities for their distinctive flavour and aroma, they also contain more prosaic additives. Not many makers go to the extreme of Baileys' Creme, a liqueur for which the scientists had to find a way of stabilising and preserving an emulsion of chocolate cream and alcohol. But many drinks will have stabilisers, preservatives, colourants and foaming agents. A recent book called "Name Your Poison" lists about 30 chemicals added to wines, and about 60 added to beers.

Ethanol can also be used as an anaesthetic. Once there was nothing but alcohol and opium to relieve the agony of amputations. Now there are much stronger and faster-acting agents. But the most potent are also addictive. Alcohol may still be given as well as other pain-killers to ease severe chronic pain and make the medicine more agreeable.

The scientific literature tends to characterise those who drink either as "social drinkers" or as "alcoholics", without distinguishing between them. (Dylan Thomas defined an alcoholic as "someone you don't like who drinks as much as you do".)

Once there was a view that as few as three glasses a day caused brain damage, but it was based on research now seen as fundamentally flawed. Reports in the past decade, however, suggest that the brains of those characterised as "alcoholics" are both smaller and lighter, Dr Clifford says.

A more popular topic is why alcohol gives you a hangover. The fact is, if it doesn't. Whatever damage ethanol itself may cause to the mouth, throat,

Toys take school lessons into space

By Lynton McLain

CHILDREN'S toys and educational projects proposed by Britain's first Space School for children are likely to be the main experiments carried into space by Britain's first astronaut. A shortage of money has harmed the prospect of any major British-designed scientific experiments being carried.

Britain's first astronaut, either Timothy Mace or Helen Sharman, is to fly in the Soviet Mir space station in May as part of the Anglo-Soviet Juno space mission.

The children were able to meet people who worked in the space industry, to learn about satellites, solar sailing - the use of cosmic "wind" to propel spacecraft - and rocketry.

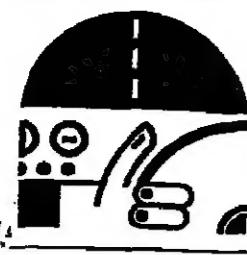
A "Mining the Moon" project was launched at the European Space School, at Brunel, in August. The experiments involved the creation of a 25 square metre papier mache moon surface, with moon buggies, video cameras and robot arms for digging the "moon" soil and loading the buggies.

Schoolchildren, from 16 to 18 years, operated video-based simulators in another room, as if they were trying to control the moon mining from earth. The students had to take account of the 1 1/4 second delay between a signal going from earth to the room next door - to the moon and the same delay for a response from the surface of the moon.

The toys are all mobile and ultra-cheap, at \$5 to \$7 for the lot. They include a yo-yo, a gyroscope, magnetic marbles, a "space slinky" coil spring and a paper aeroplane. Individual schools can provide their own toys for earth based experiments to

JAPANESE AUTOMOTIVE INDUSTRY

Thursday December 20 1990



First came the export drive. Now, Japanese manufacturers have switched their strategic focus to the development of "transplants" abroad. Already, they have a substantial presence in the US. The battleground is shifting to Europe, writes Kevin Done

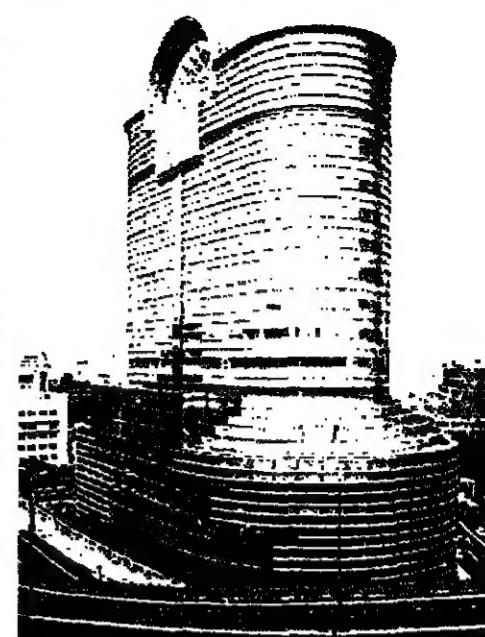
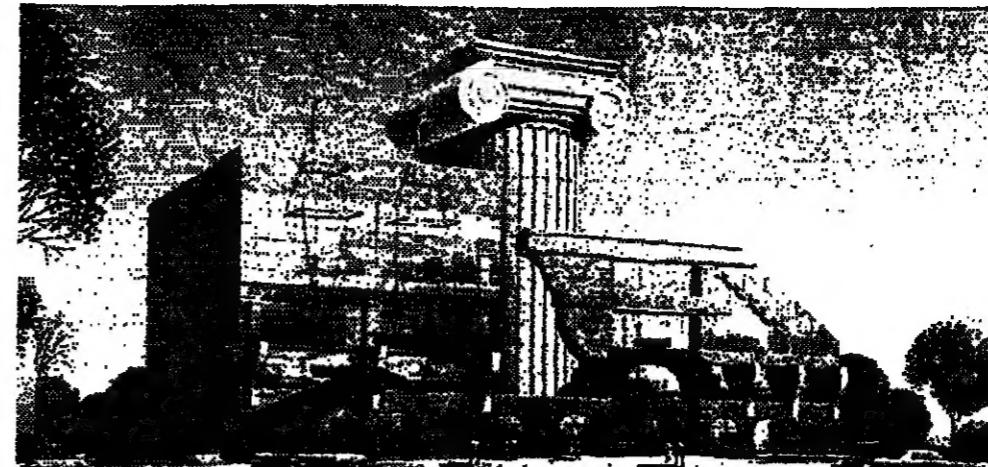
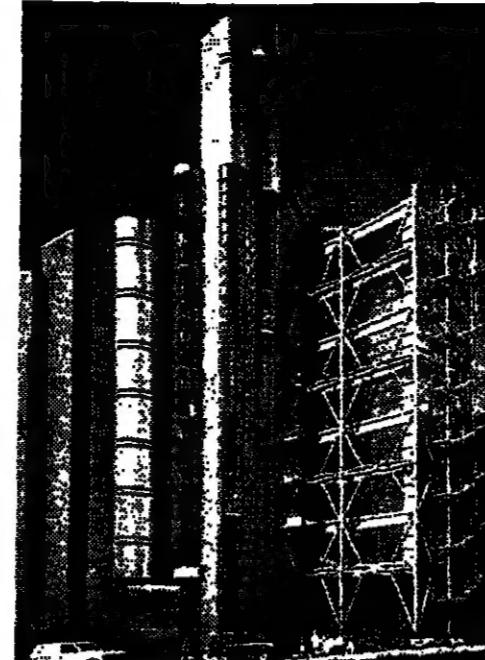
The global network

THE JAPANESE challenge in the world motor industry has taken on daunting proportions. With 11 Japanese assembly plants and three engine plants operating in north America, the focus of the development of a global production network is now moving to Europe, which is set to become the battlefield of the 1990s.

In the US, Japanese cars already take more than 30 per cent of the market (including Japanese-derived cars sold under US car makers' badges), and the transplants, Japanese vehicle plants located overseas, accounted for 21 per cent of US car output in the first six months this year.

A provocative study¹ published recently after research undertaken by the International Motor Vehicle Programmes at the Massachusetts Institute of Technology, claims that "the speed and scale of this process are truly extraordinary. Nothing like it has ever occurred in industrial history."

In effect, between 1982 and 1992 the Japanese will have built in the US mid-west an auto industry larger than that of Britain or Italy or Spain and almost the size of the French industry. By the late 1990s the Japanese companies will



account for at least a third of north American automobile production capacity – perhaps much more – and have the ability to design and manufacture entire vehicles in a wholly foreign culture, 7,000 miles from their origins.

Automobile production in Japan itself last year reached 13m units, including cars, mini-vehicles, trucks and buses. Japan overtook the US as the world's largest vehicle producer in 1980. Since then, its lead has not been challenged. (It ousted the US as the world's biggest carmaker in 1987.) Last year, Japan accounted for 26 per cent of the world's vehicle production.

Japan's progress has been remorseless as domestic vehicle production has grown sevenfold in the last 25 years. The initial expansion abroad was through direct exports and the development of simple kit assembly operations overseas, but in the last decade as trade frictions have grown, the overseas expansion has become much more sophisticated.

Japanese vehicle makers have established fully-fledged manufacturing operations abroad, and in response to demands for higher local content, they have looked increas-

ingly to the use of local components suppliers.

Local content remains a vexed issue for their overseas competitors, however. In the US, the vehicle assemblers have been followed by a wave of Japanese components suppliers, which also seek to globalise their operations and see the transplants as providing a bridgehead in foreign markets.

With overseas assembly capacity either under way or already in place – total production capacity of the Japanese transplants in north America could top 2.5m vehicles a year by 1992 – the Japanese are now moving to the next phase of their overseas expansion by setting up vehicle development and engineering resources abroad.

Some foreign car-makers are still deeply sceptical as to whether their Japanese rivals will be prepared seriously to engage in such moves, preferring to view the Japanese assault as being based on screw-driver plants with dubious levels of local content.

Such a view overlooks developments already under way, however, and it significantly disregards the attraction for Japanese producers, facing shortages of skilled engineers

at home, of being able to draw on the wider reserves of the labour markets in north America and western Europe.

The imposition in the US of restrictions on Japanese direct car exports at the beginning of the 1980s has probably accelerated the build-up of Japanese manufacturing capacity abroad, and the US ceiling on foreign culture, 7,000 miles from their origins.

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Some foreign car-makers are still deeply sceptical as to whether their Japanese rivals will be prepared seriously to engage in such moves, preferring to view the Japanese assault as being based on screw-driver plants with dubious levels of local content.

Such a view overlooks developments already under way, however, and it significantly disregards the attraction for Japanese producers, facing shortages of skilled engineers

The rapidly changing face of motor business in Japan. (Above) Mazda's multi-function M2 building, under construction, will serve as a Tokyo showcase for its vehicles; to gather information and opinion from consumers about models of the future, and as an initial design and development centre. (Left) The new headquarters of Rover Japan,

to be occupied by the UK group early next year, symbolises a major wave of investment by western vehicle makers expecting nearly 1m sales by the mid- to late-1990s. (Right) Toyota's Amiux, the multi-storey exhibition centre in Tokyo which has just opened, houses the company's products in "lifestyle" settings, with bars, concert hall and a cinema.

overseas expansion of Japan's automobile industry in the 1980s, the focus has now shifted to Europe, where the European Community is still in disarray over the formulation of a policy to deal with Japanese car imports in the era of the single European market.

The Japanese industry has by and large preferred private lobbying to public attack in the battle to gain the ear of Brussels, but earlier this year Mr Yoshikazu Kawana, president of Nissan Europe, did break cover to put the Japanese case.

They claim that what lies behind the Japanese vehicle industry's success in the last two decades is a revolution in manufacturing as sweeping as the triumph of mass production over craft production in the early part of the century.

Techniques of so-called "lean production", developed in Japan, have rapidly made mass production obsolete, they say.

These developments are seen as the key to the disparities in performance of the world's leading car makers. The study shows that Europeans take more than twice as many hours as the Japanese to assemble a car. It takes the Europeans and the Americans almost double the engineering effort to develop a new car compared with the Japanese, and the Japanese will be finished in two-thirds of the time.

"The Motor That Changed The World," James P. Womack, Daniel T. Jones & Daniel Roos, Ballou Associates, Macmillan New York, \$22.50.

IN THIS SURVEY

■ IN the preparations for the European Community's single market, no issue has proven more intractable, time-consuming or potentially more explosive than the attempt to formulate a policy on Japanese car sales in the EC after 1992, writes Guy de Jonquieres Page 2

■ Components sector: next stop: Europe

■ Pressure on US market: the problem of surplus capacity

■ Profile: Akebono Brake Industry Page 2

■ The motor industry trade balance: Japan clears path for western car importers

■ Research & development from copier to innovator Page 4

■ Gearing up for European production: battlefield of the 1990s

■ Advantages of "lean production": the secrets of success

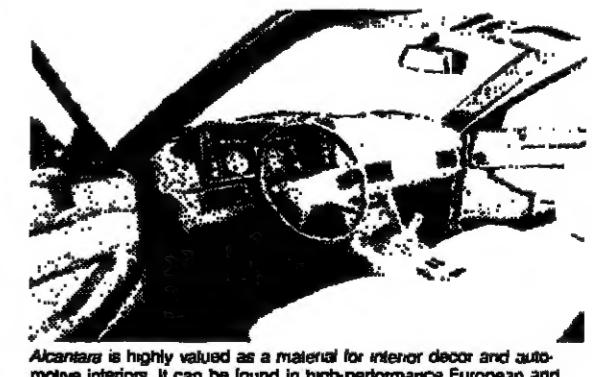
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JAPANESE AUTOMOTIVE INDUSTRY 2

COMPONENTS SECTOR

Next stop: Europe

THE PAST few years have provided good times for Japan's component makers.

They have benefited from very strong growth in their domestic car market, and the heavy dependence Japan's vehicle makers place on them. The components sector accounts for about 70 per cent of the production cost of Japanese cars, compared with around 60 per cent in western Europe and only around half in North America.

More than 350 Japanese component suppliers have surged into the US in the wake of Japanese vehicle makers which this year will produce around 1.5 million cars and light commercial vehicles at their north American "transplants", and are installing capacity for many more.

Western Europe is emerging as another area ripe for expansion by the Japanese components industry, with vehicle manufacturing plants being set up by Nissan, Honda and Toyota in the UK, plus other plants in Spain, acting as the catalyst.

Elsewhere in the world, notably developing Asian nations, it is mainly Japanese vehicle and component makers which have been transferring the technology needed for countries like Malaysia to get their fledgling car industries off the ground.

The picture is not a wholly bright one, however.

Like most other of Japan's business sectors, the components industry is becoming enmeshed in a gathering labour crisis.

Already, there are nearly one and a half jobs in Japan for every available employee. Worse, grumbles Mr Chosei Ujie, executive managing director of Nippondenso, Japan's largest - and the world's second largest - components producer, many young employees, graduates and non-graduates alike, "don't want to work". At least, he implies they have little or no intention of continuing the slavish devotion to duty of Japan's previous generations, for whom working prolonged hours and forgoing holidays have been perceived as a badge of honour.

Whatever the pros and cons of that particular debate, the effect is the same: to exacerbate the labour shortage in a country still reluctant, for sociological reasons, to alleviate it by a wholesale return to work by married women.

Domestic expansion has been increasingly inhibited, too, by a daunting spiral in land costs which only recently has started to be checked.

Nippondenso, as a "flagship" employer, is not feeling the labour pinch as severely as smaller, second and third-tier suppliers, says Mr Ujie. These have begun recruiting Filipino and other external, mainly Asian labour - a course of action fraught with social and other problems and unlikely to be allowed to develop too far.

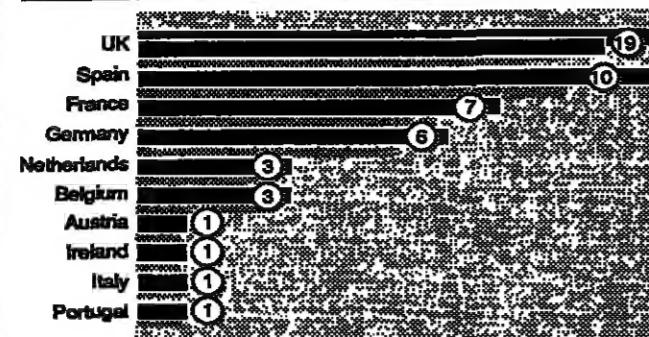
In north America, the first flush of success for some Japanese suppliers has faded. Gaining contracts from indigenous vehicle makers has proved more difficult than expected; workforces have usually proved less compliant and productive than their Japanese counterparts, and overall operating costs have often proved higher than hoped.

In Europe, growth prospects ought to be more limited than

Component suppliers per manufacturer

Manufacturer	Number of suppliers
GM	1400
Ford	1100
PSA	1000
Fiat	900
Renault	600
BMW	500
Audi	400
Daimler-Benz	300
Mitsubishi	160
Nissan	160

Japanese component suppliers in the EC



Source: Motor Industry Research Unit

in north America, despite the region's higher total vehicle production.

Partly this arises from the Japanese vehicle makers' commitment to use as many indigenous European component suppliers as possible in their "transplants", against the background of political tensions over the Japanese presence in Europe. Also, Mr Ujie acknowledges, it would reflect the fact that the European components industry is considerably stronger than that of

There are nearly one and a half jobs for every available employee

north America. Finally, the complexity of the European motor industry, with many more large and medium size vehicle makers, is likely to make profits more elusive through lack of economies of scale.

In Asia, the inability of individual countries to agree on a co-operative approach to component manufacture, as a means of achieving competitive economies of scale, is also proving frustrating to Japanese suppliers.

Yet Mr Nobuyuki Nobumoto, chairman and chief executive of Akebono Brake Industry and president of the Japanese Auto Parts Industry Association, says that the Japanese industry, in the end, may have no option but to forge ahead with further overseas expansion - even if it is not justified by demand in local markets.

Such plants, he suggests, would achieve viability by shipping part of their production back to Japan to feed domestic vehicle plants - helping to lessen Japan's large balance of motor trade surplus in the process.

Even so, both Nippondenso and Akebono indicate that they do not expect a European presence on the scale of that of the US. But then they were low key about the prospects for US

John Griffiths



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Mr Nobumoto, a "father figure" of the Japanese components world who is also president of its industry association, says his "personal feeling" is that many of the Japanese suppliers' problems in the US have been self-inflicted.

"Toyota, Honda and so on

a month ago that it plans to spend around \$900m to double the capacity of its US car plant at Georgetown, Kentucky, could hardly have come at a more telling moment for the US motor industry.

It illustrates in the harshest terms the contrasting fortunes of the leading Japanese and north American car makers.

Toyota's expansion comes at a time when the signals from the traditional domestic US car producers are almost universally gloomy.

Ford has recently warned

that it expects a loss in the final quarter of the year.

It has faced mounting losses from its domestic auto business as the US car market has weakened further and the costs of its buyer incentive programmes have risen.

The overall US car market has declined again this year, and the auto industry expects a further fall in 1991. Mr Philip Benton, Ford Motor president, warned this month that the company could "cut its US white-collar workforce by up to 7 per cent in the next year."

"Profits are under enormous pressure in the north American market ... no-one in his right mind would go into the car business in north America," he said.

General Motors, still the world's biggest vehicle maker, was forced to announce last month a \$2 billion special charge against its third quarter earnings for a restructuring programme that includes the closure of four US plants and provision for the closure of additional north American plants and warehousing operations.

As a result it recorded a net loss of \$2bn for the third quarter.

The relentless Japanese challenge is one of the biggest factors behind the pressure now being exerted on the traditional big three US producers, GM, Ford and Chrysler. The focus of the Japanese effort to build a global car production base may now have turned towards western Europe, but to date it is the US domestic producers that have borne the brunt of Japanese competition.

Cars have started to roll in increasing numbers off the lines of the Japanese assembly plants developed in North America during the second

entry, and already there are nearly 80 Japanese component ventures in Europe of various types. One of the latest, and largest, is a \$250m plant to produce air-conditioning systems being set up by Nippondenso at Telford, Shropshire, in the UK, in which Italy's Magneti Marelli, part of the Fiat group, is a minority joint venture partner.

Certainly, physically coping with demand from its Japanese vehicle-making clients is likely to be an increasingly onerous - if profitable - problem for the components industry for the foreseeable future, because there remains the scope for a great deal of growth in Japan's own vehicle market. This arises not only from Japan's continuing fast economic growth and consequent rising disposable incomes, but from the fact that Japan still has only around half the number of cars per capita as the most affluent western nations.

As in Europe, the highest value-added components business is mainly in the hands of large companies with substantial in-house research and development resources.

But the levels of R&D spending among Japanese component makers tend to be much higher than their European counterparts, typically 6-8 per cent of sales and in a few cases, such as Hitachi on electronics activities, 10 per cent of sales.

It is typical of the industry's attitude that, with the sharp new focus on alternative vehicle materials, Nippondenso on December 1 inaugurated at its Kariba headquarters near Nagoya a major research centre devoted specifically to plastic composites and other new materials.

Despite large productivity and efficiency strides in recent years, a relentless drive continues to pare costs although, says Mr Ujie, "we do not think of it as pressure from the vehicle makers. It's a continuing, day-to-day process which has to be kept up as part of our overall competitiveness."

John Griffiths

LAST YEAR Akebono Brakes Industry celebrated its 60th anniversary. Starting in Tokyo as a very small maker of brake and clutch linings, it has become Japan's largest brake components group - even supplying the brakes for Japan's Shinkansen (bullet train), writes John Griffiths.

Its sales of ¥86.4bn (\$670m) last year were achieved in over 60 countries, and the company provides a good example of a Japanese component supplier already successful in establishing a significant presence overseas through a mixture of joint ventures - including General Motors of the US - foreign affiliates and technical licensing agreements, including ones with Robert Bosch of Germany and Valeo of France.

Akebono, through Ambrake, its GM joint venture, and other companies following a similar route will be "OK", he suggests, using access to the US "big three" domestic producers to build on their transplant business.

Akebono is already moving further. It has recently set up in Detroit a research and development centre to assess the needs of, and develop product specifically for, north American customers. It is discussing supply possibilities with Ford and Chrysler.

In Akebono's case, the question of using overseas bases from which to supply Japan is no longer hypothetical: it is currently importing 100,000 brake pads sets a year from its US plant for the Japanese replacement parts market, as well as brake materials.

"In future, more still will be made in the US. Costs will come down, despite those involved in shipping. It all depends on currencies, of course - but in fact multi-sourcing spreads risks."

Although Akebono has a small European office, in Paris, it has yet to decide in what precise form its European presence will be established.

Penetrating the European market, he insists, will be much more difficult than the US. "There are some very strong brake manufacturers

in Europe," says Mr Nobumoto, "and they have to follow. So they went in without making proper studies, tried to sell to GM but couldn't find and that it was not so simple. The Japanese transplants themselves could not provide the suppliers with adequate economies of scale."

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there, all the customer relationships are very strong and will continue to be strong. I personally feel that we will not be able to have our own factory in Europe without tying up with somebody - not necessarily a brake manufacturer - who knows Europe better than we do."

Presuming that tie-up is made, Mr Nobumoto says he believes that "the key with which we will unlock Europe is product development and engineering". Given Akebono's track record and its proclaimed determination to concentrate efforts on "getting an edge" on quality and technology, Mr Nobumoto says he expects approaches from European car makers to joint ventures, rather than Akebono having to sell itself.

Mr Nobumoto describes as "technology problems".

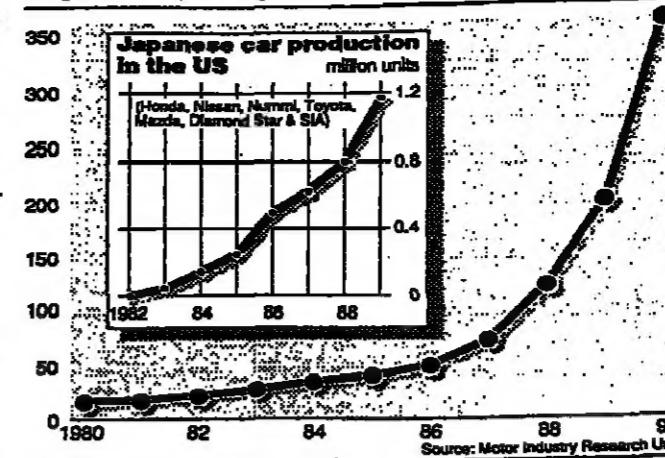
Not does he share much of some other component makers' enthusiasm for south-east Asia. Experience to date, he says, has shown that technology transfer has been both very expensive and "very hard work".

Akebono's likely role for the

Pressure from Japan on a weak US market

The surplus capacity

Japanese component suppliers in the US



Source: Motor Industry Research Unit

in North America could exceed 2.5m vehicles a year by 1992.

A year ago new plants built by Subaru and Isuzu (in a joint venture) in Indiana and by Honda in Ohio started up production. They followed the start-up in the spring of 1989 of Suzuki's joint venture plant with GM in Ontario, Canada, two plants were started up in 1988 by Toyota in Kentucky and in Ontario, and a joint venture plant developed by Mitsubishi Motor with Chrysler in Illinois. Mazda began output in 1989.

Last year a Japanese car, the Honda Accord, was best-selling car in the US and both Honda and Toyota are threatening to oust Chrysler from third place in the US car market.

GM, the stumbling giant of the world auto industry and still the world's biggest vehicle maker, has been the major casualty in the US auto market of the last decade, despite a \$7.5bn investment effort in the 1980s that has been poured into re-equipping and rebuilding plants - often with the most advanced but untried technologies - and into developing new models.

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For good measure South Korea's Hyundai opened its first north American production plant in Quebec at the beginning of last year.

The start-up of the second wave of so-called Japanese "transplants" (local production overseas) comes in addition to the plants already in operation in the early and mid-1980s, when Honda began production in Ohio and in Ontario, Toyota began a joint venture with General Motors in California, and Nissan began producing in Tennessee.

This first generation of plants are already being expanded, for which Toyota's recent move is only the latest example.

The rapid build-up of new assembly capacity on this scale does not necessarily mean that it is boom time for the US components suppliers, however.

More than 150 Japanese auto-components companies are already producing in the US, and industry estimates suggest this figure could have doubled to more than 300 by the end of next year.

The Japanese effort in north America is increasingly moving into a new phase with investments in engineering and development resources as well as in assembly capacity.

In addition to the Georgetown project, Toyota has announced a \$144m expansion of its research and development facilities in California and Michigan. It is also to build what is claimed to be one of the world's largest vehicle proving grounds, in Arizona.

1990s - over 20 per cent more cars and trucks than the consumer will demand. Overcapacity of this magnitude means we will be facing a brutally competitive environment worldwide."

Toyota's move in Kentucky will double the capacity of its Georgetown plant to 400,000 a year. Currently Toyota produces 200,000 Camry sedans a year at Georgetown, plus 100,000 smaller Corolla models at New United Motor Manufacturing (NUMMI), a joint venture operated with General Motors in California. NUMMI produces a further 100,000 Toyota-derived cars per year which are sold by GM through its own dealerships as the Geo Prism. From next year NUMMI will also start producing 100,000 Toyota-based pick-ups annually.

Not all of the Kentucky output is sold in the US, however. About 10,000 units a year are currently being shipped to Taiwan, and 60,000 a year are due to be exported to Japan starting in late 1991.

Construction is to start in spring of

Nissan Primera. Compare this to what you call performance.



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A car that has spent the past several years as the centre of attention of test tracks, windtunnels and test teams across Europe.

A car that was in fact built for only one, much more important, test.

You are that test (in fact you could say, the Primera was built to be compared).

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The Multi Point Injection 2.0E engine: 150 hp and a top of 220 km/hr. The Single Point Injection 2.0i engine: 115 hp and a top of 200 km/hr.

The completely new Multi Link Front Suspension system ensures incomparable roadholding, on byways and highways, be they pebbly or asphalt smooth.

The sophisticated aerodynamic exterior design contributes to a low cd-value and a high resistance to side-winds.

However, the Primera was not created merely as a technical advancement over other cars. Its comfort, its styling, its quality all are designed to stand up to your scrutiny.



As you realise as you take a close look at its interior.

And as soon as you sit back and think about the bumper-to-bumper 3 year warranty we give you.

And your comparison is not only true for the four door sedan but also for the five door hatchback and station wagon.

There now seems to be only one question left unanswered: when would you like to compare the Primera?

NISSAN

Nissan Primera.
The new performance car for a country called Europe.

JAPANESE AUTOMOTIVE INDUSTRY 4

Germany could have a surplus on its motor industry balance of trade with Japan

Path cleared for western car importers

THE MAIN IMPORT DEALER NETWORKS

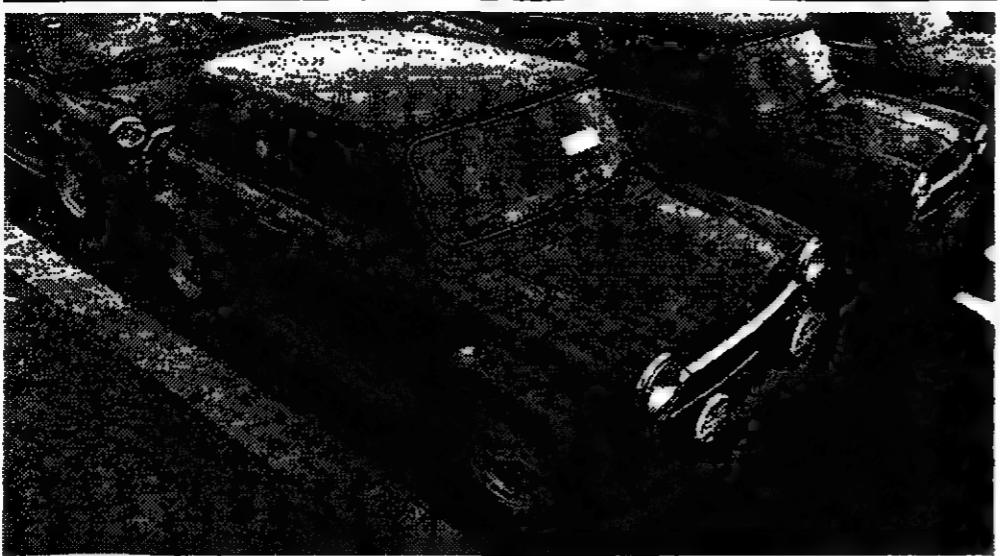
Country	Manufacturer	Importer	Sales Outlets*
GERMANY	VW/Audi	Yanase	566 135
GERMANY	Daimler-Benz	Mercedes-Benz Japan	571
GERMANY	BMW	BMW Japan	150 7
GERMANY	Opel	Izuzu Motors, Toho Motors	144
GERMANY	Porsche	Mizuno Motor	23 4
UK	Rover Group	Rover Japan	105 4
UK	Jaguar/Daimler	Jaguar Japan	22 3
UK	Rolls-Royce	Cornes	5 5
FRANCE	Peugeot	Peugeot Japan, Suzuki	262
FRANCE	Citroën	Seibu Motor Sales, Mazda	273
FRANCE	Renault	JAX	88 29
ITALY	Fiat	Summit Motors Japan	65
ITALY	Lancia, Autobianchi	Mazda	700
ITALY	Abarth Romeo	Ji Ossawa	26 3
SWEDEN	Volv	Volv Japan	3182
SWEDEN	Saab	Seibu Motor Sales	146 15
US	GMC	Yanase, Suzuki	688
US	Ford	Mazda and others	294
US	Chrysler	Chrysler Japan Sales	51 4

*Includes directly managed outlets (not dealers). 1 VW-Audi Nippon and Peugeot Japan plan to take over their import functions. Fiat will sell through the outlets indicated above for the time being. 2 Plus 20 units Izuzu dealers which sell, but do not import. GM cars. 3 Plus 14 Isuzu dealers which sell, but do not import, GM cars. Source: Japan Automobile Importers Association

DOMESTIC PRODUCERS' IMPORT DISTRIBUTION

Foreign carmakers/Japanese subsidiaries	Import models handled
MAZDA	Ford Probe
Mazda Motor Manufacturing US	Taurus, Thunderbird, Continental
Ford (US)	Ford Festiva 5
Kia (Korea)	Lancia/Autobianchi
Fiat (Italy)	Citroën (France)
ISUZU	Senator, Omega, Vectra
Isuzu (Germany)	Camaro, Corvette, S-10 Blazer, Chevy G20RV, Grand Am, 2000GT, 300SE, Firebird Transam, Bonneville, Regal, Ninety-Eight
GM (US)	Lots
Lotus (UK)	
SUZUKI	
GM (US)	Corsica/Beretta, Grand Am
PSA (France)	Peugeot 205/309
MITSUBISHI	Eclipse
Diamond Star Motors (joint venture with Chrysler)	Mercedes-Benz
Daimler-Benz (Germany)	Mitsubishi Motors Australia
	Magnata Station Wagon
FUJI (SUBARU)	200/700 series
HONDA	Accord Coupe
Honda of America Manufacturing	
NISSAN	King Cab (4WD truck)
Nissan Motor Manufacturing (US)	
TOYOTA	Camry (from 1992)
Toyota Motor Manufacturing (US)	

Source: manufacturers' announcements



Young Japanese are prepared to spend heavily on imported cars which they regard as chic and sophisticated.

These Mini Turbos from ERA, a specialist manufacturer, cost £12,000 in the UK and are being sold through Rover's outlets in Japan. Some 300 of them are being delivered to Japan this year

cars from 60,172 in 1985 to an expected 230,000 this year - up 25.5 per cent on a year ago, although still only just over 6 per cent of the market.

Intriguingly, however, Mr David Blume, Rover's marketing director, says that in Tokyo itself the share taken by

within three years and 10 per cent of Japan's total car market by the mid-to-late 1990s. The latter figure excludes both imports from Japanese transplants overseas and cars from newly industrialising countries.

Japan is already the world's third largest car market. However, it has the potential for much more growth, because it has only around 43 per cent of the number of cars per head of population as the US, and about 60 per cent that of west Germany.

So provided the government does something about Japan's woefully inadequate roads infrastructure (unless it does, the frustration factor could act as a depressant on demand), some analysts say the market could reach as much as 6m by the late 1990s.

If forecast translates into reality, that should mean over 1m sales per year for imports - and in those circumstances, it is easy to see why investment in the Japanese market by western manufacturers has begun to rise dramatically.

Mercedes, Volkswagen, BMW, the UK's Rover Group and others are embarking on building new headquarters, import and training centres on a scale difficult to envisage even two years ago.

Mercedes, for example, is spending DM300m on new vehicle importing and preparation centres.

Volkswagen/Audi is spending DM300m on similar facilities, following a path already taken by BMW.

Rover Japan, a wholly-owned subsidiary of the UK cars group in which Honda has a 20 per cent stake, next year will move into an impressive new

11-storey headquarters in Tokyo as a token of its own faith in a viable future inside Japan.

Not without reason: as Mr Blume points out, Rover and Land Rover vehicle sales have climbed from 1,800 in 1985 to reach 11,218 last year and are heading for a 40 per cent increase in 1990. The figures exclude Peugeot sales, which Rover is also handling until Peugeot brings into operation its own network. Rover sold 2,332 Peugeots last year and has almost doubled its dealer

network since 1985 to 118 dealers. Two-thirds have found the franchise sufficiently attractive to be selling Rovers exclusively.

A concerted effort is going on among all the importers to strengthen dealer networks throughout Japan in terms of both sales and service outlets.

This is being tackled in a number of ways. Independent dealers in domestic cars increasingly are exercising their right to dual franchise with an imported make.

The specialist import houses which used to handle almost all the cars imported to Japan continue to play a role, but a decreasing one as an increasing number of manufacturers set up their own wholly-owned import subsidiaries and organise separate dealer networks.

To take an example, last year VW-Audi Nippon was set up as a wholly-owned subsidiary of the German car maker.

It will take over the import function from its Yanase & Co importer in 1992 and set up its own single franchise network. Mercedes presently sells through some 165 Yanase outlets, but is creating additional channels through the formation last year of a joint venture with Mitsubishi Stuttgart Auto service to create the Stern dealer chain, of which there are currently 30 but with the intention to increase to 60. It is also exploring ways of employing Mitsubishi dealers where there might still be open points in the Mercedes network.

Rover Group has been developing its network of independent, single franchise dealers since 1983. However, it also operates four large dealerships of its own, two in Tokyo, one in Osaka and one in Yokohama. For some time, these outlets did not make money at the trading level, but were regarded as necessary standard-setting "flagship" outlets to create the image that

Property prices have soared so people buy luxuries such as cars as a consolation

Rover's presence in Japan was to be taken seriously. Now, says Mr Blume, "they can make money."

Rover's main Tokyo outlet will sell about 900 cars this year - well over the threshold of viability.

The rising sales volumes mean, says Mr Blume, that the group's independent dealers, some selling 200-300 units a year, are now generating the kind of sales volumes which should allow increased investment in premises and service standards as part of a "virtuous circle" upgrading Rover's overall image.

Another important development at dealer level is the forging of co-operation agreements between foreign manufacturers and some prominent Japanese trading companies.

Fewer cars per head than the US or west Germany, but inadequate roads

So far, at least, Japanese manufacturers' upward move into the luxury car sector with models such as Toyota's Lexus and Nissan's Infiniti ranges - which have hit Mercedes and BMW sales in North America - have had little effect on the German companies in Japan itself. This is despite the fact that a Lexus 400 sells for little more than one-third of the ¥1.6m price of a Mercedes 560 SEL. On the contrary, asserts Mr Bassermann, the Japanese cars are helping Mercedes by increasing overall luxury car sector turnover.

If indigenous Japanese producers are concerned about losing 10 per cent of their domestic market to importers, they show little sign of it. Indeed, in recognition of diversifying consumer demand, they are forming joint ventures of their own with overseas counterparts to import and distribute cars, even if some of the arrangements are to bring in vehicles from Japanese-owned "transplants" in North America and Europe.

However, Mr Yoshio Komiya, senior managing director of Toyota's showcase Amlinx centre in downtown Tokyo is not so sure - and neither are other senior Japanese car executives - that the importers can expect to win a 10 per cent market share without a very hard fight.

Mr Komiya is fairly dismissive of some import quality standards, service and other after-care, and wonders whether Japanese customers, in the long term, will stand for any shortfall once the novelty of owning imported cars wears off.

Not surprisingly, that view is not shared at Mercedes. Mr Bassermann acknowledges that "unless the product comes with a precisely tailored concept, there is a danger that it will be buried by the competition from many excellent Japanese cars. But I believe that as long as we can instill in the consumer a proper understanding of each individual product, and provided that we can establish a comprehensive service system, we can overcome the competition."

One thing seems clear, however: while the west's importers might still have a hefty backlog of Japanese customer preferences, prejudices and other subjective aspects to back through before being assured of long-term market success, they can no longer claim that any serious legislative or regulatory barriers stand in their way.

Since 1986, there has been a steady dismantling of the last of the discriminatory practices hindering imports. The streamlining of motor vehicle certification systems, adoption of international standards and taxation reforms coupled to a

SEVEN YEARS OF IMPORT GROWTH

1984	1985	1986	1987	1988	1989	1990*
Imported car sales	41,982 (+19.0%)	50,172 (+19.5%)	66,257 (+36.2%)	87,780 (+43.0%)	123,593 (+36.7%)	180,424 (+27.5%)
Japanese car market	2,802,008 (-2%)	2,943,005 (+1.4%)	3,007,768 (+2.2%)	3,147,932 (+4.7%)	3,583,932 (+13.3%)	4,011,265 (+12.5%)
Imported car market share	1.4%	1.7%	2.3%	3.1%	3.7%	4.6%

*Includes imports and complete imports with engine 2,000cc and under (source: JAMA and Mercedes-Benz)

Source: JAMA and Mercedes-Benz

RESEARCH AND DEVELOPMENT

From copier to innovator

in the case of Nissan, the UK, have already begun to reap the benefit of work done at these centres, with suspension, brakes, ride, handling and detailed styling "tuned" to local markets. In the longer term, entirely separate models from those produced in Japan are expected to roll on "transplant" production lines.

In terms of cars of the future, having set the world standards on quality, Japan has been moving swiftly from copier to innovator.

Even though the results to date are mixed, with some proclaimed advances such as four-wheel steering encountering a muted response in the marketplace, it is the thoroughness with which Japanese car-makers and their

component suppliers are addressing all the opportunities presented by electronic and new materials innovation which sets such a formidable task for western producers to match.

There are two other crucial consequences from this breadth of R&D effort.

One is the reduction of new model development times to currently four years or less, compared with five at least for western counterparts.

Japanese goal is to cut these times further, to between two and three years, by the mid to late 1990s.

The other consequence, related and made possible by the adoption of flexible "lean" production techniques, is the ability to produce an

ever-wider variety of vehicles viably at ever-lower volume thresholds.

A prime example is provided by Japan's largest vehicle maker, Toyota. Reaping the benefit of R&D spending which exceeds \$2bn annually, Toyota now produces some 60 different car types, two-thirds more than the worldwide operations of Ford.

And while General Motors, Ford and Chrysler struggle to retain profitability, manufacturing and other efficiencies continue to underpin further the financial strength, and hence R&D resources, of the leading Japanese producers.

Western producers, frustrated at their ongoing inability to close the productivity gap, now recognise that much of this efficiency derives from the manner in which the Japanese industry organises its production. The most flexible of all "robots", Japanese management tend to point out, is human.

But that has not stopped the Japanese companies from exploring every technological avenue for further improvements.

Again, Toyota provides a salutary example.

One of the largest single costs in developing a new vehicle for production is that of manufacturing the dies used for pressing and stamping the often complex sheet metal components of the body. The machining of the dies is

profoundly complicated, and

Hyundai Excelts for the US are loaded onto a company ship

Not least, however, the system means that only one die per pressing is needed, producing an automatic cost saving of 50 per cent.

This year, however, it has unveiled another example of technological lateral thinking that promises to take a further huge slice of costs off these key processes. Instead of pressing the sheet metal between conventional male and female steel dies, it has begun using as the female die ... water.

The male die stamps the metal sheet into a water "bath". Because the water, trapped in a confined space, will conform itself exactly to the shape of the male die, the accuracy of parts produced in this way is better than that of the conventional system, because unlike a female die the water will not "wear" with repeated pressings.

The swift rise in global concern about the environment, coupled with the sharp reminder of oil price volatility provided by the Gulf crisis, inevitably is thrusting development of the environmental "friendly" car and greater fuel efficiency to the top of the R&D agenda.

government programme for the acceleration of imports in 1985 have had a cumulative effect. A particularly important development came in April last year, when prices of new cars of over 2 litres - which accounted for 46 per cent of last year's imports - fell sharply as a result of the replacement of commodity tax on luxury and high-priced goods by a new consumption tax, plus a restructuring of Japan's annual automobile tax.

The changes in effect reduced the prices of such cars by around 10 per cent.

Finally, changes to vehicle insurance regimes by the Automobile Insurance Calculation Association of Japan in 1985 brought to an end one of the last blatant discriminatory practices. Insurers were demanding up to three times as much in premiums for imported cars as their domestic equivalents, on the grounds that parts and repairs for imported cars cost more. Mounting protests from abroad led to all premium distinctions between imported and domestic cars being removed.

"In short," says Mr Bassermann, "we consider the Japanese car market completely free".

His sentiments, however, are only partially endorsed by Rover's Mr Blume. He still maintains that importers tend to be treated as second-class citizens when it comes to the dissemination of government information, on legislative changes or other factors which could affect the market. "The ministries just forget we exist," he complains. Nevertheless, in most technical and other respects, the

JAPANESE AUTOMOTIVE INDUSTRY 5

An issue to be resolved before the advent of the single market

Car quotas cause friction

IN THE preparations for the European Community's single market, no issue has proven more intractable, more time-consuming or potentially more explosive than the attempt to formulate a policy on Japanese car sales in the EC after 1992.

In marked contrast to other trade disputes involving the EC and Japan, the biggest frictions have arisen not between Brussels and Tokyo but in the Community's own ranks, as it has struggled vainly to coalesce around a common negotiating position.

Furthermore, the consequences of a failure to resolve the issue could be at least as serious for the EC as for Japan. At best, they would mean continued segmentation of the European car market; at worst, a bruising political showdown between Brussels and several EC governments.

The problems arise from long-standing quotas on Japanese car imports in the UK, France, Italy, Portugal and Spain. Brussels judges these to be incompatible with the removal of internal border controls as they can be enforced

only by limiting transshipments of Japanese cars from unrestricted EC markets such as Belgium or Germany.

The Commission says it favours free trade in cars. But rather than simply declaring the five countries' quotas illegal, it has proposed that their removal be followed by a transitional period of voluntary restraints on Japanese car sales in the EC.

The approach calls on the Japanese to monitor their shipments to the restricted coun-

Car-makers accused
Brussels of giving all
the growth away

tries after 1992, to ensure that sales do not exceed levels to be agreed with the EC. Such a system has been endorsed in principle by all 12 EC governments and by Japan. But in practice, the harder the Commission has tried to define detailed arrangements for implementing it, the trickier it has become.

The task has been complicated further by the weakening of the European car market, after four years of record sales. That has contributed to a hardening of positions in the industry with Mercedes-Benz of Germany as the only large manufacturer still publicly taking a free trade line.

The governments and main car-makers of France and Italy have also escalated their demands. As well as seeking to protect their national markets for as long as possible, they have been pressing Brussels to extract from Japan promises of trade "reciprocity" on a wide range of products.

The EC's internal deliberations have encountered three principal areas of difficulty:

■ The length of the transition period and the permitted growth of Japanese car sales.

No firm proposals have been

made, while the Commission's efforts to provide a basis for discussion by projecting likely trends in the EC car market have stirred further dissent.

In a paper last autumn, the Commission estimated that by the end of this decade, Japan's share of EC sales would have almost doubled from 10.4 per cent to 18.7 per cent. However, these figures aroused angry protests from European car-makers, which accused Brussels of planning to give away to the Japanese all the expected growth in the market.

Recently, the heads of Fiat, Renault and Volkswagen have called for arrangements which would give the Japanese a smaller share of the overall increase in the market in years of slow sales growth than in strong ones.

■ Output from "transplants". There has been strong pressure

from some continental governments and car-makers to include production from Japanese assembly plants inside the EC in the proposed restraints. But that would violate both the EC's own laws and international trade rules, since such cars clearly qualify as Community products. Moreover, as host to assembly plants belonging to Nissan, Toyota and Honda, Britain has made clear that it would oppose any EC attempt to limit their output as fiercely as it did France's efforts to block imports of UK-made Nissans.

The Commission's response to this dilemma so far has been a classic bureaucratic fudge. While stating that Japanese car assembled in the EC cannot legally be covered by the proposed restraints, it also said that transplant output must be "taken into account" when cal-

culating future permitted levels of Japanese imports.

■ Enforcement of the proposed restraints. Mr Martin Bangemann, the EC industry commissioner, is relying on the 10-year "block exemption" of the motor industry from EC competition rules to enable Japanese car-makers to control their sales on currently restricted markets.

The exemption allows car-makers to distribute their products exclusively through designated dealers. However, it contains a big loophole as it also permits "parallel imports" of cars from one EC country to another, either by individuals or by specialised intermediaries known as mandataries.

A surge in "parallel imports" would threaten the entire basis of the proposed restraints. Whether that is likely to happen may depend on the out-

come of a court case between Peugeot and Ecosystem, a mandatary which imports Peugeot cars from Belgium into France at highly competitive prices.

In addition, Sir Leon Brittan, the competition commissioner, is unhappy about the EC taking steps which could impede competition in the single market by endorsing the maintenance of national barriers.

Finding solutions to these problems is likely to call for skilful diplomacy, technical ingenuity and greater readiness.

Even if the EC and
Japan agree, delays
seem inevitable

The MIT experts give a stark warning of just how much ground the Europeans have to make up: "The European auto industry is today, after a 50-year transition from craft production, the leading proponent of old-fashioned mass production - high volume, long product runs, infinitely fragmented work, 'good enough' product quality, enormous inventories, massive factories."

out of their markets. But even if the EC and Japan can agree on transitional restraints, they seem bound to involve measures which would delay the achievement of a true single market in cars until well after 1992. Furthermore, the benefits of such protection to the European car industry are questionable.

Some experts, such as the authors of a Massachusetts Institute of Technology study of the world car industry (see below), fear that continuing to shelter European producers could retard, rather than accelerate, their adjustment to the challenge of highly efficient Japanese competition.

The MIT experts give a stark warning of just how much ground the Europeans have to make up: "The European auto industry is today, after a 50-year transition from craft production, the leading proponent of old-fashioned mass production - high volume, long product runs, infinitely fragmented work, 'good enough' product quality, enormous inventories, massive factories."

Guy de Jonquieres

The Japanese gear up for European production

Battlefield of the 1990s

THE WORLD'S leading car makers expect Europe to be the battlefield of the 1990s. Much of the increased competition will come from the development of production capacity in Europe by leading Japanese car makers, writes Kevin Done.

Nissan, Honda and Toyota are already well-advanced with projects that will create a capacity for producing more than 500,000 cars a year in Europe by the mid-1990s.

At the same time Mitsubishi and Mazda are waiting in the wings, as they seek joint venture partners to ease their entry into local European production. On a smaller scale Suzuki is building a small four-wheel drive leisure/utility vehicles in Spain and is planning to become the first Japanese car-maker to assemble cars in eastern Europe to a joint venture in Hungary.

Without the same fanfare Japanese vehicle makers, including Isuzu, Nissan, Toyota and Suzuki, are also establishing a significant local assembly presence in Europe to help the light commercial vehicles.

Significantly, the vehicle assemblies are being followed into Europe by a rapidly growing group of Japanese automotive components suppliers, led by companies such as Nippondenso and Calsonic, which are seeking to use the arrival of the vehicle makers as their own springboard into Europe. They are seeking business from both the Japanese transplants and from established European vehicle producers.

The component suppliers are choosing widely differing paths into

Europe, including joint ventures, the building of greenfield site plants, acquisitions of existing suppliers in Europe and licensing deals.

According to a study by the Economist Intelligence Unit, Japanese car-makers are set to capture around 18 per cent of the western European new car market by 1995 compared with about 11.5 per cent this year. Internal studies by the European Commission suggest that virtually all the growth expected in the European car market during the 1990s could be taken by the Japanese producers.

Japanese car-makers have chosen the UK as the main springboard from which to launch a growing assault on the European market.

Honda's decision last year to begin car assembly in the UK was the dramatic culmination of a wave of UK investment by the three leading Japanese car makers, Toyota, Nissan and Honda which now totals some £1.8 billion. The projects will create 8,250 direct jobs and at least the same number in the automotive components industry.

As part of the Japanese offensive: ■ Nissan is committed to building 200,000 cars a year at Sunderland by 1992-93. Output, which began in 1986, has reached around 75,000 this year, and is set to rise by 45 per cent to 110,000 cars in 1991.

■ Toyota is committed to building 100,000 cars a year by late 1993 rising to 200,000 cars by 1997-98 at Burnaston, near Derby, but this timetable could well be brought forward.

■ Honda is committed to building

100,000 cars a year by 1994 at Swindon in southern England, where it is already building engines.

The moves by Nissan, Toyota and Honda appear to guarantee that UK car output in the second half of the 1990s will exceed 2m cars a year, more than double the level of the first half of the 1980s and by then Japanese car-makers will account directly for around a third of UK car production.

In addition to building its own car assembly and engine plant, Honda has also taken a 30 per cent equity stake in the vehicle operations of Rover Group, further strengthening its 11-year relationship with the UK's leading car-maker. As part of the arrangement Rover has taken a 20 per cent equity stake in Honda of the UK Manufacturing (HUM), the Japanese group's British subsidiary, which will build and operate the 230m assembly plant at Swindon. Some of the production will be sold under the Rover badge.

Through its liaison with Rover, Honda is also having cars built under contract at the UK group's Longbridge, Birmingham plant. Current there of the Honda Concerto is planned to total 30-40,000 a year.

Nissan has already indicated its ambition to expand to a capacity of 400,000 cars a year in the UK by the late 1990s, and both Toyota and Honda are expected to expand significantly beyond their present publicly declared targets.

The three Japanese groups have agreed to reach at least 80 per cent local (European Community) content levels at their UK plants, and all plan to export between 50 and 60 per cent of their output to continental European markets. All three car manufacturers will also be producing engines in the UK.

It is already clear that the European transplants can also be expected to play a wider role eventually in the Japanese car-makers' global production networks.

Nissan is planning to export

around 10,000 cars a year from its UK assembly plant to Japan and Taiwan, beginning next year, the first such move by a Japanese vehicle maker to ship cars from Europe to Asia.

Nissan was the first Japanese car maker to begin development of a car plant in Europe. Production started at its 294m plant at Sunderland in north-east England in 1986 and exports to markets in continental Europe began in late 1988.

The planned Toyota plant, the company's first European car plant, is scheduled to begin production at the end of 1992 with output climbing to 200,000 cars a year in the second half of the 1990s. The company is hoping to achieve 80 per cent level of local content by August 1993 and 80 per cent by mid-1995. Construction work started at the 580-acre site at Burnaston, near Derby earlier this year.

According to Mr Junji Numata, a managing director of Toyota Motor and chairman of Toyota Motor Manufacturing (UK), around 70 per cent of the output will be exported chiefly to continental Europe.

Toyota is also studying the export of cars from the UK to Japan. Mr Numata says that around 80 per cent of the 200,000 engines a year to be produced at Toyota's 2140m engine plant on Deeside, North Wales, will be supplied to Burnaston, but around 40,000 a year will be exported to Toyota plants abroad, including those in North America.

Production at the Toyota plant is due to start in late 1992. The facilities will include stamping, body welding, paint, plastics and assembly operations. The investment is

being made in two phases with the first stage of producing 100,000 cars a year to be reached in late 1995. Toyota hopes to produce 200,000 cars a year by 1997-98.

It plans to build a 1.8 litre car range at Burnaston in the class of its present Carina II car. This will take Toyota into direct competition with European-produced cars such as the Ford Sierra, the Opel Vectra/Vauxhall Cavalier and the Peugeot 405, as well as Nissan's UK-produced Primera. Toyota aims virtually to double its share of the West European new car market by the late 1990s to around 5 per cent.

Mr Numata says that Toyota hopes to produce 200,000 units of the new car range with three body shapes, saloon, hatchback and estate car, in order to achieve the economies of scale, rather than introducing a second range. Nissan, by contrast, is already committed to building two ranges at its Sunderland plant, the existing upper-medium Primera range launched this year to replace the Bluebird, and a Micra-class supermini to be launched in 1992.

Toyota plans to sell around a third of its production in the UK and two-thirds in export markets, chiefly in Europe, says Mr Numata. Under a voluntary agreement with the UK government, Toyota will aim to reach a 60 per cent local content level by August 1993 and 80 per cent by mid-1995.

Nissan is also establishing two centres in the UK for its European vehicle design and development

operations as part of a £31m investment, which will create more than 350 jobs. Nissan European Technology Centre, the company which will form the European link in the company's planned global research and development network, is locating its main operation at the technology park at Cranfield Institute of Technology in Bedfordshire. A second operation will be established at the company's existing car assembly plant site in Sunderland.

Nissan maintains that the NETC will be responsible for original design and development of future cars and light commercial vehicles to be built at its assembly plants in the UK and in Spain.

Nissan aims to create a stand-alone design and development capability in Europe, which within five years should be able to take on the development of a new model range distinct from models under development in Japan or the US.

Mr Ian Gibson, managing director of Nissan Motor Manufacturing UK, Nissan's UK car assembly operation, says: "The target is that we should be able to design a vehicle from scratch in Europe."

For the future Nissan's European operations will continue to draw engines and transmissions from the parent company's design and development resources in Japan, but within eight to 10 years it aims to launch European model ranges, where the body, suspension, drive axles and trim have been designed, developed and engineered in Europe, chiefly in the UK.

Kevin Done looks at the advantages of 'lean production'

The secrets of success

THE EUROPEANS take more than twice as long as the Japanese to assemble a car. It takes the Europeans and the Americans almost double the engineering effort to develop a new car compared to the Japanese, and the Japanese will finish in two-thirds of the time.

These are some of the provocative findings of a study published recently after five years of research led by the Massachusetts Institute of Technology. It suggests the difference stems from a manufacturing revolution led by the Japanese auto industry that has been as sweeping as the triumph of mass production over craft production in the early decades of the century.

The MIT study's directors, Daniel Ross, James Womack and Daniel Jones insist that "scaremongering about the Japanese threat and tougher forms of protection are not the answer and are self-defeating."

The \$5m, 14-country study

undertaken by the International Motor Vehicle Programme at MIT - which has been published recently as a book entitled "The Machine That Changed The World" - maintains that a new way of making things, the authors have coined the phrase "lean production", is rapidly making mass production obsolete.

Lean production is considered to have arisen first in Japan with the concepts pioneered after the Second World War by Mr Eiji Toyoda and Mr Taiichi Ohno at the fledgling car-maker Toyota. However, other Japanese and some western groups are implementing elements of lean production elsewhere, most notably in

North America, says the study. How does the lean production pioneered by Japanese car-makers differ essentially from mass production?

According to Ross, Womack and Jones, the mass producer uses narrowly skilled professionals to design products made by unskilled or semi-skilled workers tending expensive single purpose machines. These claim out standardised products in very high volume.

Because the machinery costs so much and is so intolerant of disruption, the mass producer adds many buffers in the shape of extra supplies, extra workers and extra space in order to ensure smooth production. Since changing over to a new product costs even more, the mass producer keeps standard designs in production for as long as possible.

The result is lower costs but at the expense of variety and by means of work methods that most employees find boring and dispiriting.

The lean producer, by contrast, uses teams of multi-skilled workers at all levels of the organisation, and employs highly flexible, increasingly automated machines to produce lower volumes of products in great variety.

The MIT study uses the term "lean" production, because the system uses less of everything compared with mass production in the factory, half the manufacturing space, half the investment in tools, half the engineering hours to develop a new product in half the time.

The study traces the beginning of lean production tech-

niques to the troubled early days of Toyota in Japan when the company was beset by strikes. In 13 years of effort Toyota had by 1950 produced 2,655 cars compared with the 7,000 (cars and kits) a day that were pouring out of Ford's massive vertically integrated complex at Rouge close to Detroit. Today Toyota is the world's third largest car maker and is close to capturing half of the world car market.

Ohno began by re-thinking processes in the metal stamping shop and the final assembly area, but eventually the principles of lean manufacturing have been applied throughout the automobile manufacturing chain from assessing the wishes of customers, to design, development, engineering, manufacturing, the components supplier network, final assembly and distribution.

Under the system of mass production "letting cars go on down the line with a misaligned part was perfectly OK, because this type of defect could be rectified in the rework area, but minutes and cars lost to a line stoppage could only be made up with expensive overtime at the end of a shift. Thus was born the move of the mass production industry to "lean" production.

The MIT researchers insist that their study has shown that it is too simple now to equate "Japanese" with "lean" production and "western" with "mass" production. The levels of achievement vary greatly in Japan itself as well as elsewhere in the world. Some plants in Japan are not particularly lean and some Japanese-owned plants in North America now demonstrate that lean production can be practised far away from Japan.

The gap in productivity and quality in the assembly plant has been apparent for some time, but it is now in new model design and development that some of the most alarming disparities are to be found. They add credence to the impression that traditionally organised western car makers are in danger of being swamped by an array of new products, developed with much shorter lead times and with much shorter life cycles.

The MIT team found that a totally new Japanese car required 1.7m hours of engineering effort on average and took 46 months from first design to customer delivery. By contrast, the average European and US projects of comparable complexity took an engineering hours and consumed

1.8m hours.

The Machine That Changed The World, James P. Womack, Daniel T. Jones & Daniel Ross, Harvard Associates, Macmillan Publishing Company, 863 Third Avenue, New York, NY 10022, \$22.50.

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ACCOUNTANCY COLUMN

Money men play Santa to Muscovites

David Waller has a seasonal tale about a team of hard-headed consultants doing their bit for the hungry. The charitable team is from Andersen Consulting, an organisation better known for its Scrooge-like financial controls. Those who are going hungry are the people of Moscow.

to Soviet baking engineers and van drivers.

According to Mark Aston, the partner in charge of the project, not the least of the conceptual difficulties was that Russians have no concept of the consumer. That was resolved pretty rapidly, however, by the suggestion that consumer meant "the people" in the Marxist sense.

Even so, it was difficult to persuade people working in different parts of the production pipeline to talk to one another. Initiative was scarce. There was no notion of productivity, no way of measuring performance save by reference to the production targets set by the Ministry of Trade, the Ministry of Grain Production, the Moscow Bread Retailing Organisation and the Moscow Retailing Organisation.

The conclusion reached by Aston was that there was nothing wrong with the absolute amount of bread baked in Moscow, and that therefore there would be no outright shortages. So long as the grain arrives from the republics — perhaps a dubious assumption to make — Muscovites can be guaranteed a regular supply of bread. Whether that bread is fresh is a different question: by way of market research, an old lady told Mr Aston that she could only get what she wanted two days a week.

The pipeline is fragile — with bottlenecks appearing at the baking stage (where capacity is under-used) and at the point of delivery from factory to shop (where drivers spend too much time dealing with red tape). Perceptions of a shortage could, however, lead to panic buying and a real and damaging shortage.

Andersen's short-term recommendations were as follows: the productivity of the plant should be improved (by simple adjustments to the baking process) and should be more closely geared to the peaks and troughs of demand for bread throughout the day and the productive use of transport should be tightened so that drivers spend more time driving and less time filling out forms at the factory gate.

Furthermore, the process by which the shops place their orders should be rationalised: it is not uncommon for one factory to have only two phones to take orders from hundreds of shops. If the order fails to get through, the factory manager assumes that the demand does not exist and bakes accordingly.

In the long term, Andersen recommends that greater commercialisation should be introduced into the bread pipeline; factory technology should be updated and western-style performance measurement systems should be put into place to link rewards to output.

The short-term proposals are intended to ensure that supplies of bread — with some degree of choice — are available on four, rather than two, days each week. For that, Muscovites will have to thank Mr. Burgess. He finds it very difficult to own up to the fact — so uncommercial does it seem — but the original project was carried out free of charge.

Once the festive season is over, however, Andersen will revert to type: it intends to charge for putting its recommendations into practice.

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Das Ganze ein Stuck

COLOGNE

Loosen your muscles and polish your small talk. *Das Ganze ein Stuck* ("It's all a play") is a party piece, all a ticket is your invitation. Frederike Roth's play, written in 1985, is about a man, a woman and a group of *kulturdamenherren* - culture-vultures on the spire. Some come from the cast, others are the rest. I don't know if there's a routine. On the first night, we played musical chairs; after half an hour, an actor took each of us by the hand, semi-walked us across the stage and sat us down somewhere else. Actors chatted to us, there was cabaret, timed highlights, a woman dressed as a tiger, nudes embracing, a touch of sadomasochism when a man seemed to rape a woman while strangling her with his braces. All this and a play with a message too.

Gunter Kramer directs the work as a companion piece to Goethe's play *Stella*, which is also in the Cologne Schauspielhaus repertoire, but since capacity for *Stella* is almost a thousand, and just 99 people are admitted each night to the contemporary production, only a small percentage are going to reap the double benefit. In fact, Roth's play could work as a commentary on almost any classic drama about love, since her theme is life as role-play, theatre as metaphor for the distance between men and women which makes love impossible.

Two characters appear in both productions, Ingrid Andre as a heroine resigned to wayward man, Maria Happel as a child who here shrieks out Freud-programmed questions like "Do women always become mothers?" Roth's best gender bairries are mime sequences. A set of stylised women journalists on a "working picnic" stumble across a naked man and beat him to the ground with their notebooks and briefcases; one of them writes their report on a manual typewriter balanced on a sawhorse.

In another sketch, the central, nameless couple (Andre and Bert Oberndorfer) walk, she tears the record from the player. They start again; she dances like a ragdoll manipulated by him, then she is just a limp body, feet scraping the floor. Finally he throws her into the stalls and walks off a little. mock-walks alone. Each dance she comes round in time to turn the record off at the same point: life a series of programmed acts.

This is smart but hardly original; a play about repetition runs a greater risk than most of becoming repetitive. What keeps interest ticking over is Kramer's wizardry as designer. It's as if this ambitious director finds the stage isn't enough, the drama has to spill out into the rest of the theatre.

He retains the set from *Stella*, a gigantic playground, but invents it. The audience starts off at the back of the stage, sitting on gilded chairs, rustling through the dead leaves. Later, during a cocktail party, we are moved to the front of the stage and the cast progresses to the stalls, clambering over seats, emanating from the stalls, looking out at us, whirling their clothes off around the auditorium. O, those wile bodies, fun for a while, but I wonder who tired of watching whom first - cast or audience?

Jackie Wullschlager



Visually dazzling: 'GoodFellas'; and comic renaissance with 'Crimes and Misdemeanors'



That deadly dish, the Euro-pudding

Nigel Andrews looks back at films good and bad during 1990

Annual round-ups are the best and worst time for the film critic. Asked to turn one serendipitous twelvemonth into a clearly defined epoch, he scratches his head, scouring past columns and searches for the catchword generalisation.

It was the Year of the Fading Sequel Trend... The Year of the Resurgent Gangster Thriller... The Year of the European Co-Production... The Year of the Mutant Turtles... The Year of the Ghost Film. It was, in each of these things. But most of all, it was the year that began on January 1st 1990 and ended on December 31st 1990.

If there was no one defining characteristic however, there was plenty of movement. Hollywood Removal Services Inc were looking long and hard at the following year. Sylvester Stallone and his up-and-down asking for (and one semi-hint and one flop), David Lynch and his reputation for cult-movie infallibility (after the wildly OTT *Wild At Heart*) and above all the long-running sequel phenomenon. This had a poor year, with *Back To The Future* 3 and *Die Hard* 2 barely making \$100m each (pin money today in pictures), and *BTTF* 2 and *Gremlins* 3 declaring virtual parrdon with \$40-50m.

More on this in Saturday's FT when I speculate on what follows the follow-on in sequel-addicted Hollywood. In non-sequel-addicted Europe, it has been the year of the Euro pudding. The recipe for this deadly dish is as follows. Take a star each from several different countries; put them in some nameless Euro-setting; select a director whose nationality differs from any of his actors; pre-sell all TV, cable and video rights (before any potential buyer can see the finished film); then shoot the damn thing.

Three Sisters, *Dr M. The Mad Monkey*, *Mister Frost*... The Euro-pudding steams and quivers around us, the kindest thing anyone could do is to pour brandy over it and incinerate it. In only two 1990 movies did cross-fertilisation between Eastern Atlantic countries produce a masterpiece. They were the Franco-Dutch *The Vanishing*, a thriller about mass-murderer, and the Anglo-American-Italian *The Comfort Of Strangers*, Paul Schrader's tale of death in Venice. Both films worked because their very subject was disorientation. Strangers in a strange land, undone by alien manners, may be the true and only subject for co-productions in Europe, at least until we are all so federalised that we share a common culture anyway. (Do

I hear screams of protest from a house in Dulwich?)

Thematically, Europe and America both brought forth a new humanism, which arrived hand-in-hand with a preoccupation with death. This odd-seeming wedding is odd only until you think about it. Death is a natural subject for a planet entering the last decade of a millennium. And both death and its happier companion, life after death, have usurped our screens this year: from Spielberg's *Always* to the semi-hit Paramount fantasy *Ghost*, whose \$300m revenues to date (in America alone) make it one of the five most lucrative films in history.

In these tales of the beyond, the dead do not return with decaying flesh, bony fingers and raucous laughter. They return as we knew them in life. Love continues, across the barrier between here and the here-

or a lighter shade of tragicomic. And even my reserve pantheon, including *Miami Blues*, *Time Of The Gypsies*, *Café*, *Tremors*, *Cinema Paradiso* and *Blaze*, glitters with proof of modern cinema's talent for distilling hilarity from horror or a smiling truth from tragedy.

Even those accursed turtles have brought a new comical humanism to their genre, the comic-strip action film. They may wear shells and look slightly green. But with slightly arched, their breaking hair and their hunger for pizza, they are ridiculous.

Or are they? *Teenage Mutant Ninja Turtles*, directed by Britain's Steve Barron, or to moviegoers' delight, the *Gremlins* 2, put me down now for a share in *Krays* 3. (Let me add that I yield to none in my loathing for the real-life Reggie and Ronnie. But truth-plucked anti-heroes have been the stuff of drama ever since *Richard III*.)

The turtles are also funny.



Schrader's tale of in Venice: scene from 'The Comfort of Strangers'

Who would have believed in this upsurge of sentimental mysticism in 1990? After years of *Halloweens* and *Friday The 13th*, in which human beings were something you butchered to make a box-office holiday, here is a trend that proves a long-held Andrews Theory, aired in earlier times of censorship: that violence will naturally yield to an age of non-violence. These things are cyclical; they reflect the times we live in: it is as futile and foolish to meddle with screen violence as it would be to roadblock an avalanche.

Indeed we have not only a New Humanism in the cinema today. We have a remittance of comedy. Half of my top ten films for 1990 are either comic

Indeed, with Euro-puddings, sunset sequelties and Hollywoood's notion of life-after-death all having their amusing sides, the only area of modern cinema from which it is impossible to extract a smile or laugh is, I fear, (yes, you guessed it) British cinema.

We barely produced one memorable "British" film. We hired out our talents to non-British movies like *Teenage Mutant Ninja Turtles*, directed by Britain's Steve Barron, or to movies that though set in Britain had Hollywood backing and Hollywood casts, like the Puttnam-produced *Memphis Belle*. And we had an emergency meeting with Mrs Thatcher in the summer which ended with promises of help for British cinema? No.

European co-production. As for the rest, it's a common culture anyway. (Do

you believe in the Krays?)

There are two options for Britain if it is to survive as a movie nation. Either we fund an extradition programme for all UK film-makers now working abroad: including Ridley Scott, Tony Scott, Alan Parker, Adrian Lyne, Stephen Frears and Peter "Gone To France and Holland for finance, back soon" Greenaway. Or we make a determined effort to develop a popular, profitable entertainment sector, producing the kind of staple movie traditions that supported us before.

No country can exist without broad-and-barter film-making. We have collapsed as an industry because we have no model equivalent to the bygone Ealing comedies, Hammer horrors and Carry On; and we are now losing Bond to foreign production bases, not to mention series exhaustion.

The best news about British cinema I heard all year was that someone had had the vulgar bravado to set up a sequel to *The Krays*. The *Arabs*? Heaven help us. But then Heaven does help those who help themselves. And if the only popular mythology Britain can find with which to rouse world audiences is East End gangsterdom, so be it. *The Krays* was the year's surprising native hit, critically and commercially. Let us have a *Krays* 2, and put me down now for a share in *Krays* 3. (Let me add that I yield to none in my loathing for the real-life Reggie and Ronnie. But truth-plucked anti-heroes have been the stuff of drama ever since *Richard III*.)

What better timing for a Krays craze than now, since gangsterdom is the flavour of the moment in Western cinema. Coming soon: the Coen brothers' *Miller's Crossing*, Cimino's *The Desperate Hours* and Coppola's *Godfather 3*. Been and pyrotechnically gone *GoodFellas*, the most visually dazzling film of the year. All the cinema need do for a sure-fire hit in 1991 is make a movie about a gangster who dies and comes back to life to romance his old moll, watched over by a turtle or two...

But enough. Time for the Top Ten.

Crimes And Misdemeanors *The Comfort Of Strangers* *Gremlins 2* *The Krays* *Let's Get Lost* *Metropolitan* *Mulan In May* *Prizzi* *A Short Film About Love* *Sweetie*.

And as an honorary eleventh film, let me add Jean Vigo's 86-year-old *L'Atalante*. We always knew it was a masterpiece. Restoration has given it new life and a new lease of life.

Cinderella

SADLER'S WELLS

London City Ballet has an astute understanding of its place in the scheme of things. There is a large public whose expectations of ballet are happily met by the repertory that LCB provides: middle of the road, middle-brow, and always agreeable. The works that are going to meet these demands have an in-built familiarity; the story well-known, the production - specially made or not - obeying certain clear rules about theme and presentation.

Last year's *La Traviata* should have been better, more glamorous, if it were to send its viewers home totally happy. This year's *Cinderella* will satisfy every hope that LCB's faithful can have of a ballet.

The story is directly told

- who arrive to scare the daylights out of Cinderella as she waits to be transformed in a cabaret, but are wildly inappropriate in this piece.

In other respects, the staging, the choreography, are conscientiously done. All *Cinderellas* are going to be alike, and this version is as alike as any

know, albeit I longed for just one pinch of Ashtonian wit to make it seem a real ballet rather than a clever impersonation of one. The Stepmothers are desperately unfunny, one forever clutching a book, the other a knitting-bag - though the gifted Kim Miller fights against the odds and gets a couple of laughs. Marian St.Clair and Victor Barykin were the leading couple for Tuesday night's opening performance, giving their audience everything they could want, from down-trodden charm to glittering costumes and one-arm lifts in the final pas de deux. (Barykin's Bolshoy years have not prepared him, however, for dancing on the Well's postage-stamp stage). LCB's artists give of their best, and the piece gives them enough opportunity for their energy to seem well-spent. And in the glow from the stage you can see that the audience is having a wonderful time.

Clement Crisp

Snow White

STRAND THEATRE

This *Snow White* works in a mysterious way wonders to perform. It can get there in the end, but is not really a pantomime, but a relatively straight story that uses pantomime devices. That is perhaps what slightly puzzles the audience at the start. Here they are, ready to join in and sing along, but the calls for participation build up only gradually. There is no pantomime dame, no suspended song sheets and no deviation into taking off television programmes.

Instead there is the plot, and it is a rather elaborate one at that. It is such a long time since I have seen a pure version of *Snow White*, after all, is not a bad tale. It has the villainous Red Queen, appealing to the mirror, mirror on the wall, murderer, witchcraft, poison and revenge, quite apart from the delights of the dwarfs and the ultimately happy ending. Where this production scores is in steadily drawing the audience in, so that by the second act there is quite a lot of shouting when Snow White is invited to eat the fatal apple and even more when the Red Queen is being accused of murder.

A slight problem is that Marti Caine is a little too nice to be consistently liked. Her Red Queen is full of charm and cabaret, playing. Although she turns herself into a witch, no-one could dislike her all the

time. She is also prone to bursting out laughing. Thus the volume of boozing is low. Marti Caine must practise being naughtier.

For the rest, the Red Queen has something to be said for it. She is a mixture of fool and courtier and is rather cleverly done. It is not the cold touch in the show that turns the mind to more adult works. There is also an attractive Davy in Derek Griffiths who from time to time directly addresses the audience to stimulate the pantomime mood.

The second act is better than the first, but that always seems to me the right way round. It makes for a satisfying whole. *Snow White*, the straight female lead, is played by Louise English and the show is directed by Roy Jones. I enjoyed it. A pity, however, that the dwarfs are not listed by name, one of the tests of seeing *Snow White* is being able to remember all seven, not just Happy.

Malcolm Rutherford

Eliot Gardiner's Schumann

QUEEN ELIZABETH HALL

A couple of months ago the English Baroque Soloists and John Eliot Gardiner took the plunge and moved into the romantic repertoire with Brahms' German Requiem. Even these days, when early music includes everything up to Wagner, the orchestra's name looked an anomaly but a change has come about sooner than expected.

With Tuesday's concert the present caught up with the past. When it plays 19th-century programmes, the orchestra is now to be called the Orchestre révolutionnaire et romantique. The core members stay, but the programme made no mention as to what instruments they will be using, which is a shame, as audiences would surely like to know how far they have moved on from their baroque speciality.

The style of the orchestra certainly seems unchanged. In Schumann's First and Second Symphonies it would be difficult to claim anything about it that was specifically "revolutionary" or "romantic". Eliot Gardiner took the players with the same exactness of rhythm and phrasing that we expect from him in 18th-century music, even if the second movements did keep making a mess of the teasingly awkward string parts in the First Symphony's finale.

By and large the performances were determinedly unromantic in the conventional sense, swift and clipped, physically elating in the fast movements. The Schumann symphonies are not, of course, virgin territory for period specialists. Norrington, so often the first to break new ground, has a similar performance and recorded them, so the clarity of sound and the focus will probably start to feel normal to us soon in this music.

What Eliot Gardiner brings to it, apart from being a stickler for precision, is ebullience.

No matter how long and hard the players have rehearsed, the performances sound as if they are being re-enacted in the heat of the moment. The Second Symphony, which is always liable to close in upon us unwary in its thickness of sound and regularity of thinking, does not often come across as brilliantly lit as it did here.

The evening also harboured one well-kept secret. In between the symphonies Elizabeth Connell swept on and sang an authoritative performance of Beethoven's 4th *Piano Concerto*. In fact, we had been expecting to see a quite different singer, Charlotte Margolin. As there was no announcement to the contrary, many people in the audience might have gone away wondering why Miss Connell looked so unlike her photo in the programme.

Richard Fairman

Turnage's 'Kai'

ADRIAN BOULT HALL, BIRMINGHAM & RADIO 3

The Birmingham Contemporary Music Group is now established as a valuable complement to the Symphony Orchestra, sheltering under the wing of the CBSO and sharing with it instrumentalists and an artistic director, Simon Rattle. The programme that Rattle conducted with the BCMG on Tuesday - Messiaen's *Couleurs de la cité céleste* (with Peter Donohoe taking the solo piano part), Berio's *Laborum II* (with Electric Phoenix) and a new work by Mark-Anthony Turnage - was lively and involving, just the kind of well-balanced concert that once upon a time the London Sinfonia (remember them?) would have regarded as standard, before it tried to be all things to all concert goers.

It is still early days for the BCMG, and its crusading zeal remains intact. The Turnage premiere was *Kai* for cello and ensemble, the first fruit of his three-year residency with the Birmingham orchestra, which is scheduled to produce two further commissions (including a large-scale choral work) in succeeding seasons. It was written for the CBSO/BCMG principal cellist Ulrich Heinen, yet the roots go back a couple of years to an opera based on the life of Charles Mingus that Turnage began after *Greek* and later abandoned. An aria, "Sleep on", from that torso provides the final elegiac section

of the new work, while working on the score Turnage heard the death of Kai Sheffler, the principal cellist of the Ensemble Modern, who had taken part in the Munich première of *Greek* in 1988.

The soundworld of *Greek* spills over here; the score is permeated with the inflections of jazz, in the opening section, where the ruminating cello is set against keening saxophones, the faster music of the centre which is articulated by a cello cadenza (this the most conventional, least convincing part of the work), and in the gentle, comforting melody of the finale, before a return of the opening, darker and more anguished, rounds the work off.

Even after a repeated hearing *Kai* takes a while to settle, though striking, the opening moments are not quite in focus, and only when a call-and-response pattern is established does the music find its centre of gravity. The cello writing is impassioned rather than demonstrative (which makes the cadenzas seem all the more misplaced), the colours extracted from the ensemble full of mysterious disquieting rustics and hazes. Like so much of Turnage's work its surface attractions are immediate, the deeper currents of feeling slower to emerge.

Andrew Clements

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Fed cuts the discount rate

"ROLL UP that map; it will not be wanted these 10 years." This was the remark of William Pitt the Younger upon hearing of Napoleon's victory at Austerlitz in 1805. It might well be echoed today by anyone concerned about global exchange rate co-ordination, upon hearing of the half a percentage point cut in the Federal Reserve's discount rate.

The desire to strengthen an enfeebled dollar was self-evidently not among the justifications for this move. As it happens, the two other leading western economies - Japan and Germany - are also being managed with negligible attention to their respective exchange rates. Fortunately, if this is a mistake, it is not one that matters too much, at least at the moment.

One explanation for the Federal Reserve's complacency about the weaknesses of the dollar, which has lost 16 per cent of its overall nominal value since the middle of 1988, might be that the real rate of exchange is still far from its lowest ever level. Combined with the persistence of the current account deficit, that is certainly in the minds of some distinguished academic denizens of Cambridge, Massachusetts, the "devaluation capital" of the US.

The Federal Reserve does not, in fact, seem to want to see the dollar deviated; it simply does not care very much about it. The problems uppermost in its collective mind are the gathering weakness of both the US economy and its financial intermediaries. The budget deal and the limited inflationary pressure at present have given it the opportunity for the cut.

That US monetary policy is, in both the first and the last resorts, oriented towards stabilisation of the domestic economy can come as a surprise to nobody. It has never been anything else.

Negative growth

In this case, the nature of those domestic concerns is clear. Recent figures for production, housing starts, employment and consumer confidence have all been weak. Provisional figures for US industrial production in November, for example, show a

fall of 1.7 per cent. Most economists now forecast strongly negative economic growth in the fourth quarter of 1990.

Meanwhile, the state of the US banking industry, as demonstrated by Citicorp's decision to cut its dividend by 44 per cent and shed 10 per cent of its work force, is a cause of Federal Reserve uneasiness. Lower interest rates will, it hopes, both strengthen the banks and encourage them to lend into the weakening economy.

Stable environment

Nevertheless, financial fragility is a poor reason for short term monetary manipulation. The aim of the Federal Reserve should be to provide a stable monetary environment. The difficulties of particular institutions should be dealt with through action as lender of last resort. It may be a tragedy that the system has been allowed to reach its present state; it would be little less of one if that mistake were to compromise monetary policy as a whole.

It is the state of the domestic economy that justifies the easing. Nor does the wider international context argue against it. With the German economy having grown by 5.5 per cent in the year to the third quarter and the Japanese economy slowing to a mere 5.4 per cent, the world economy is pleasingly unsynchronised. While German and Japanese monetary policies are, as might be expected, relatively tight, there is no evidence as yet of a significant slowing down in either.

Exchange rate co-ordination may be in abeyance, but the broad balance of policy among the three leading economies is about right. The serious difficulties are within Europe. The UK, in particular, is committed to paying a premium over German interest rates. This is the price the UK must pay for past excesses, compounded by the need to turn itself from the inflation-prone economy it has been into the German economy it aspires to become. Since the UK is further away from that goal than the US, the road it must travel is depressingly clear: it passes via the swamps of a deep recession.

The arts and the longer term

MR TIMOTHY Renton has made a good start in his first few weeks as UK minister for the arts. His predecessor, Mr David Mellor, was in the job for only a few months and had inherited a plan from the long-serving Mr Richard Luce to devolve the funding of the arts to a number of regional boards. Mr Renton has decided to go ahead with the devolution, while also doing something to shore up the major national companies like the Royal Shakespeare Company.

Yesterday's announcements, however, should also be seen as a pause for thought. For it is clear that there is less than universal satisfaction about how the arts are financed. Some of this discontent among the performing companies is unfair to the government, led until so recently by Mrs Margaret Thatcher. Her administrations generally kept up the level of arts spending, and sometimes increased it above the rate of inflation. Indeed it is difficult to see any modern British government deliberately cutting back: the opportunity income among the taxpayers as well as the performers of the arts would be disproportionately to the savings.

Yet that does not mean that there should be no changes in the approach. Devolution is certainly one of them. In the arts, as in practically everything else, the devolving of decision-taking is to be welcomed. But there are practical problems because Britain is in many ways a very uneven country, dominated by the power and size of London and the south-east.

Devolution on its own would also not resolve the problems of the underfunding of the arts. It can be argued that there ought also to be some measure of redistribution - away from London and in favour of the regions. The difficulty with that, however, is that it might mean spreading resources too thinly, which some would say has already happened.

National flagships

Besides, there are companies which are not based in London, but which by no means consider themselves as regional. The Hallé Orchestra, for example, has a national, even inter-

President Carlos Salinas de Gortari of Mexico worries about his own success. After two years atop Mexico's pyramid of power, this 42-year-old Harvard economist has scarcely put a foot wrong. His performance has even won admiration from the opposition who claimed his election was fraudulent.

Yet he worries because Mexican presidents have tended to start off well and end up badly. "Nobody remembered how well presidents had done at the beginning, or in the first five years," says Mr Salinas. "They only remembered the last... For me it is a kind of obsession: November 30 1990 - that was the day I wanted to be remembered properly."

His situation, however, differs from his predecessors, not least because of the sheer youth and ability of the cabinet. Like the president, most are in their early 40s with academic credentials (PhDs) to a man, women being notably absent) that make this the best-qualified administration in Mexican history.

Furthermore, all have had previous experience inside government. As a result, complex issues of macro-economic policy have been handled with speed and vision.

"I've never seen a government which seems to enjoy solving problems so much and they're always thinking three steps down the line," commented a foreign diplomat.

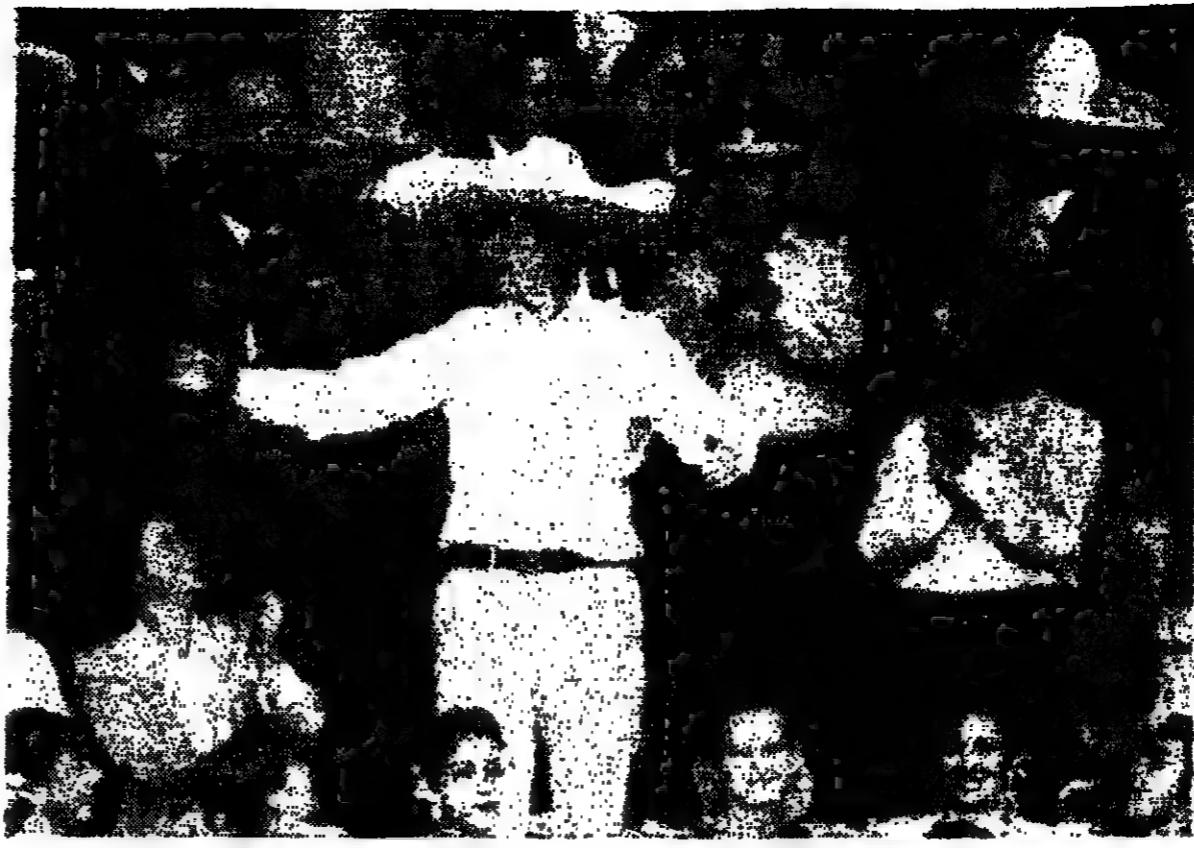
Mr Salinas' pledge to modernise Mexico by opening up the economy has been implemented faster than even he imagined possible at the outset. He has also produced an unexpected ace by deciding to work towards a Free Trade Agreement (FTA) with the US.

His performance is all the more remarkable since he took office apparently weaker than his recent predecessors. His very legitimacy was in question after an election which required the old "alchemy" of the ruling Institutional Revolutionary Party (PRI) to hold back the leftwing candidate, Mr Cuauhtemoc Cardenas.

Nevertheless, Mr Salinas now holds the political initiative so convincingly that he can breach long-held taboos, not least in relations with the US.

After successful economic reform, Mexico needs to broaden its democratic base and tackle wealth disparities, says Robert Graham

The twin peaks Salinas must scale



Free trade friends: Bush and Salinas, on his left; creating a formidable regional market

investment, strict control of public finances, overhaul of the financial system and elimination of the debt overhang.

Foreign debt at a nominal \$75bn is high but has been reduced to manageable proportions as a result of the rescheduling agreement on its medium and long term debt with commercial banks signed in February.

The public sector deficit is falling and the economy is entering a third consecutive year of growth. Provided inflation can be brought back from

Mr Salinas now holds the political initiative so convincingly that he can breach long-held taboos, not least in relations with the US

this year's 30 per cent to below 20 per cent, the government believes an annual growth target of 6 per cent is not unreasonable by 1994.

This promises to provide a stable environment for the president to tackle the two main challenges he faces during the remaining four years of his "sexto" (six-year term in office).

First, political change has to begin to match the pace of economic reform. Mexican democracy is still far from transparent, lagging behind most of its fellow Latin American nations.

Every election is greeted by opposition complaints of foul play. Last month's local elections in the state of Mexico were no exception.

Second, a way has to be found to bridge the widening gap between the first and fourth worlds that exist side by side in Mexico.

It was appropriate that the latest meeting between Mr Salinas and Mr Bush on November 26 should take place in Monterrey, the business capital of Mexico. Here, the gravitational pull of the US economy is accelerating with two conglomerates, Vito and Cemex, already having made significant cross-border acquisitions in glass companies and cement respectively. Indeed, much of northern Mexico has already been shoe-horned into the first world.

Yet half the 82m population still live on, or below, the poverty line.

Even on the most optimistic of scenarios with sustained high growth rates, the filter-down effect is going to be slow.

The two issues are interlinked because the PRI is fighting to retain the political allegiance of the underprivileged as Mexico moves towards a multi-party system. The opposition parties of the left and right broke the PRI's long-running hegemony in the 1988 elections by gaining a significant presence in Congress. However, the PRI still regards itself as a party of power. There is therefore a contradiction between Mr Salinas' desire to rejuvenate the party and the government's fear of destroying the only real

political organisation in Mexico.

The PRI's 14th congress in September produced timid changes, demonstrating the continued influence of the so-called dinosaurs who see no reason to end the conveniently incestuous relationship between party and state. Thus while the president's own standing is high, the party tends to provoke indifference and cynicism.

"In the last two years, Salinas has managed to increase his personal support base; but the deterioration in the public's image of the state continues."

A way has to be found to bridge the widening gap between the first and fourth worlds that exist side by side in Mexico.

says Mr Luis Alvarez, leader of the National Action Party (Pan), the PRI's long-standing conservative rival.

Pan was one of five out of the six parties in Congress to approve a new electoral institute and a tribunal in July. Mr Salinas proudly claims: "It is the first time in modern Mexican history that electoral rules are not determined only by the vote of the PRI." This itself is an admission of the PRI's post-monopoly.

The new rules and register will be in force for next year's mid-term elections. The principal change is in the

establishment of a new electoral register which should prevent the dead being resurrected to vote. The temptation for gerrymandering may still exist but the consequences of being discovered will be infinitely more damaging. Another check on the democratic system is going to be the increased scrutiny from the US as the two countries move closer.

The bedrock of PRI support has been the mass of underprivileged Mexicans in whose name the revolution was carried out. Mr Salinas must now practise some political legende, mainly to demonstrate they too are beneficiaries of his policies.

Income among Mexico's poor is still falling. In the rural state of Chiapas, 45 per cent of all primary school children still cannot afford the full course. The sprawling polluted megapolis of Mexico City has 20 per cent of its 20m population living below the poverty line. Throughout the country, 18 per cent of all newborn babies are underweight, almost double the proportion in Brazil and on a par with Bolivia.

Mr Salinas must thus cater to a twin-track economy. As the state disengages from banking, steel, transportation and telecommunications, so paradoxically it gets more involved in tackling social problems and protecting the underprivileged. The claims on the budget - and the consequent risk of losing financial discipline - come from health, education, nutrition and infrastructure. For instance, this year the subsidy on maize "tortillas", the foodstuff staple was removed. Tortilla prices increased more than 100 per cent, adding three points to the annual rate of inflation. But 4m of the most needy families now receive maize "tortillas" free. Next year's budget has been cut by 5 per cent overall but social spending is up 15 per cent.

As an agricultural economist with field experience, Mr Salinas recognises that part of the problem lies in a thorough review of agricultural policy. This means tackling the inefficient system of communal ownership (ejido) of land enshrined by the revolution. It also means a determined effort to improve the basic infrastructure in remote rural areas where more than one third of the population still live.

The government also accepts the need for direct action to cut through the corruption and top-down of bureaucracy. To this end, Mr Salinas set up the Solidarity and Poverty campaign on taking office in December 1988. Since then its importance has been constantly growing.

We know eventually that sustained economic recovery will mean a higher standard of living, but after 10 years of stagnation and the historic accumulation of poverty in Mexico, we cannot wait for that recovery to come," says the president. "So we have to act decisively now through Solidarity to solve social problems. It is not much in terms of resources: but it is impressive in terms of the number of people who benefit."

Solidarity provides funds for agricultural inputs, schools, drinking water, electricity, food kitchens and some infrastructure. So far it is not involved itself in job creation; but this is likely to come. Solidarity will spend \$1.7bn in 1991, up 41 per cent on this year. The total amount spent is greater since each state generally matches Solidarity's funding. Such large sums of money, dispensed from an office controlled directly by the president, have created a parallel social welfare framework which looks like becoming institutionalised.

Though clearly tailored to help reflect credit on the government and the PRI, Solidarity is perhaps the most efficient means of closing gaps in an incomplete state welfare system.

When he travels around the country every week, Mr Salinas says one of the things people always tell him is "don't fail". That is a word that keeps me going faster."

On the high road

■ "Come on along" was Lamar Alexander's slogan when he walked the length of Tennessee in 1978 in a successful campaign to win the first of two four-year terms as the Republican governor of the normally Democratic state. Alexander's nomination as US education secretary could put him on the road towards a far more ambitious destination.

"There's no secret that he wants to be president," says a political ally in Tennessee. "He wants to run in six years. If I were Dan Quayle, I wouldn't be very happy today."

The new education secretary, a blonde and boyish 30, describes himself as a "populist/activist Republican" but his politics are hard to pin down.

He is from a mountaintop town in Tennessee, where the anti-slavery sentiment before the Civil War translated into Republican loyalty afterwards.

Alexander instinctively feels more at home with the party's moderates than its right wing.

His knack in Tennessee was to transcend partisan appeals with folksy sayings like: "Tomorrow's job, yesterday's values."

He cajoled hostile state legislators into introducing merit pay for teachers, even though it meant raising taxes.

Since stepping down as governor in 1987, he has been president of the state university system in Tennessee.

But most remarkably, he was among the first state governors to spot the potential of investment by Japanese companies. His courtship was instrumental in persuading Nissan to locate its first assembly plant in Tennessee.

General Motors shortly afterwards followed suit with Saturn.

Alexander celebrated what he perceived as similarities between Japanese and

OBSERVER

Tennesseeans in a lavish illustrated book called *Friends*. Until then, no one had given much thought to the fact that Tokyo and Nashville are on the same latitude.

Fax flood

■ Faxes were flooded all day long at Goldman Sachs in response to my invitation yesterday to all-comers to tackle the bank's Christmas quiz. By the 5pm cut-off, more than 120 attempts arrived from all over the world. The answers are:

Which countries make up the G7 and the G10? Belgium, the Netherlands, Sweden and Switzerland (yes, the G10 are in fact 11).

Which exchange rate would Agent Carter be most interested in this year with regard to Laura Palmer's murder? The yen/DM, which has shown twin peaks.

Which currency would a Persian wild animal carry while walking backwards to its royal resting place? The Omani rial.

All were answered correctly by economist Troy Bowler of Capital House, who wins Goldman Sachs' two jumbo bottles of champagne. A team of economists from HM Treasury, I'm told, got the whole lot wrong.

Moved out

■ Many fund managers must dearly wish they could retire before their trustees grill them on their ghastly investment record over the last year. But James Shillingford, 27-year old investment boss of M & G, promises me that this is not why he is heading for the exit.

Shillingford's replacement is Richard Hughes, manager of M & G Recovery, the group's most successful fund.

But once you may not be on his side.

Shillingford's replacement is Richard Hughes, manager of M & G Recovery, the group's most successful fund.

But once you may not be on his side.

I wonder what all the people in the classics society are doing today?

Linacre. He admits he is very sorry to see Shillingford go.

Nevertheless, the departure will raise some eyebrows.

Shillingford is a good 10 years younger than his predecessor, David Tucker, who caused a bit of a stir when resigned on the eve of the 1987 stock market crash.

Now in the midst of the worst bear market in more than a decade, Shillingford is off to learn how to make films at the National Film and TV School. Movie-makers like Robert Bresson and Peter Greenaway have a bigger attraction for him than high yielding stocks these days.

M & G's loss is not on a par with the US where the departure of Peter Lynch, Fidelity's top fund manager, has undermined the success of the \$12bn Magellan Fund, the world's biggest. Unlike some of its competitors, M & G has always been keen to play down the personality cult.

Linacre has more than two dozen fund managers to pick from and has not yet made up his mind about

Gulf gains

■ Who says the public relations industry is in a recession? The Kuwaiti government-in-exile paid Hill and Knowlton, the New York-based consultants, almost \$5.7m for promoting their country's cause in the three months after the Iraq invasion.

Hill and Knowlton spent \$2.7m on videos, arranging interviews and events, including National Free Kuwait Day, National Prayer Day as well as the widely noticed exhibition of photographs at the United Nations showing Iraqi atrocities against the Kuwaiti population.

The Kuwaiti account - revealed in a filing at the US Justice Department - dwarfs the sums paid

Even the pessimists have not fully taken in the coming UK unemployment shock. "Headline" unemployment now stands at 1,728,000 and the seasonally adjusted total at 1,762,000. The latter has risen by just over 150,000 since its spring low point. The underlying increase is now somewhere between 35,000 and 60,000 a month. The lower end of the range is based on the average of the last three months. The upper end is based on November, rounded upwards; but it is not ridiculous to cite it as the unemployment figures are less volatile than the trade ones and are on a clear upward trend.

Seasonal factors alone will boost the headline total by more than 100,000 in December and January together. There is indeed a strong likelihood of it rising by more than 100,000 in January alone, and passing 2m in February. Many forecasters expect even the adjusted total to reach between 2.4m and 2.5m in the course of 1991; and for once they may be right. It will still be lower than the 3.1m total, which was associated with the last reversal of inflation in the early 1980s.

In any case I would expect unemployment to overtake the poll tax and mortgage rates as a source of government concern. The new prime minister has already lost the chance of a honeymoon snap election, and will probably now have to wait, not merely for a decisive fall in inflation, but for clear evidence of recovery.

Because the government is expected to reduce interest rates too much, this is inhibiting even the modest and gradual cuts that might be possible

from the recession, which means a long election.

We can thus look forward to a new year which will be dominated by rising unemployment, falling vacancies, and industrial surveys reporting more and more depressed conditions. What happens to interest rates we can expect strident demands to reduce them further, irrespective of sterling's strength. And this is inhibiting even the modest and gradual cuts that might otherwise be possible.

The paradox continues that because the British government is expected by a body of market opinion to reduce interest rates too much too early, sterling is weak; and this is inhibiting even the modest and gradual cuts that might otherwise be possible.

For the government to give in and engineer a unilateral realignment of the pound against the other Exchange Rate Mechanism currencies would destroy the credibility of counter-inflationary policy for decades if not generations. We have seen the collapse of policies based on unbelieveable monetarism and pay ceilings, and the disintegration of those based on full-scale monetary targets. If the British establishment cannot stay the

course with the latest exchange rate standard, we might as well dig in for near-double digit inflation and for a three-speed Europe with Britain in the lowest tier of marginal Mediterranean countries.

The UK might have a little more room for manoeuvre in a more general - but still modest - ERM realignment. But as the International Bank Credit Analyst remarks: "The French are important hold-outs" against such a course. They have invested too much credibility in hard money policies based on the strong link between the franc and the D-mark.

The UK would be best advised to follow the same course. The Analyst, which is Canadian-based and not at all hooked on the ERM, believes that sterling is overvalued by 4 per cent against the Mark. But it is sensible enough not to advocate the upheaval of a realignment for such a modest and debatable amount. It argued that the current sterling parity is sustainable if interest rates fall only as fast as inflation declines" (the underlying inflation rate has yet to drop).

There has been little difficulty in convincing people that the present recession is much deeper than mainstream forecasters expected. It is much more difficult to persuade them of the possibility of spontaneous recovery, without specific government intervention, despite the evidence of every past recession.

Thus the best way to cheer readers up before Christmas is to remind them: "What goes down usually comes up" and I had thoughts of giving my article this title. The right-background policies can help the self-corrective process. But knee-jerk reactions, such as reducing interest rates irrespective of what is happening to inflation, do not help.

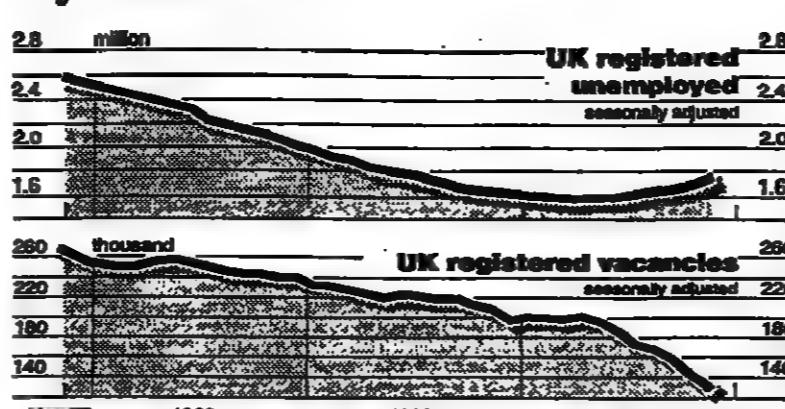
Depreciation and monetary stimulation have usually led to more inflation without any enduring benefit to competitiveness, which simply becomes eroded by rising costs. Next time you hear somebody expounding eloquently on why sterling is too high, just ask him whether he has a real or nominal depreciation in mind; and how long he expects any competitive advantage to last.

In every recession one hears the cry (in a voice like that of Harold Macmillan) asking: "Where is the demand coming from, to bring recovery?" The best chance of convincing peo-

ECONOMIC VIEWPOINT

The anatomy of UK recession

By Samuel Brittan



ple that there may be self-correcting forces in to look at the sources of the recent decline. I have taken for this purpose a good measurement from Phillips & Drew. This is not because I necessarily agree with its bottom-line forecasts - indeed I fear the recession may go deeper and hit bottom later - but because its projections are outlined with a good deal of detail and care for consistency and do display the proximate causes. Moreover, much of the period covered in the first three columns of the table has already passed and what we are dealing with estimates of what has already happened or is in the pipeline.

The projections I have selected are not rates of change. They express instead contributions to the growth of real GDP. For instance in a normal year by far the largest contribution to the growth of demand comes from consumer spending, even if investment happens to be growing faster.

The first column of the table shows

an average annual growth rate of 2.3 per cent in the decade up to 1990. In this period consumer spending contributed on average 2.4 percentage points. Fixed investment added 0.9 percentage points of demand. But this was offset by a leakage of demand into imports, shown in the table by a negative growth in "net trade".

Phillips & Drew expects total GDP to fall only by about 0.7 per cent in the year up to the first quarter of 1991. But even this drop reveals a drop of 3 per cent when it is compared with the normal trend rise of 2.3 per cent per annum. The second column shows the contributions which are expected from different components in the year up to the first quarter of 1991. But taken by themselves they are somewhat misleading. For instance consumer spending seems to be making a small but definite positive contribution. Nevertheless it is 2 percentage points less than in a normal year. It is thus a large factor in

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Average estimate of factor costs. For explanation of table see text.

Source: Phillips & Drew

the expected falling off in real GDP. An even larger contributor to the downturn is expected to be fixed investment. Stocks are also projected to take a substantial slice off normal demand growth. These last two items together reflect the severity of the squeeze on the corporate sector.

The redeeming feature is "net trade", reflecting an expected rise in export volume and fall in imports. This is the normal consequence of a recession which is much steeper in Britain than in other countries. It will not surprise followers of my teenagers' guides; and is still the most likely occurrence whatever the next set of highly volatile trade figures, out today, appear to suggest.

The final column shows the sources of recovery expected by Phillips & Drew in the year to the first quarter of 1992 on a basis comparable to the second column. I suspect that it will all happen a bit later and that fixed investment may recover less, but "net trade" not deteriorate quite so much.

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The final column shows the sources of recovery expected



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INSIDE

United Scientific back in the black

CUnited Scientific Holdings, the UK defence equipment group which narrowly escaped being taken over last year, has returned to the black. IEP Securities - the investment vehicle of Sir Ron Brierley - has a non 29 per cent stake, made a pre-tax profit of £2.1m (£4m) for the 12 months to September 30, compared with a loss of £3.6m in the corresponding period. Turnover rose from £126m to £143m and the loss per share fell from 9.3p to 1.8p. Page 24

Savage saga comes to a head
Savage Group holds its annual general meeting today in London. In the last six weeks, under pressure from its largest shareholder, the USM-quoted hardware group has installed a new chairman and a new chief executive, and promised investors a new strategy. Despite turmoil behind the scenes and continued weakness of the do-it-yourself market, the value of the company has increased more than 25% since the beginning of November. Andrew Hill explains why. Page 21 25

That icing on the cake

Chances are that those bright red holly berries decorating your slice of traditional, richly-iced cake this Christmas are in fact the crushed remnants of sex-crazed Peruvian butterflies (left). Dried cochineal, which looks reassuringly like pinhead-grey seeds rather than squashed beetles, is the raw material used to make the red colourant carmine acid, and can be found in a host of cosmetics, drinks, foods and textiles. Sally Bowen examines Peru's attempts to boost production of this natural colourant. Page 28

General Electric boosts European presence on board

General Electric, the US industrial combine yesterday gave the clearest signal yet of the growing significance of its European activities, with the appointment of Mr Paolo Fresco, the London-based head of its international operations, to its board. Italian-born Mr Fresco joined GE in 1982 as a lawyer and has overseen several of the company's more important international initiatives including its purchase of an controlling interest in Tungsram, the Hungarian light bulb manufacturer. Page 20

Tumult on the bourse

The tumultuous year in German politics has been matched by an equally hectic 12 months on the bourse. An initial 10 per cent rise in the DAX index has since been reversed into a 20 per cent slump. Companies with weak overseas markets are increasingly feeling the pinch while domestic shares - those most likely to benefit from German unification - are set for impressive gains. Andrew Fisher in Frankfurt looks at some of the bourse's winners and losers. Page 37

Market Statistics

Basis lending rates	20	London traded options	22
Benchmark Govt bonds	21	London trade options	24
FT-A Indices	22	Managed fund services	22-25
FTSE 100	23	Money market funds	22
Financial futures	24	New Int'l bond issues	21
Foreign exchanges	25	World commodity prices	22
London recent issues	26	World stock mkt indices	22
London share services	26-31	World indices announced	24

Companies in this section

AT&T	21	Ford Stellar Morris	26
Alcoa & Hutchison	22	Gulferson Inds	24
Autolatina	23	JVC	21
Bell (AH)	24	Morgan Crucible	21
Brit Build & Eng	25	NCR	21
Brunning Inv	26	PepsiCo	21
Cahns Estates	27	PrimeAmerica	21
City Site Estates	28	Renault	21
Corporate Services	29	Sterling Inds	24
Credit Ins Assoc	29	Stamps Scientific	24
Dairy	29	Video Magic Leisure	24
Firth (GM)	29	West Trust	24

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Hilman	+ 13	Hilman	+ 27
Hilman B	+ 13	Hilman	+ 27
Zucker Pfn	+ 8	Cobain	+ 18
Poste	-	Chapman	+ 18
Deutsche Bch	- 45	Telecom	+ 20
Kagel	- 23	Gas Geophy	+ 25
Hilman	- 50	Volumex	+ 25
MAN	- 62	TOMYO (*yen)	+ 25
Hilman	- 14	Duo Wieg	+ 100
Deutsche Bch	- 14	Sociale Ede	+ 200
Hilman	- 14	Telco	+ 100
Poste	-	Toys Engt	+ 100
Citcorp	- 5	Decaux	+ 44
Digital Equip	- 58	Telecom Sh	+ 100
Hilman	- 112	Takashim Sh	+ 100
Maca Software	- 8		
New York prices at 12.30pm.			
LONDON (Pounds)		Wills Cigarettes	+ 7
Wills	+ 54	Wills Cigarettes	+ 7
Carling Cigarettes	+ 43	Wills	- 5
Courtney Pops	+ 10	CSC Inv	- 5
Bar. Amstel	+ 19	Euro Lottare	+ 12
Lyk-Saxo	+ 18	Telecom	+ 4
McMurtry & S	+ 40	Frida (DM)	+ 4
Mosaic Inv	+ 13	FSA Progs	+ 5
Pilkington	+ 12	Harrison Inds	+ 12
Scots	+ 10	Harrison Inds	+ 12
Standard Chartered	+ 7	Harrison Inds	+ 22
Waitrose	+ 20	Old Scientific	+ 45

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IN TRADITIONAL SERVICES
IN THE MODERN PLANNING

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Belgian bank expands with FFr950m deal

By Lucy Kellaway in Brussels and George Graham in Paris

GÉNÉRALE de Banque, Belgium's biggest bank, is to pay FFr950m (\$190m) for a 45 per cent stake in Banque Parissienne de Crédit (BPC), a subsidiary of Compagnie de Suez.

It is the Belgian bank's first big cross-border banking deal. Générale de Banque said it had the option to buy the rest of BPC over two years, although this would depend on the French insurance group.

The deal - which confirms a general trend towards European banking before 1992 - fits with

the declared strategy of Générale de Banque of extending its strong domestic business into neighbouring markets.

It comes more than a year after it called off more ambitious plans for a full merger with Amsterdam Rotterdam Bank of the Netherlands.

BPC, which has its main client base among small and medium companies in the Paris region, has always fallen outside the main orbit of Suez's banking interests. These are concentrated, through Banque Indosuez, on big

corporate customers.

Selling off the bank will enable Suez to ease its financial position. The group has little debt, but has nevertheless been viewed as strapped for cash since the acquisition of its controlling stakes in Société Générale de Belgique and in Victoire, the French insurance group.

Suez is the majority shareholder in Société Générale de Belgique, which in turn owns some 18 per cent of Générale de Banque.

Officials rejected suggestions

that the deal was simply a shuffling of assets around the Suez group. Although Générale de Banque is closely tied to Société Générale de Belgique, they said, it can by no means be regarded as a subsidiary.

BPC reported a 22 per cent decline in net profits last year to FFr138m, with total assets rising 11 per cent to FFr17.2bn and shareholders' funds up 14 per cent to FFr7.85bn. The bank had to increase its bad debt provisions last year, but said that its risks remained well covered.

Mr Paul-Emmanuel Janssen, the bank's president, said: "The group was exactly what he had been looking for and that yesterday's agreement was a result of long drawn out talks with Compagnie de Suez which started in July last year."

He said there were no plans to change the way the bank was run or to make it expand into new business areas. However, he said that Générale de Banque could improve the business by introducing it to some of its established customers.

Belgian stock analysts yesterday commented that the strategy behind the deal, but said that the price looked rather high. They also questioned the role of Suez.

"This looks like a way of passing money from one part of the Suez empire to another," an analyst commented.

However, Mr Janssen said that the talks had been conducted independently of Société Générale de Belgique, and that its directors had not voted at yesterday's meeting, to avoid any conflict of interest.

When Citicorp eats humble pie

Alan Friedman in New York reports on the woes of the biggest US bank

Mr John Reed, America's most influential banker, made an unusual mess

"We were warned about real estate two years ago, we were warned again a year ago, and we poot-pooed it," said the chairman of Citicorp in an interview last month. "Now I'm damn embarrassed because the critics were right and we were wrong."

Mr Reed, 51, was once the *wunderkind* of US banking. His successful 1980s strategy - building a technology-driven retail banking business that now supplies 60 per cent of Citicorp's core earnings - is not forgotten. But other problems have made him look a chastened man.

After his admission of the embarrassment about problem real-estate loans, he went on to deal with criticism of Citicorp's lower than average 3.8 per cent capital-to-asset ratio: "The capital thing," he said, "is also valid. Visibly, statistically, we look a little naked."

Despite this nakedness, Mr Reed was loath to cut Citicorp's dividend. Only a few days ago he insisted that method is a "highly inefficient" means of conserving capital.

This week, in a striking reversal of position, Citicorp announced plans to slash its 1991 dividend by 44 per cent and to shed 8,000 of the bank's 60,000 employees. In a terse statement, the bank said it would suffer a fourth quarter deficit of up to \$400m due to mounting bad-debt provisions and a \$300m write-down caused by the job cuts.

As striking as the about-turn on dividends was Citicorp's sack-cloth-and-ashes admission that it "has embraced the need to substantially strengthen its actual and relative capital position."

US banking regulators have been pressuring banks to strengthen their capital. Citicorp's latest measures, including a \$340m fourth-quarter provision against possible loan losses

come at the end of a rigorous inspection by bank examiners.

The bank's commercial loan loss provisions are less than a third the level of those made by its main New York rivals, expressed as a proportion of non-performing loans. But management has insisted until now that they do not need to be increased. Analysts now say it is too early to tell whether the new loan loss provisions will be sufficient to deal with the continuing deterioration in the economy expected during the first half of 1991.

Citicorp's loan write-offs in the first nine months of 1990 totalled

in the banking picture."

The capital issue is a symptom of Citicorp's problems. Of these the biggest - and from concern that Third World loan loss provisions remain inadequate - is the impact of the real estate crisis.

Some \$2.2bn, or 16.7 per cent, of the bank's US commercial real estate portfolio is non-performing. This is the highest ratio of any of the big US banks and it may increase further in the next few months.

Insiders at Citicorp say senior management has been scrambling in recent weeks to deal with worsening problems. They

and from its own internal problems, he says. "The company's survival is not in doubt, but the question is how can it succeed?"

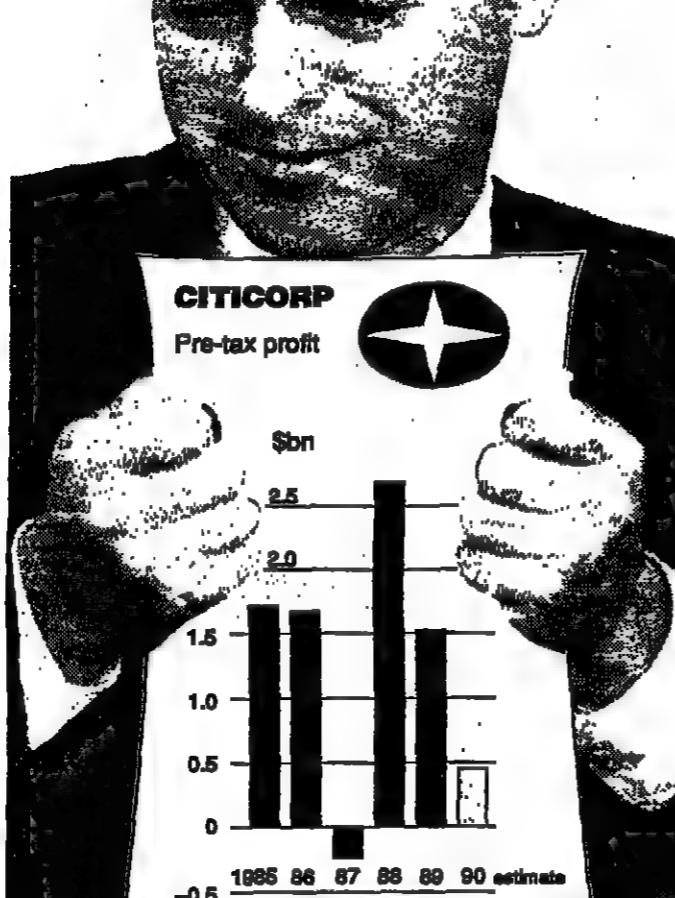
Brown Brothers estimates that Citicorp needs to raise as much as \$5bn of new equity in the next few years. If the bank cannot raise enough new cash by way of asset sales and its hoped-for international \$1bn private placement of preferred stock, Mr Seifer says it will have to accept a reduction in size, abandoning some of its more far-flung ambitions to both the leading US retail bank and a force in corporatised and developing world.

Analysts say the bank's package of measures this week has not been spelled out enough to allow them to make intelligent forecasts. Officials across the bank have been told not to comment on its present situation. Wall Street will have to wait until Citicorp's fourth quarter 1990 results are released after the New Year in order to see how much humble pie Mr Reed is really prepared to consume.

When Chemical Bank slashed its own dividend and revealed a big loan loss provision in October, Mr Walter Shipley, the chairman, noted that the US economy was heading for a rocky period. He called the dividend cut "a conservative approach in a difficult environment." Mr Shipley and other top US bankers are convinced that a consolidation of the over-diffused US banking system is inevitable, whether by mergers or other means.

In Washington, meanwhile, work is going forward on a package of banking reform measures that will be unveiled by President Bush in next month's State of Union address.

The next 12 months could see more pain, more loan losses and more staff cuts for big US banks. Citicorp's troubles are merely the most visible sign of the gloomy state of US banking: the benchmark bank has owned up.



John Reed, chairman of Citicorp: "Now I'm damn embarrassed because the critics were right and we were wrong."

Digital acquires control of Mannesmann computer side

By David Goodhart in Bonn and Martin Dickson in New York

MANNESMANN, the German engineering group, will add sales of about DM1.75bn to Digital's existing DM1.75bn of revenues in the important German market.

Digital, which mainly supplies systems for large companies, said the deal would also continue its worldwide thrust into the small and medium-sized business market, which is where Mannesmann's sales are concentrated.

The move comes as a two-year-long earnings slide at Digital, which is in the throes of a staff cutting and rationalisation programme. Mannesmann has been looking for a suitable purchaser or partner for the Kienzle computer business for over a year. The business, which specialises in

INTERNATIONAL COMPANIES AND FINANCE

BTR raises its stake in Pilkington to 4.05%

By David Owen in London

SHARES of Pilkington climbed sharply yesterday on news that BTR, the UK industrial conglomerate, had raised its stake in the Merseyside-based glassmaker from 3.75 per cent to 4.05 per cent.

BTR's interest is a legacy of its contentious and unsuccessful £1.16bn (\$1.24bn) bid for Pilkington launched in November 1986. Pilkington closed up 10p at 122p while the group at 125.5p was ahead 3p at 33.5p.

Rumours that the 16-year-old glassmaker was again "in play" have been swirling around a deal-starved City of London this year, encouraged by each new slide in the share price.

They were given further currency earlier this month when the group, which is the world's leading producer of flat and safety glass, reported a 30 per cent decline in interim profits to £103.2m.

BTR is regarded as one of a number of possible suitors along with Hanson and other

leading European building products groups.

"This is not the only company where we have recently added to our holding," said Mr Christopher Bell, BTR's finance director. "At the price levels of the past few weeks, we regard Pilkington as good investment value."

BTR, which this month appointed Mr Alan Jackson to take over as chief executive in January, has hinted strongly that it retains an acquisitive design in spite of experiencing a disappointing year.

In April, it was thwarted in the period between the appointment of a new chief executive. In that instance, Mr John Cahill – and the date when he actually assumed his new duties.

For all that, it appeared at least as likely yesterday that BTR was attempting to flush out other suitors in the hope of selling its Pilkington shares at a satisfactory price.

Pilkington, for its part, said that it had "no information" about BTR's intentions.

"We made it clear four years ago that they were not welcome and our views have not changed," the group said.

Philips settles with legal chief

By Ronald van de Krol

PHILIPS, the Dutch electronics group, has reached an agreement with Mr Hans Beekhuis, its chief legal officer, on terminating his employment following a dispute with the company's board.

Under an agreement ratified by both sides, his contract will be ended in June. The suspension from duties which was imposed last month will be formally lifted, but Mr Beekhuis will not be returning to his post, though he may act as an

adviser to the company from time to time between now and mid-1991.

As part of the agreement, Philips and Mr Beekhuis have also pledged not to give details of the dispute that led to the termination of his contract.

In a statement the company said only that the row concerned "a difference of opinion about Mr Beekhuis's responsibility as chief legal officer".

Philips also expressed "deep gratitude" to Mr Beekhuis for his services over the past 26 years.

The dispute is thought to touch more on the scope of Mr Beekhuis's authority than on broader issues of company policy and strategy.

Philips is working on cutting 45,000 jobs worldwide in a bid to turn around its flagging fortunes.

Mr Beekhuis, 54, joined Philips in 1964 and became chief legal officer and the company general secretary in 1988.

Wheeling-Pittsburgh plan approved

By Nikki Tait in New York

WHEELING-PITTSBURGH, the US steelmaker, has finally secured court approval for its reorganisation plan.

This means that it will be able to emerge from bankruptcy proceedings five-and-a-half years after filing for pro-

tection from its creditors under Chapter 11 of the US bankruptcy code.

Judge Warren Bentz signed the court order on Tuesday, having indicated a week earlier that he intended to approve the plan.

Last-minute objections to the plan – which gives unsecured creditors back about 72 cents on the dollar – had been raised by the Environmental Protection Agency and by Farmers Home Administra-

tion.

GE's push into Europe underlined by posting

By Charles Leadbeater, Industrial Editor

GENERAL Electric, the US industrial combine, yesterday gave the clearest signal yet of the growing significance of its European activities with the appointment of Mr Paolo Fresco, the London-based head of its international operations, to a board seat.

Mr Fresco, an Italian who joined GE in 1968 as a lawyer in the company's Italian subsidiary, has overseen several of the company's most important international initiatives, including its purchase of a controlling interest in Tungsram, the Hungarian light bulb manufacturer; joint-ventures with the IWC's General Electric Company; and the swap of several businesses with Thomson of France.

General Electric's sales in Europe have risen from \$2bn in 1985 to about \$8bn in 1989, with more than half of the sales supplied from European production sites. GE's employment in Europe has increased from 7,000 to 45,000 in the same period.

Mr Jack Welch, GE's chairman, said the addition of Mr Fresco's international expertise to the board was another step in GE becoming a global company.

Dyno Industrier in wriitedown

DYNO INDUSTRIER, the Norwegian diversified chemicals group, yesterday announced that it is to write down by Nkr90m (US\$16m) the value of its 50 per cent stake in Dyno Westfarmers, which has 35 per cent of the Australian explosives market.

Dyno explained that to turn the Australian company into a profitable unit "it has taken much longer and required a much larger investment than originally planned".

Dyno bought its stake in Dyno Westfarmers in 1988

from DuPont, but because of tough market competition and obligations to contracts which have low profit margins the company has struggled to return to profit.

During the year ended Septem-

ber 30 "an extremely well-

controlled cash flow" had enabled a cut in gearing from 100 per cent to 47 per cent, a company spokesman said.

Earnings per share grew by 18 per cent from 92.7p to 109.6p, in a year in which pre-tax profits advanced 15 per cent to £53.5m.

Mr Prosser also has options on 138,000 Bass shares. The company's annual report, published yesterday, shows that total bonus payments of £495,322 were divided between Mr Prosser and nine other executive directors.

Market fears that the acquisition would prove a drag on Bass's performance were largely allayed by the full-year results announced two weeks ago.

London analysts judged the year's performance "sound and solid across all divisions".

DSM expects to agree to buy ACF Chemie early next year

By Ronald van de Krol in Amsterdam

DSM, the Dutch chemicals group, said yesterday it expects to reach agreement early next year on acquiring ACF Chemie, a maker of chlorine and iodine-based products from ACF Holding of the Netherlands.

ACF Chemie, which is based in Maarsen, near Utrecht, has annual sales of F1.7bn (£445m) and a workforce of 245.

The chemicals producer's activities, including its iodine mining activities in Chile, are to become part of Andeno, a DSM subsidiary which specialises in producing chemicals for the pharmaceuticals industry.

DSM, which is not yet active

in chlorine and iodine derivatives, said the acquisition would bolster its position in fine chemicals.

Boorse-listed ACF Holding said yesterday that it also recently sold Industrie Chimiche Italiane, its Milan-based producer of bulk chemicals for the pharmaceuticals industry, to Chemind Holding, a Swiss investment group.

The Italian company has annual turnover of F1.15m and 40 employees.

The two divestments mark

the end of an extensive restructuring at ACF which has included the sale of its welding, sealing and coating businesses.

ACF declined to say how much it will receive for the latest two companies but confirmed that the proceeds would be below book value.

ACF, with annual turnover of F1.1bn, is now concentrating on marketing and trading pharmaceuticals.

In 1989 it took full control over Brocacef, a major Dutch pharmaceuticals wholesaler, after buying out its joint-venture partner Gist-brocades, the Dutch biotechnology company.

ACF expects its net profit from normal business operations to total F1.14m in 1990, reversing losses of F1.15m in 1989.

French group expects net of FF1425m

SOCIETE GENERALE d'Enterprises, the French construction group 75 per cent owned by Cie Generale des Eaux (the water utility), said its 1990 attributable net profit will be at least FF1425m (\$83m) compared with FF133m in 1989, Reuter reports. The company said sales would be FF137.75m in 1990 compared with FF134.64m in 1989. In October, the company estimated sales of more than FF135m for 1990.

Skis Rossignol turns in loss of FF11.97m

SKIS Rossignol, the French ski equipment group, has reported a loss of FF11.97m (\$US2.3m) in the six months to September 30 against a profit of FF18.95m in the corresponding half last year. Turnover was FF771.06m compared with FF855.06m, Reuter reports.

The company expects a loss of at least FF100m for the full year, compared with a previous year loss of FF9.34m. Last month it forecast a loss of FF85m for 1990-91.

The fall in turnover was mainly the result of unfavourable movements in exchange rates in the company's main currencies, chiefly the US and Canadian dollars and the yen, against the franc.

Czech airline names adviser

CSA, Czechoslovakia's state-owned airline, said yesterday it had appointed JP Morgan as financial adviser on its proposed privatisation, writes Stephen Field.

Before it is privatised, CSA will be restructured along west European lines. Morgan, which was selected from six competing banks, will help CSA to restructure and to establish its value, before entering into talks with foreign investors.

CSA plans to replace the aircraft in its fleet, change its services and seek closer co-operation with western airlines, including the eventual possibility of their taking equity stakes in CSA.

Landis & Gyr returns to black

By William Dulforce in Geneva

LANDIS & GYR, the Swiss building and energy controls group, yesterday reported net earnings of SFr20.3m (\$16m) for the year ending September 30, thereby returning to the black after the SFr13.4m loss booked in the previous year.

Operating income climbed by 55 per cent to SFr135m in the year to September 30.

Financial income, however, showed a decline of SFr23m, attributed to high interest charges, poor returns on investments and unfavourable exchange rates.

Restructuring costs amounted to SFr57m and the

ability since 1985, is being restructured under new management put in place by Mr Stephan Schmidheiny, the Swiss industrialist, who took control at the end of 1987.

Operating income climbed by 55 per cent to SFr135m in the year to September 30.

Incoming orders increased by 7.7 per cent to SFr2.54bn during the year.

Sales are expected to grow no faster than last year in 1990-91 because of recession in some key markets. But the management said it remained confident.

Bass chairman's pay rises by 45%

By Philip Rawstorne in London

MR IAN PROSSER, chairman of Bass, the world's largest hotelier and the UK's leading brewer, received a 45.6 per cent increase in his total pay during the past year, from £285,610 to £415,717.

The increase reflected, in part, the introduction of a bonus system for executive directors and senior management based on cash flow and earnings per share.

During the year ended September 30 "an extremely well-controlled cash flow" had enabled a cut in gearing from 100 per cent to 47 per cent, a company spokesman said.

Earnings per share grew by 18 per cent from 92.7p to 109.6p, in a year in which pre-tax profits advanced 15 per cent to £53.5m.

Mr Prosser also has options on 138,000 Bass shares. The company's annual report, published yesterday, shows that total bonus payments of £495,322 were divided between Mr Prosser and nine other executive directors.

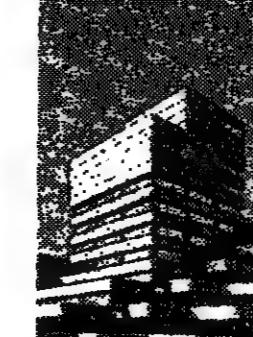
Market fears that the acquisition

would prove a drag on Bass's performance were largely allayed by the full-year results announced two weeks ago.

London analysts judged the year's performance "sound and solid across all divisions".

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In accordance with the provisions of the Notes, notice is hereby given that the notes will bear interest at 14.75% per annum from December 15, 1990 to and including March 14, 1991 at a rate per annum of 7.47970189% payable on March 15, 1991. In the amount of \$186.99 in respect of each \$10,000 principal amount of Notes and \$4,574.81 in respect of each \$250,000 principal amount of Notes.

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Notice is hereby given that the Rate of Interest has been fixed at 9.1875% p.a. and that the interest payable on the relevant interest Payment Date, June 20, 1991, against Coupon No. 11 will be U.S. \$464.48.

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Ski Rossignol
turns in loss
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Czech airline
names advise

FINANCIAL TIMES THURSDAY DECEMBER 20 1990

INTERNATIONAL COMPANIES AND FINANCE

Primerica to buy MNC finance unit for \$370m

By Nikki Tait in New York

PRIMERICA, the US financial services conglomerate, yesterday emerged as the buyer of MNC Financial's consumer finance subsidiary, Landmark Financial Services, in a \$370m transaction.

Landmark specialises in fixed-rate, fixed-term property, vehicle and personal loans.

MNC, a Baltimore-based banking concern which owns Maryland National Bank, has been attempting to sell a major tranche of its assets — including its credit card operations — to improve its financial position.

The company said yesterday that it was required to pay off \$271m of renewable notes next

month, plus a further \$315m of loans to a banking syndicate led by Morgan Guaranty.

The money raised from the Landmark transaction will allow MNC to reduce indebtedness by around \$374m, but the company added that it hoped to make further asset sales.

MNC claimed it was still "in active negotiations" over the credit card unit, although a rival plan of selling the business via an initial public offering is also still "live".

For Primerica, the Landmark purchase comes about nine months after it acquired the consumer finance arm of Barclays American for \$1.35bn. By November 1990, Commercial

Credit, Primerica's consumer credit arm, had a \$5.1bn portfolio and branches in 37 states.

The latest acquisition will expand Primerica's coverage in the south-east and mid-Atlantic coast areas, where Landmark has 116 offices.

In the deal, Primerica is acquiring \$352m of net consumer receivables plus two captive affiliated credit insurance companies. It is paying a premium of around \$7m over net tangible assets.

Not included in the purchase are Landmark's premium finance operation and second mortgage businesses. MNC said it hoped to sell these separately.

Ford, VW increases denounced by Brazil

By Christina Lamb

in Rio de Janeiro

THE BRAZILIAN government has declared 'war' on the country's powerful motor industry, denouncing the two biggest producers, Ford and Volkswagen, for what the finance minister described as "abusive price increases" undermining the battle against inflation.

Autolatina, the holding company for the two and Brazil's largest private company, may be placed on a government blacklist.

Mr Zelia Cardoso told reporters that the finance ministry would make a formal complaint to the justice ministry this week. She said: "In the past 50 days these companies have made price increases without any justification, abusing their economic power."

She added that the government was studying ways to minimise this power and tackling these price increases through moves such as further liberalisation of imports.

According to Mr Jose Mais, the national economy secretary, these measures include trying to end the monopoly of Autolatina, which controls almost 60 per cent of the market. He said: "We intend to legally examine the basis of Autolatina under anti-trust laws."

Mr Carlos Roberto Costa, spokesman for Ford, said the company was surprised by the minister's comments and had received no formal communication. "The first we knew of this was seeing the minister on TV," he said.

He added: "Today we're making a formal representation to the ministry to demonstrate that increases in the prices of our suppliers and in government tariffs made these increases necessary."

In fact, Autolatina has been losing money because of a 7.5 per cent fall in domestic sales. But Mr Mais insisted that there could be no justification in the companies' three increases of more than 50 per cent in the past 30 days.

He said: "These two producers are crying about the contraction of the market yet at the same time putting up their prices... this can only be an abuse of their monopoly."

Renault chief nominates MD

By William Dawkins in Paris

MR Raymond Lévy, the chairman of Renault, has paved the way for his succession to a top job in French state industry by nominating Mr Louis Schweitzer as managing director of the government-owned auto group.

Mr Lévy, expected to retire when his three-year term of office runs out in May 1992, picked Mr Schweitzer, 48, from among three recently-appointed deputy managing directors.

The French President, rather than company chairmen, has the final say on appointments of the heads of state groups.

At the very least, Mr Schweitzer has been placed in the running for the Renault chairmanship. It is unusual for Renault, France's largest company, in turnover terms, to have a managing director in

between the chairmen and the deputies.

The other two are Mr Philippe Gras, who was promoted to his post in charge of technical development, and Mr Schweitzer became a deputy managing director in charge of finance and planning in September 1989, and Mr Patrick Faure, promoted to deputy managing director in charge of sales last week.

A star product of the elite civil service college, the Ecole Nationale d'Administration, Mr Schweitzer was appointed to Renault, its first industrial post, shortly after the previous right-wing government defeated the Socialists in 1986.

His father, Mr Pierre-Paul Schweitzer, was a head of the International Monetary Fund, and had two famous great uncles; the Nobel prize-winning missionary, Dr Albert Schweitzer and the conductor, Mr Charles Munch.

Mr Schweitzer presided over Renault's financial recovery, which began in 1987 when it made its first profit for six years, though the group is forecasting a sharp drop in earnings for 1990.

He played a big part in negotiating the alliance with Volvo, the Swedish car maker, one result of which has been to loosen the state's close ties with Renault, a traditional symbol of French policy.

He was also in charge of Renault's attempt to become a partner of Škoda, the Czech carmaker, which chose Volkswagen instead.

Like many of France's top managers, Mr Schweitzer trained in public administration.

Setback for PepsiCo in Perrier battle

By William Dawkins in Paris

PEPSICO, the US soft drinks multinational, has hit a costly legal setback to its attempt to regain control of its French marketing from Perrier, the mineral water and cheese producer.

Perrier has appealed a Paris commercial court decision, issued last month, which gave PepsiCo clearance to end the French company's contract to bottle and distribute Pepsi-Cola in

in France. There are still 32 years to run on the 60-year contract.

PepsiCo wants to arrange its own distribution to try to halve a steady loss of the French cola market share to Coca-Cola, which last year took back its own distribution rights from Pernod Ricard, the French drinks company — after a long legal wrangle — and opened a bottling plant in Dunkerque.

Since last month's apparent legal go-ahead, PepsiCo has hired sub-contractors and a temporary French distributor, to which it will now have to pay penalties.

The US group will accordingly claim "substantial" extra damages on top of an existing claim against Perrier, said Mr Stuart Haugen, managing director of Pepsi-Cola France.

FT/ABID INTERNATIONAL BOND SERVICE

		Latest prices at 2110 pm on December 10									
		1/2	1/4	1/8	1/16	1/32	1/64	1/128	1/256	1/512	
U.S. BOND STRAIGHTS											
ABERY NATIONAL 5/8/95	150	161	162	163	164	165	166	167	168	169	170
ALBERTA PROVINCE 5/8/95	150	161	162	163	164	165	166	167	168	169	170
AUSTRIA 1/2/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/2/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/8/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/16/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/32/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/64/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/128/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/256/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/512/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/1024/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/2048/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/4096/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/8192/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/16384/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/32768/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/65536/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/131072/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/262144/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/524288/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/1048576/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/2097152/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/4194304/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/8388608/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/16777216/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/33554432/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/67108864/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/134217728/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/268435456/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/536870912/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/107374184/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/214748368/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/429496736/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/858993472/95	150	161	162	163	164	165	166	167	168	169	170
BELGIUM 1/171798688/95	150	161	162	163	164	165	166	167			

INTERNATIONAL CAPITAL MARKETS

Treasuries move lower as profit-taking dominates

By Karen Zagor in New York and Deborah Hargreaves in London

PRICES of longer-dated US Treasury bonds tumbled yesterday morning in quiet trading as the euphoria triggered by Tuesday's news of a lower discount rate gave way to profit-taking.

The Federal Reserve signalled that it had cut its target for Fed Funds, the rate at which banks lend to each other, by arranging \$1.5bn in customer repurchase agreements when the funds were trading at 7/4 per cent. The target for the funds is now thought to be 7 per cent down from 7 1/4 per cent.

But the move was less aggressive than the 50-basis-point reduction that some players had hoped for, and at mid-session the Treasury's benchmark 30-year bond was down at 106.25, yielding 8.16 per cent. Profit-taking hit the long bond

BENCHMARK GOVERNMENT BONDS									
	Coupon	Rate Dec 19	Price	Change	Yield	Week ago	Month ago		
UK Gilts									
13.500	08/92	103.02	+05/23	7.93	7.98	8.25			
9.000	03/90	90.16	+02/23	10.22	10.49	11.26			
9.000	10/88	100.08	+11/23	10.18	10.17	11.26			
US TREASURY *	6.500	11/90	103.27	-07/32	7.93	7.98	8.25		
8.750	08/92	107.07	-10/32	8.12	8.08	8.48			
JAPAN No 119	4.800	6/89	98.1055	-0.045	7.03	7.08	7.82		
No 120	8.400	(2/89)	98.5243	-0.058	6.84	6.80	7.32		
GERMANY	9.000	10/90	101.7500	+0.150	8.72	8.70	8.85		
FRANCE ETAT OAT	9.000	11/95	96.5271	+0.027	10.18	10.18	10.26		
CANADA	10.000	08/01	102.2500	+0.250	10.14	10.08	10.52		
NETHERLANDS	8.250	11/90	101.5300	+0.100	9.01	9.00	9.14		
AUSTRALIA	13.000	07/90	105.6248	-0.118	12.00	11.95	12.20		
BELGIUM	10.000	08/90	100.0000	+0.150	9.83	9.87	9.72		
Vielde: Local market standard									
Yield: Local market standard									
Prices: UK, UK in 32nds, others in decimal									

Technical Comptech ATLAS Price Source

17,000 — almost half the amount that usually changes hands — as the market reacted most exclusively to news from the US Fed.

Official discount rate by the Bank of Japan gained steam from the easing of rates by the US Fed.

However, many London analysts are more sceptical of a move by the Japanese bank, and do not expect it to do anything before February. The bank would not want to be caught out by a Gulf war and soaring oil prices, they argue.

The yield on the 11s rose to 7.65 per cent in London as analysts pointed to the vulnerability of Japanese bonds.

In THE UK, gilt-edged securities saw a slight rise in price early in the day on the back of the cut in US rates, but prices edged downwards for the rest of the day. Most analysts believe the UK market is ready for a downswing after its recent strength.

The price for the long benchmark bond maturing in 2003/07 was slightly up on the day at 107 1/4, after opening at 107 1/2 and making early gains. The yield on the bond was 10.61 per cent.

PRICES for Japanese government bonds continued to be strong, but fell back from their highs in later London trading. In Tokyo, the yield on the key 11s bond dropped to 6.91 per cent as rumours of a cut in the

market shrugged off the morning's economic news, which showed unexpectedly strong gains in housing starts for November. The downward revision in third-quarter GNP estimates, showing annual growth of 1.4 rather than 1.7, per cent, had no impact.

THE German government bond market slowed into seasonal lethargy yesterday as traders closed their books ahead of the year-end. The volume of futures contracts traded on Eurex fell to around

GOVERNMENT BONDS

even before the Fed's intervention, when it was off about 1%. Losses were less steep at the short end of the yield curve, where the two-year note lost only 1/2 to 1 per cent.

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Yesterdays decision by the US Federal Reserve to cut the discount rate to 6.5 per cent should cause the Eurodollar

yield curve to steepen as yields fall at the shorter maturities.

In the primary market, the yen sector once again provided the only new issue of the day. Interinsurance Credit National launched a Y15bn issue lead-managed by LTCB, with a complex fixed/floating coupon structure and redemption linked to the Nikkei stock market index.

The central bank has issued a series of stern warnings to the Bonn government concerning the dangers of the burgeoning public sector deficit, currently officially estimated at 10.6% for 1991.

Investors have become increasingly concerned about credit quality, particularly after a weakening of some US municipalities' credit ratings.

Paper widened by around two basis points.

However, many Eurodollar bond issues now stand at very wide spreads by historic standards. This could attract money into the market in the New Year.

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THURSDAY DECEMBER 31

Isle

SAFT
Saft batteries equip one
out of two airliners

Salt batteries equip one out of two airliners

GEC ALSTHOM
A world leader
in energy production and
distribution equipment.

CIGELEC
A world-class electrical
engineering company..

ALCATEL
The world's leading
manufacturer of
communication systems
and cables.

SOGELERG
The engineering expertise
of Sogelerg is used
in energy, transport,
hydraulics, industry
and the environment.

GEC ALSTHOM
GEC Alsthom's TGV
High Speed Train
holds the world rail speed
record at 515.3 km/h.

When 1991 begins, we'll be in all continents. Actually, our high-tech has been part of the landscape in more than 100 countries for a long time. But our name is relatively unknown. This is despite the fact that our communication services convey millions of pieces of information be it text, voice or image. Our electrical power stations provide energy throughout the world and our

transport services ease travel across all continents. Our TGV High Speed Train holds the world rail speed record at more than 500km/h. Equally, we are also one of the world leaders in the field of electrical engineering. Our batteries provide energy for millions of types of equipment. So on January 1st we'll have a new name: CGE will become Alcatel Alsthom.

ALCATEL
ALSTHOM

£4.2m and
nish write-

FINANCIAL TIMES THURSDAY DECEMBER 20 1990

Rumours knock FSM in trading

By Vanessa Houlder, Property Correspondent

FORD: SELLAR Morris, the USM quoted property investment and development group, yesterday blamed a "bear raid" for a near halving of its share price from 42p to 22p during the morning. Following a confidence statement from the company, the shares later made a partial recovery, ending the day down 5p at 37p.

The shares nosedived after a number of rumours circulated around the market, which were vigorously denied by the company.

"The rumours are so wide of the mark that if it was not so serious it would be laughable," said Mr Irvine Sellar, chairman.

The main topic of speculation was that FSM was having difficulties in refinancing its two joint ventures with Berford, the troubled food and property group. FSM denied

that there was any need to refinance these developments, which have not yet begun construction.

The nervousness has been fuelled by FSM's high borrowings, which stand at £120m in April. The company has sold properties with a net value of £17m since then and says it is on target to reduce gearing to 100 per cent by the end of the year.

Mr Bryan Mickleburgh, finance director, said: "We are operating well within our agreed gearing covenant of 170 per cent on our loan."

FSM's statement said it was confident of the success of each of its developments. "The company continues to trade profitably and enjoys the full support of its bankers."

The most recent sale, involving offices, a shopping parade and a leisure development, was to Dwyer this month for £10m.

Hogg Group subsidiary in Canadian joint venture

By Richard Lapper

CREDIT Insurance Association Canada (CIAC) on January 1 1991.

According to Mr Bryan Squibb, marketing director of CIAC, Canadian interest in sophisticated credit risk policies is growing.

The joint venture could serve as a model for future expansion in Europe, where CIAC now operates via relationships with correspondent brokers.

The company, which had

expanded rapidly in continental Europe in preceding years,

increased profits by 5 per cent

in 1989.

CIAC, which specialises in broking trade and political risks, is joining with the Toronto-based Corporate Insurance Group, a private property/casualty and financial risk insurer, to launch the Credit

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When men in grey suits choose to apply Savage pressure

Andrew Hill looks at the background to the boardroom shake-up at the troubled hardware group

LETS just say that the UK's institutional investors do not furnish great source material for City soap operas.

Never mind that the future of most workers' pensions is in the hands of these men and women in grey suits, for sheer sex appeal the British public still prefers to have about the exploits of a dwindling band of brokers in braces.

If the recent case of Savage Group is anything to go by, the era of the dozy fund manager is over.

The conclusion of the USM hardware company's annual general meeting this morning will mark the end of six weeks' intense negotiation between institutions and management.

During that time, faced with an attempted management coup and under pressure from its largest shareholders, the group has replaced its chairman and chief executive, started to put a new strategy in place and seen its market value rise from £11.4m to £18.7m.

"We get criticised for being passive investors and for not participating, but you wouldn't believe the amount of time we've spent on this bloody thing," complained one fund manager yesterday.

Savage's path towards the latest confrontation started in August 1988. The shares fell 27 per cent in a day after the acquisitive group issued a profit warning following a "sudden and sharp" decline in demand for its hardware and do-it-yourself products.

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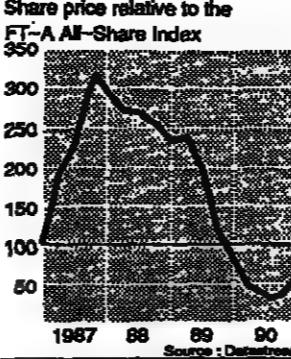
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Savage



Source: Datamonitor

the reader not to reveal its existence or contents. The confidentiality agreement means some fund managers feel they could not then take their concerns to Savage's non-executive directors, who include the experienced and influential chairman of Bowater, Mr Norman Ireland.

The plan was announced on November 5 and prompted the inevitable fireworks from Savage. A special meeting of shareholders was requisitioned at which Mr Cox and his team will call for the resignation of the group's chairman, Mr Nick Savage, chief executive. Mr David Brown, and finance director Mr David Stephens. A slate of six replacement directors, including Mr Wightman as chief executive, and Mr Cox as chairman, was put forward.

Mr Cox claimed the support of holders of 48 per cent of Savage's equity, including all the largest institutions (except Investors in Industry, which traditionally backs incumbent management) and 16 per cent in private hands.

Mr Neil Mears, senior fund manager at Norwich Union, said yesterday that a number of concerns affected the institution's decision to back an attempt to oust existing management, although he refused to specify what they were.

"Norwich Union is very much a long-term investor,"

Backed by Smith New Court's corporate finance department, Mr Wightman says he and Mr Cox approached 90 per cent of Savage's shareholders, starting in August with Norwich Union, the group's largest institutional investor.

Each investor was shown a document which set out the Wightman/Cox plan and found

fund managers immediately began to step up pressure on the Savage board. On Novem-

Major shareholdings in Savage Group

Shareholder	Percentage
Savage Holdings (Mr Nick Savage)	12.9
Norwich Union	9.5
Asda Lite	8.9
Scottish Mutual	7.2
3i	5.9
Equitable Life	5.5
David Brown	3.5
Bank of Scotland London Nominees	3.5
Abbey Life Assurance	3.5
Scotian Amicable	2.6
Allied Dunbar	2.6

* held for Queen Anne's Gate Asset Management (formerly Water Authority Gas Superannuation Fund) on behalf of clients

Cox proposals with Mr Wightman, but has not promised him any executive position. Savage has yet to reveal just how its strategy might change.

In retrospect, Mr Paul Gaunt of Equitable Life thinks it was a mistake for investors to allow themselves to be bound by a confidentiality agreement in the early stages of the saga:

"It tied our hands. Norman Ireland has a fairly powerful City reputation and I think he was upset from the beginning because we signed the requisition without approaching him first."

By contrast, the diffident Mr Ireland is inclined to play down his role in the story. He explains the board's rejection of Mr Wightman in simple terms:

"We had already appointed a chief executive by that time. We felt in the boardroom that it would have been difficult to work out a relationship [with Mr Wightman], because, frankly, he was on the other side."

Norwich Union's Mr Mears, for one, reacts with some irritation to any suggestion that fund managers bottled out by not pressing for implementation of the other Wightman/Cox proposals, such as the culling of Mr David Stephens, who remains Savage's finance director.

As one member of the Wightman/Cox team puts it: "Frankly, given their duties to unit-holders and pension fund trustees they have done a good job."

Savage may still have to face up to the continuing slackness in the DIY market, but, at this stage at least, the outcome looks like a quiet victory for the men in grey suits.

WE, THE LIMBLES, LOOK TO YOU FOR HELP

We come from two World Wars, Korea, Malaya, Aden, Cyprus, USA, The Falklands and all other conflicts of service where people must be treated.

Most disabled and mainly aged, we must look to you for help. Please help by helping our Association.

BLEMSA is here to help you to overcome the shock of losing arms, or legs or an eye. And, for the severely handicapped, it provides Residential Homes where they can live in peace and dignity.

Help us to help you by giving a donation or a legacy to our charity. You promise you that not one penny will be wasted.

PLEASE GIVE TO THOSE WHO GAVE

Give to those who gave — please

BLEMSA BRITISH LIMBLES EX-SERVICE MEN'S ASSOCIATION

Notice of an Adjourned Meeting of the Holders of

Bell Group N.V. (the "Issuer")

A\$175,000,000 10 per cent.

Guaranteed Convertible Subordinated Bonds due 1997
Unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by and with conversion rights into Ordinary Shares of

The Bell Group Ltd (the "Guarantor")

NOTICE IS HEREBY GIVEN that an adjourned Meeting of the holders ("the Bondholders") of the above-mentioned Bonds ("the Bonds") and conversion bonds constituted by a Trust Deed dated 7th May, 1987 and made between the Issuer, the Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") (as amended by a Supplemental Trust Deed dated 5th December, 1990 and made between the Issuer, the Guarantor and the Trustee) (together the "Trust Deed") will be held at 11.00 am (London time) on Tuesday 15th January, 1991 at The Royal Westminster Thistle Hotel, Buckingham Palace Road, London SW1W 9QT for the purpose of considering and, if thought fit, passing the following Extraordinary Resolution:

EXTRAORDINARY RESOLUTION
THAT this Meeting of the holders of the A\$175,000,000 10 per cent. Guaranteed Convertible Subordinated Bonds due 1997 ("the Bonds") of Bell Group N.V. ("the Issuer"), unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by and with conversion rights into Ordinary Shares of, The Bell Group Ltd (the "Guarantor"), constituted by a Trust Deed (the "Trust Deed") dated 7th May, 1987 and made between the Issuer, the Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") hereby—
(i) approves, authorises and gives consent to the deferral of the interest due on the Bonds on 7th May, 1991 until 7th November, 1991, such interest then to be payable in full on 7th November, 1991;
(ii) waives and authorises any breach by the Issuer or the Guarantor of the provisions of condition 10 (i) of the terms and conditions of the Bonds or any other condition or under the Trust Deed and sanctions every abrogation, modification, variation, compromise or arrangement in respect of the rights of the holders of the Bonds, the Conversion Bonds and the coupons relating to the Bonds against the Issuer or the Guarantor involved in or resulting from the waiver or authorisation referred to in this paragraph (ii); and
(iii) waives and authorises, until 10th June, 1991, any event of default arising under the provisions of condition 10 (vi) of the terms and conditions of the Bonds or any other condition or under the Trust Deed as a result of the Issuer and the Guarantor or either of them being unable to pay their debts and sanctions every abrogation, modification, variation, compromise or arrangement in respect of the rights of the holders of the Bonds, the Conversion Bonds and the coupons relating to the Bonds against the Issuer or the Guarantor involved in or resulting from the waiver or authorisation referred to in this paragraph (iii); and
(iv) authorises the Issuer, the Guarantor and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution.

This resolution is conditional upon approval of similar arrangements to those set out in this Extraordinary Resolution (except for this condition) by the holders of the A\$175,000,000 10 per cent. Guaranteed Convertible Subordinated Bonds due 1997 ("the Bonds") of Bell Group N.V. ("the Issuer"), unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by and with conversion rights into Ordinary Shares of, The Bell Group Ltd (the "Guarantor"), constituted by a Trust Deed dated 7th May, 1987 and made between the Issuer, the Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") hereby—

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(ii) waives and authorises any breach by the Issuer or the Guarantor as a result of such deferral of interest of the provisions of the Trust Deed or the Bonds or the coupons attached thereto or the Conversion Bonds and confirms that such deferral shall not constitute an event of default under the provisions of condition 10 (i) of the terms and conditions of the Bonds or any other condition or under the Trust Deed and sanctions every abrogation, modification, variation, compromise or arrangement in respect of the rights of the holders of the Bonds, the Conversion Bonds and the coupons relating to the Bonds against the Issuer or the Guarantor involved in or resulting from the waiver or authorisation referred to in this paragraph (ii); and

(iii) waives and authorises, until 10th June, 1991, any event of default arising under the provisions of condition 10 (vi) of the terms and conditions of the Bonds or any other condition or under the Trust Deed as a result of the Issuer and the Guarantor or either of them being unable to pay their debts and sanctions every abrogation, modification, variation, compromise or arrangement in respect of the rights of the holders of the Bonds, the Conversion Bonds and the coupons relating to the Bonds against the Issuer or the Guarantor involved in or resulting from the waiver or authorisation referred to in this paragraph (iii); and

(iv) authorises the Issuer, the Guarantor and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution.

This resolution is conditional upon approval of similar arrangements to those set out in this Extraordinary Resolution (except for this condition) by the holders of the A\$175,000,000 10 per cent. Guaranteed Convertible Subordinated Bonds due 1997 ("the Bonds") of Bell Group N.V. ("the Issuer"), unconditionally guaranteed on a sub

**Sumitomo Trust
& Banking Co., Ltd.**

**Interim results
to
30th September 1990**

	Millions of Yen 6 months ended 30th September 1990	Millions of Yen 6 months ended 30th September 1989	Millions of Yen Year ended 31st March 1990
Income before Income Taxes	¥ 51,341	¥ 43,878	¥ 132,246
Net Income	29,505	40,143	62,231
Total Assets in Banking Accounts	18,198,491	18,002,176	18,858,882
Total Assets in Trust Accounts	33,856,726	30,768,916	31,457,482
Interest Dividend	¥ 4.25 per share	¥ 4.25 per share	¥ 8.50 per share

Interim Financial Statements for 6 months ended 30th September 1990 will be available upon request from December 31st 1990.

Please direct enquiries to the address below.

**Sumitomo Trust & Banking Co., Ltd.
London Branch**

155, Bishopsgate, London EC2M 3XU
Telephone: 071-945 7000 Fax: 071-945 7177

News International PLC

US \$150,000,000 5½% Bonds due 1991
convertible into

US \$150,000,000 Guaranteed Floating Rate Notes due 1991
For the period from December 20, 1990 to March 20, 1991 the Notes will carry an interest rate of 8.0% per annum with an interest amount of US \$207,00 per US \$10,000 Note.

The relevant interest payment date will be March 20, 1991.

Agent: First Bank
Banque Paribas Luxembourg
Société Anonyme

CORALCO FINANCE LIMITED

US\$150,000,000
Guaranteed Floating
Rate Notes due 1990

Note is hereby given that for the Interests due March December 1990 to 30th March, 1991 the Interest rate has been fixed at 8 ½ % interest payable on 20th March 1991 with amount or US\$201.56 per US\$10,000 Note.

Agent: Morgan Guaranty
Trust Company
JP Morgan

\$6m sale at Corporate Services

CORPORATE SERVICES
Group, the former Southwest Resources, has completed its exit from the energy sector with the sale of States Petroleum to Sunite in a deal worth \$6m (£3.6m), writes Clay Harria.

Sunite is paying \$190,000 for States, which operated oil and gas fields in Texas, Louisiana and Mississippi, and is also taking over \$1.8m of borrowings.

It was formerly a subsidiary of Dominion International Group, the financial services and property company which collapsed in January. The USM-traded company is now run by Mr Jeffrey Fowler, who plans to concentrate on recruitment, outdoor posters and office furniture.

Dwyer declines to £864,000

Dwyer, the property investment company, said it was performing "extremely satis-

factory for a small company in a difficult sector", though it did see pre-tax profits fall from \$2.24m to \$264,000 in the year to September 20.

Turnover was down at \$11.12m (£7.92m). Of the lower gross profits of \$6.12m (£3.65m), property sales contributed only \$776,000 this year, against £3.57m, while net rents chipped in more at \$5.85m (£4.52m).

Fully diluted earnings came to 3.9p (12.01p) but at the basic level, there was a loss of 2.05p per share, against earnings of 12.04p. A maintained final dividend of 2.5p has been proposed to make a same-again 4p.

Difficult conditions cut AH Ball profits

Difficult trading conditions affected AH Ball Group, the USM-quoted excavation and pipeline company, during the six months ended September 30. Turnover down from \$3.18m to \$2.82m, pre-tax profits dropped to \$276,000 compared to \$369,000.

The directors said Bloom Engineering, acquired in August 1988, had performed above expectations and widened the group's presence in the combustion engineering field. The hydraulics business continued to make progress but the weaker dollar had hindered business in the US.

The interim dividend has been raised to 1.5p (1.35p) on earnings per 2.4p share of 4.52p (3.85p).

Westpool Investment up 51% to top £4m

Westpool Investment Trust pre-tax profits for the six months to September 30 improved 51 per cent from \$2.76m to \$4.17m. The dividend from London Merchant Securities, its main subsidiary, was higher at \$4.27m, against \$2.85m.

Earnings per share were 3.77p (2.55p) and the interim dividend is unchanged at 0.85p.

Low property sales push City Site in red

British Building and Engineering in loss

British Building and Engineering Appliances experienced a further decline in the six months to September 30 and went £2.1m into the red at the pre-tax level. This compared with £277,000 profits in the previous first half and a much reduced result of \$324,000 for the last full year.

The directors said that steps

in accordance with the provisions of the Notes, notice is hereby given that on the next interest payment date, being 27th December, 1990 there will be no exercise Redemptions.

Funds: Hence no Note will be redeemed on that date.

The principal value of the Notes outstanding will therefore remain at \$222,000,000.

Chartered WestLB Limited Agent Bank

Cardiff Automobile Receivables Securitisation (UK) plc

£328 million Floating Rate Notes Due 1995

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Chartered WestLB Limited Agent Bank

FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED

International Depositary Receipts Issued by

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

Notice is hereby given to the shareholders that:

Interest: On October 10, 1990 the International Depositary Receipts will be made in US dollars on or after December 21, 1990 at the rate of US \$0.989 per ordinary share of the underlying Morgan Guaranty Trust Company of New York.

The shareholder is not subject to any Australian tax. The holder will receive an interest of 5.5% per annum on the face value of the International Depositary Receipts without the appropriate dividend and interest certificates.

Morgan Guaranty Trust Company of New York, Domestic Office, as depositary

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On November 25, 1990, the Board of Directors of the Company declared a dividend ("the Spinoff Dividend") of shares of common stock of a wholly owned subsidiary of the Company which will own television station W WOR-TV. The Spinoff Dividend will be paid to stockholders of record as of the close of business on the date immediately prior to the date on which a subsidiary of Matsushita first purchases or accepts for payment shares of common stock of the Company pursuant to the tender offer. The Board of Directors of the Company has determined that the fair market value of such Spinoff Dividend applicable to one share of Company common stock for purposes of adjusting the Conversion Rate shall be \$5.00.

Payment of the Spinoff Dividend is conditioned upon, among other things, the satisfaction or waiver of the conditions to the Matsushita tender offer (other than the condition that the Spinoff Dividend shall have been paid). In no event shall the Spinoff Dividend be paid or the Conversion Rate adjusted if the tender offer is not consummated. The tender offer will expire at 12:01 A.M. New York City time, on Saturday, December 29, 1990, unless the tender offer is extended.

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(The "Company")

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Notice of Mandatory U.S. \$20,000,000 Redemption

out of:

U.S. \$100,000,000

Lloyds Eurofinance N.V.

I unconditionally and irrevocably guaranteed on a subordinated basis by



Lloyds
Bank

NOTICE IS HEREBY GIVEN that pursuant to Condition 8(e) of the Bonds, U.S. \$20,000,000 principal amount of the Bonds has been drawn for redemption at their principal amount.
Payments of principal will be made in accordance with Condition 5 of the Terms and Conditions of the Bonds as of after 20th

Payments of principal will be made in accordance with Condition 6 of the Terms and Conditions of the Bonds on or after 30th December, 1990 at the specified office of any of the Paying Agents who are listed in the Terms and Conditions of the Bonds, against surrender of the Bonds with all unmatured Coupons attached, failing which the face value of any missing unmatured Coupon will be

deducted from the payment. Any amounts of principal so deducted will be paid against surrender of the relevant missing Coupon within a period of six years from the date mentioned on the Coupon. Accrued interest due 30th December, 1990 will be paid in the normal manner against presentation and surrender of Coupon No 8 on or after 30th December, 1990. Interest on the Bonds drawn for redemption will cease to accrue from 30th December, 1990.
Serial numbers of the Bonds drawn are as follows:-

Higher interest hit Faupel Tracy

COMMODITIES AND AGRICULTURE

Load of stinking fish fails to persuade EC to agree

By David Gardner in Brussels

THE European Commission and EC fisheries ministers were last night mired in their efforts to set catch limits for next year to preserve fishing stocks and fishing jobs, apparently unstimulated by a truckload of high-smelling herring deposited on the doorstep of the European Council here by a squadron of the Breton fleet.

The Fisheries Council broke into all-night bilateral negotiations, with virtually all ministers at odds with Mr Manuel Marin, the Spanish EC Fisheries Commissioner, for differing reasons.

Mr Marin has put forward a package of reduced quotas, or Total Reduced Catches (TRCs), for fish stocks such as cod and haddock, along with a series of conservation measures that ministers were unable to endorse at last night's meeting.

Acting on scientific evidence from the independent International Council for the Exploration of the Sea in Copenhagen, which concluded that there is over-fishing of more than 90 per cent of the main stocks in the North Atlantic, the Commissioner's most contentious proposals are:

- Reducing the EC cod quota

in the North Sea and off the coast of Scotland from 98,270 tonnes last year to 85,700 this year, and the haddock quota from 41,700 to 40,500.

While these cuts are about half as severe as the ICES wanted,

they follow huge fishing reductions on the doorstep of the European Council here by a squadron of the Breton fleet.

Fishing boats in those areas of the North Sea with a concentration of young cod would remain in port for 10 consecutive days each month.

• Net mesh sizes should be increased from the present norm of 90mm or less, to 120mm and be square instead of diamond-shaped mesh to let smaller fish escape.

Mr Marin has resorted to high-pressure tactics to get his package through. Ministers confirm that he has told them that if they are unable to agree on a deal involving more than cosmetic conservation rules, he will in effect veto the Common Fisheries Policy (CFP) into abeyance and let member states incur the political opprobrium for whatever measures they choose to adopt.

In the arcane procedures of the EC, this would involve issuing merely a "recommendation", rather than a binding

"regulation". The Commission has overall competence over EC fisheries, with the CFP treating the Community as a single coastal state.

This would be an odd tactic at a time when the Commission is perceived to be grasping more power. Yet the bureaucracy at Berlaymont is a convenient whipping-boy for dissenting members forced to adopt unpopular policies. Without the Commission, fisheries ministers would either have to devise restrictions themselves, or cave into pressure from fishermen now and face even louder complaints when fisherman complain when fisherman are understood to think.

One minister last night dismissed the tactic as operatic. "Marin confuses a fisheries council with Tosca," he said. Yet he did concede that there was no option for agreement.

Mr David Curry, the UK Fisheries Minister, who is particularly exercised at this point, says: "The UK is willing to negotiate a compromise through a watered-down package." If fishermen want to fish themselves out of a job, I can't stop them and I can't put an inspector in every boat", he commented.

Total signs Soviet oil accord

By William Dawkins in Paris

TOTAL-CFP, the French state-controlled oil group, has signed an exploration, development and production accord with the Soviet Union for an oil and gas field at Timan Pechora, north-west of the Urals.

This is the second French deal of this type since Elf-Aquitaine, Total-CFP's larger state-controlled rival, last May became the first western oil company to sign an oil production and exploration agreement with the Soviet Union, in an area north of the Caspian Sea.

Since then, a series of western oil groups have signed joint ventures with the Soviet Union, which is anxious to use their expertise to extract oil

and gas from its untapped fields and use modern technology in an inefficient industry.

Total-CFP's Soviet partner is the *Ukhtaneftegazgeologia*, a unit of the Soviet Ministry of Geology. The partners expect to start production of a little more than 1m tonnes of oil annually from three wells by the end of 1991, according to Mr Pierre Vaillaud, managing director. The French company has already put out tenders for pipelines to carry crude to the main trans-Siberian link.

The group also disclosed that it is to build a gas liquefaction plant with its three local partners in Thailand and double its annual 1m cubic metre gas output in Argentina by 1993.

Under the agreement, Total-CFP will also explore for new deposits in a 5,000km square area in Timan Pechora and develop non-producing wells

already identified by its Soviet partner. This follows the signing earlier this month of a separate deal under which Total will sell technology to raise output at Ramashkino oilfield in the south Urals.

Total-CFP also announced yesterday that it is to more than double gas production in Indonesia by 1995 from the present annual rate of 4bn cubic metres to 10bn cubic metres. This will allow its local partner, Pertamina, to supply the growing Japanese market.

The group also disclosed that it is to build a gas liquefaction plant with its three local partners in Thailand and double its annual 1m cubic metre gas output in Argentina by 1993.

Extra spending should also provide capacity for the import of 4bn-5bn cu metres of gas by the state electricity group.

ENI signs gas import deal with Algeria

By Haig Simonian in Milan

ENI, the Italian state-owned energy and chemicals group, has agreed with the Algerian government to increase imports of natural gas by nearly 80 per cent to 530bn cubic metres over a 25-year period. However, a price for the supplies has not been disclosed. Both sides also plan a series of infrastructural investments linked to the deal worth about 8,000bn lire (£71m).

The latest increase will require substantial new investment, with a doubling of the existing pipeline bringing Algerian gas to Italy likely. However, the bulk of the forecast expenditure will be in Italy, where the natural gas grid is being steadily expanded.

Extra spending should also provide capacity for the import of 4bn-5bn cu metres of gas by the state electricity group.

MARKET REPORT

Tin prices on the LME yesterday sank to their lowest since the contract was introduced in June 1988. High stocks and low demand have contributed to a bearish outlook and further losses are possible, dealers added. "There is nothing bullish on the horizon," one said. The plentiful supplies have contributed to the discount for cash to three-month metal widening to \$11.20 a tonne from Monday's \$9.20. Nickel prices advanced on concern about possible supply disruptions following a fire at the Dombarro plant in New Caledonia. Silver prices rose sharply in early trading on Comex. Some analysts

said the buying was spurred by lower interest rates on the heels of Tuesday's surprise half-point cut in the Federal Reserve's discount rate to 6½ per cent. Others contended the main feature was bargain hunting which began Tuesday afternoon after the market absorbed a wave of selling. They all said the gains reflected the triggering of buy stops in a thin market. London robusta coffee prices closed well down, eroding the January-March premium. A strong performance on Tuesday did little to reduce the January's recovered position of just under 20,000 lots.

Compiled from Reuters

LONDON MARKETS

SUGAR - London FOX (8 per tonne)			
Close	Previous	High/Low	Chancce
Raw	Closes	Previous	High/Low
Crude oil (per barrel FOIB)	+ or -		
Feb	215.60	216.00	216.80 215.20
Brent Blend (daboli)	\$23.45-2.64	+ .65	21.20 217.20
Brent Blend (February)	\$23.65-6.75	+ 1.65	22.00 221.00
WTI (Jan 1st per unit)	\$27.40-7.45	+ 1.05	22.00 223.00
Oil products			
(WWE prompt delivery per tonne)			
Premium Gasoline	\$252.25	+ 3.5	
Gas Oil	50.50	+ 1.5	
Honey Fuel Oil	51.75-1.39	+ 1.5	
Naphtha	526.60-27.05	+ 5	
Petroleum Argus Estimates			
Other	+ or -		
Gold (per Troy oz)	\$330.20	+ 3.25	
Silver (per Troy oz)	397.00	+ 0.0	
Platinum (per Troy oz)	24.40	+ 2.65	
Palladium (per Troy oz)	58.00	+ 0.05	
Tin			
London	51.50	- 5	
Crude oil (per barrel FOIB)	115.50	- 5	
Lead (US Producer)	115.50	- 5	
Nickel (free market)	384.00	- 12	
Tin (Kuala Lumpur market)	15.05	- 0.10	
Tin (London)	15.05	- 0.10	
Zinc (US Prime Western)	70.00	-	
Cattle (live weight)			
Sheep (dead weight)	105.75p	- 0.47	
Pigs (live weight)	137.50p	- 6.14	
Pigs (fat weight)	77.24p	+ 1.46	
London daily sugar (raw)			
Dec 27.60	+ 0.20		
London daily sugar (white)	\$304.00	- 4.50	
Tale & Lyd export price	£306.00		
Barley (English feed)			
£122.5			
Maize (US No 3 Yellow)	11.00	- 0.00	
Wheat (US Dark Northern)	12.00	- 0.50	
Rubber (Jan/Feb)			
Rubber (Jan)	53.25p		
Polymer	50.50p		
Rubber (NL RSB)	1 Jan 239.00	- 4.50	
Coconut oil (Philippines)			
Crude	\$315.00	- 10.0	
Palm Oil (Malaysia)	\$320.00	- 10.0	
Copra (Philippines)	\$340.00	- 10.0	
Soyabeans (USA)			
C130.00	- 1.50		
Cotton - A (India)	84.00	- 0.15	
Wool (US Dark Northern)	214.00		
Rubber (Jan/Feb)			
Rubber (Jan)	53.25p		
Polymer	50.50p		
Rubber (NL RSB)	1 Jan 239.00	- 4.50	
WOOD			
Teak logs (primary)	\$1,000.00		
Teak logs (secondary)	\$1,000.00		
Teak logs (third)	\$1,000.00		
LONDON MARKETS			
London	294.75	- 26.00	
London	243.00	- 23.50	
London	228.75	- 22.00	
London	215.50	- 20.75	
London	203.00	- 20.50	
London	204.00	- 20.00	
London	202.00	- 19.00	
Turnover	5072 (6450) lots of 100 tonnes		
SUGAR - LME			
Close	Previous	High/Low	Chancce
Feb 215.60	216.00	216.80 215.20	
Mar 220.80	221.00	222.00 220.00	
Apr 220.80	222.00	222.00 220.00	
May 220.80	222.00	222.00 220.00	
June 220.80	222.00	222.00 220.00	
July 220.80	222.00	222.00 220.00	
Aug 220.80	222.00	222.00 220.00	
Sept 220.80	222.00	222.00 220.00	
Oct 220.80	222.00	222.00 220.00	
Nov 220.80	222.00	222.00 220.00	
Dec 220.80	222.00	222.00 220.00	
COFFEE - LME			
Close	Previous	High/Low	Chancce
Feb 227.75	228.00	228.25 227.50	
Mar 228.00	228.25	228.50 227.75	
Apr 228.00	228.25	228.50 227.75	
May 228.00	228.25	228.50 227.75	
June 228.00	228.25	228.50 227.75	
July 228.00	228.25	228.50 227.75	
Aug 228.00	228.25	228.50 227.75	
Sept 228.00	228.25	228.50 227.75	
Oct 228.00	228.25	228.50 227.75	
Nov 228.00	228.25	228.50 227.75	
Dec 228.00	228.25	228.50 227.75	
HEATING OIL - LME			
Close	Previous	High/Low	Chancce
Feb 228.00	228.25	228.50 227.75	
Mar 228.00	228.25	228.50 227.75	
Apr 228.00	228.25	228.50 227.75	
May 228.00	228.25	228.50 227.75	
June 228.00	228.25	228.50 227.75	
July 228.00	228.25	228.50 227.75	
Aug 228.00	228.25	228.50 227.75	
Sept 228.00	228.25	228.50 227.75	
Oct 228.00	228.25	228.50 227.75	
Nov 228.00	228.25	228.50 227.75	
Dec 228.00	228.25	228.50 227.75	
COPPER - LME			
Close	Previous	High/Low	Chancce
Feb 228.00	228.25	228.50 227.75	
Mar 228.00	228.25	228.50 227.75	
Apr 228.00	228.25	228.50 227.75	
May 228.00	228.25	228.50 227.75	
June 228.00	228.25	228.50 227.75	
July 228.00	228.25	228.50 227.75	
Aug 228.00	228.25	228.50 227.75	
Sept 228.00	228.25	228.50 227.75	
Oct 228.00	228.25	228.50 227.75	
Nov 228.00	228.25	228.50 227.75	
Dec 228.00	228.25	228.50 227.75	

LONDON STOCK EXCHANGE

Equities firmer as rate hopes revive

THE DEBATE over prospects for domestic interest rates was prodded into the centre of the UK stock market stage again yesterday following the half-point cut to 6.5 per cent in the US discount rate overnight. However, UK equities looked uncertain at first and an advance in the second half of the session appeared to reflect a report in the London press that the UK government might be relaxing its view on the level of sterling acceptable for cuts in domestic base rates.

Equities, having opened 10 FT-SE points higher in response to the cut in the Federal discount rate, lost heart when sterling failed to make headway, but then turned firmly upwards again as investors reassessed the chances for an early cut in UK rates in the wake of the decision on the

other side of the Atlantic. At the close, the FT-SE Index was 16.9 points ahead at 2,178.7, just below the best of the day. Turnover remained relatively high, with Seagull volume 503.8m shares, against Tuesday's 575.3m. This was said to reflect the volume was swollen by substantial tax-loss trading, including the repurchase of stock sold for this purpose at the close of the previous session.

Equity strategists sounded

"not unjustified".

A switch recommendation issued by broking house Henderson Crosthwaite, out of Cable and Wireless and into Racal Telecom boosted the latter to 2,082. Cable, helped by the overall strength of the market, improved 3 to 489.

Henderson's telecoms specialist Mr Brian Newman, said Racal Telecom and Cable were on the same market rating as 16 top earnings, but that Racal Telecom's "growing twice as fast as Cable - 20 per cent against Cable's 10 per cent". He also pointed to the greater risk factors at Cable, both from the uncertain prospect in Hong Kong and, also from the monopoly review in the UK, which is expected in the new year.

Mr Newman added that the next move in Racal's installation rates "is going up", and that the "prolonged churn" rate is being passed.

The suggestions by Astra, the Swedish owner of a dog that competes with Glaxo's big seller Zantac, that it would secure further drug approvals next year added to Tuesday's weakness in Glaxo. The shares lost another 10 to 849.

Breeding sector leaders benefited from a late run. Grand Metropolitan climbed 3 to 676, with several traders suggesting there was some manoeuvring ahead of an American Depository Receipt listing next March. An ADR makes it easier for the shares to be traded by US institutions.

GrandMet's rise pushed other issues higher. Guinness added 3 at 764, and Scott & Newcastle firms 7 to 371p. The exception was Allied Lyons, down 3 at 484, still held back by concern over a possible large overhang of shares early in the new year if Olympia & York, the Canadian property developer, disposes of a stake arising from a holding of convertible stock. That stake would add 9.4 per cent to the enlarged equity of Allied.

Stock shortages in the banks area became more acute and left good gains across the board. Lloyds added 10 at 282p and Barclays 7 at 380p. A large trade in Standard Chartered was said to have been a bid and breakfast deal.

Guardian Royal Exchange shares were heavily traded, closing 4 ahead at 190p on 6.5m amid persistent market hints of stake-building. It was

disappointing results put pressure on Harrison Industries, which sank 12 to 67p. The company announced profits of \$422,000, down from the previous year's \$1.7m, and stated it was taking a cautious view of business in the near term.

Croda International suc-

ceeded as Mr Ian John of County NatWest reappraised prospects for the stock. The analyst only fine-tuned expectations for the current year but lowered his estimate for 1991 by 5m to 24m. The previous figure was too high, said Mr John because of factors ranging from sterling influences, rising depreciation on new plant and higher interest charges, to the demand downturn in the chemical industry.

NEW HIGHS AND LOWS FOR 1990

ENGINEERING & INDUSTRIALS (1) Allied Partnership (1) British Consultants, (2) Cables & Telecommunications, (3) Chemicals, (4) Construction, (5) Electricals, (6) Engineering, (7) Financial Services, (8) Food, (9) General Merchandise, (10) Insurance, (11) Manufacturing, (12) Mining, (13) Pharmaceuticals, (14) Property, (15) Retailers, (16) Shipping, (17) Transport, (18) Utilities, (19) Vehicles, (20) Water, (21) Wholesale & Distribution, (22) Workwear.

NEW LOWS (1) Electricity, (2) Foods, (3) Industrial, (4) Insurance, (5) Manufacturing, (6) Pharmaceuticals, (7) Retailers, (8) Shipping, (9) Vehicles, (10) Water, (11) Wholesale & Distribution, (12) Workwear.

AMERICANS (1) Canadians (2) Banks, (3) Chemicals, (4) Chemicals, (5) Chemicals, (6) Chemicals, (7) Chemicals, (8) Chemicals, (9) Chemicals, (10) Chemicals, (11) Chemicals, (12) Chemicals, (13) Chemicals, (14) Chemicals, (15) Chemicals, (16) Chemicals, (17) Chemicals, (18) Chemicals, (19) Chemicals, (20) Chemicals, (21) Chemicals, (22) Chemicals, (23) Chemicals, (24) Chemicals, (25) Chemicals, (26) Chemicals, (27) Chemicals, (28) Chemicals, (29) Chemicals, (30) Chemicals, (31) Chemicals, (32) Chemicals, (33) Chemicals, (34) Chemicals, (35) Chemicals, (36) Chemicals, (37) Chemicals, (38) Chemicals, (39) Chemicals, (40) Chemicals, (41) Chemicals, (42) Chemicals, (43) Chemicals, (44) Chemicals, (45) Chemicals, (46) Chemicals, (47) Chemicals, (48) Chemicals, (49) Chemicals, (50) Chemicals, (51) Chemicals, (52) Chemicals, (53) Chemicals, (54) Chemicals, (55) Chemicals, (56) Chemicals, (57) Chemicals, (58) Chemicals, (59) Chemicals, (60) Chemicals, (61) Chemicals, (62) Chemicals, (63) 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Unit Trust	Name	Price	Yield	Unit Trust	Name	Price	Yield	Unit Trust	Name	Price	Yield	Unit Trust	Name	Price	Yield	Unit Trust	Name	Price	Yield	Unit Trust	Name	Price	Yield			
TSB Unit Trusts (120000)				M & G Securities Ltd	1000.00	100.00		Alfred Dunbar Assurance Plc - Contd.				City of Westminster Assurance (x)	1000.00	100.00		Eagle Star Investors - Midland Assn.	1000.00	100.00		Cooperative Royal Exchange - Contd.				Liberty Life Assurance Co Ltd	1000.00	100.00
Charter Pt. Andrew, Name: 521211100	TSB America	1000.00	100.00	State Fund	1000.00	100.00		PO Box 445, 2000 Aldershot Rd., William Morris 2000	1000.00	100.00		Co-operative Life Assurance Ltd	1000.00	100.00		S&P Set A	1000.00	100.00		Merchant Investors Assurance Co Ltd	1000.00	100.00				
TSB America	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Consort Series	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		Continental Life Funds	1000.00	100.00				
TSB Asia Growth	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Profound Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Europe	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued	1000.00	100.00		Set A	1000.00	100.00		MetLife Assn. Corp.	1000.00	100.00				
TSB Euro Fund	1000.00	100.00		Per An Ex Cap	1000.00	100.00		Private Fund	1000.00	100.00		De Accrued														

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Ref	Price	Offer	+/-	Yield	Units	Ref	Price	Offer	+/-	Yield	Units	Ref	Price	Offer	+/-	Yield	Units	Ref	Price	Offer	+/-	Yield	Units		
R & P Life Assurance Ltd	671-430-2248					Royal Heritage Life Assurance Ltd	20 Clifford St, EC2A 4JZ	0702-333433				Scotlife Provident Fund	6 St Andrews St, Edinburgh					Aldwyk International Assurance Ltd					Bryan Wallis & Partners Ltd	PO Box 250, St Peter Port, Guernsey	0481 71176
67- Eastford Reg, London, W1C 4LJ						Stalor Small	402-22				Port Ports Assurance	1257					Gullane Financial Investments Ltd	PO Box 250, St Peter Port, Guernsey	0481 71176						
Protection Standard Fd.	71.5	71.5	-	0.2		Port Property Fund	1258				Port Ports Fund	1259					Hillier Financial Services Ltd	PO Box 250, St Peter Port, Guernsey	0481 71176						
Life Deposit Fd.	102.9	102.9	-	0.2		Port Proprietary Fund	1260				Port Ports Fund	1261					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
London Capital Fd.	102.9	102.9	-	0.2		Port Proprietary Fund	1262				Port Ports Fund	1263					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
National Financial Management Corp PLC	72 Catchpole Rd, Aylesbury, HP19 5XJ					Port Proprietary Fund	1264				Port Ports Fund	1265					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Life Protection Fund						Port Proprietary Fund	1266				Port Ports Fund	1267					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Managed Growth	102.5	102.5	-	0.2		Port Proprietary Fund	1268				Port Ports Fund	1269					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Target Financial	67.5	67.5	-	0.2		Port Proprietary Fund	1270				Port Ports Fund	1271					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Managed Endurance	102.5	102.5	-	0.2		Port Proprietary Fund	1272				Port Ports Fund	1273					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Managed Growth	102.5	102.5	-	0.2		Port Proprietary Fund	1274				Port Ports Fund	1275					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Target Fund	67.5	67.5	-	0.2		Port Proprietary Fund	1276				Port Ports Fund	1277					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
National Mutual Life	The Park, Prudential House, SE5 2DW	0442-429422				Port Proprietary Fund	1278				Port Ports Fund	1279					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Prudential Protection Fund	141.5	141.5	-	0.2		Port Proprietary Fund	1280				Port Ports Fund	1281					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
UK Equity	125.5	125.5	-	0.2		Port Proprietary Fund	1282				Port Ports Fund	1283					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Corporate Bonds	125.5	125.5	-	0.2		Port Proprietary Fund	1284				Port Ports Fund	1285					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Property	122.5	122.5	-	0.2		Port Proprietary Fund	1286				Port Ports Fund	1287					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Dividends	122.5	122.5	-	0.2		Port Proprietary Fund	1288				Port Ports Fund	1289					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
National Provident Institution	48 Grosvenor Gardens, London, SW1W 4RL	071-421-4200				Port Proprietary Fund	1290				Port Ports Fund	1291					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1292				Port Ports Fund	1293					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Guarantees	309.5	309.5	-	0.5		Port Proprietary Fund	1294				Port Ports Fund	1295					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
For Equities	309.5	309.5	-	0.5		Port Proprietary Fund	1296				Port Ports Fund	1297					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Fixed Div.	309.5	309.5	-	0.5		Port Proprietary Fund	1298				Port Ports Fund	1299					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
Deposits	309.5	309.5	-	0.5		Port Proprietary Fund	1300				Port Ports Fund	1301					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1302				Port Ports Fund	1303					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1304				Port Ports Fund	1305					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1306				Port Ports Fund	1307					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1308				Port Ports Fund	1309					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1310				Port Ports Fund	1311					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1312				Port Ports Fund	1313					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1314				Port Ports Fund	1315					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1316				Port Ports Fund	1317					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1318				Port Ports Fund	1319					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1320				Port Ports Fund	1321					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1322				Port Ports Fund	1323					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1324				Port Ports Fund	1325					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1326				Port Ports Fund	1327					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1328				Port Ports Fund	1329					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1330				Port Ports Fund	1331					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1332				Port Ports Fund	1333					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1334				Port Ports Fund	1335					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1336				Port Ports Fund	1337					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5		Port Proprietary Fund	1338				Port Ports Fund	1339					Starlink Money	1-1, 2nd fl, 100, St Peter Port, Guernsey	0481 71176						
HPFC Managed Fund	309.5	309.5	-	0.5</																					

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WORLD STOCK MARKETS

CANADA

Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg
TORONTO																							
2pm prices December 19																							
Quotations in cents unless marked \$.																							
49311 Alitalia Pr	5125	125	124	124	-1	30200 Amplus	240	221	240	240	0	500 C Gatr Trc	564	54	54	54	-1	200 Casboar A	5152	151	151	151	+1
101 Atlantic	364	64	64	64	+1	425 Co Steel F	5124	152	152	152	0	21427 Imp Oil A	558	54	54	54	+1	44600 Ranger	573	72	72	72	
32110 Apache E	581	64	64	64	+1	1520 TCG Bar	5104	10	10	10	-1	15072 Inco	530	30	30	30		250 Raycor I	561	61	61	61	
32200 Alberta E	5162	152	152	152		58850 Coshoce	521	211	211	211	0	1000 Interphase	547	47	47	47	+1	260 Renissance	515	151	151	151	
62200 Alberta N	5123	124	124	124	+1	23845 Computing	380	365	365	365	+15	908 Wm Grp	523	22	22	22	+1	280 Rapet F	554	51	51	51	
100-75 Alcan	501	24	24	24		125 C Heli A	512	61	61	61	+2	140 Ipsco	517	17	17	17		2121 Ral Algoma	516	177	18	18	+1
805 Alpine Corp	561	64	64	64	+1	26000 Com TVX	425	425	425	425	0	6200 Inoco A	563	61	61	61	-1	26710 Roger B I	551	6	6	6	
22200 Alcan B	521	23	23	23	-1	4740 Custom Gas	504	34	34	34	0	3500 Inoco B	57	7	7	7		3300 Roman	225	215	215	215	-1
22202 Alco I II	512	115	122	122	+1	5800 Custom Flng	495	455	455	455	-5	5200 Jannick	512	125	125	125	+1	300 Rothmin	544	41	41	41	
56003 BCE Inc	340	36	36	36	-1	14000 Coorsal	511	12	12	12	0	5308 Laibert	511	24	24	24	-1	302 Royal Bank	520	21	21	21	
44600 BCE D	71	18	18	18		2000 Corby A	531	31	31	31	0	87210 Lac Mure	581	8	8	8		136801 Ry Trec	581	91	91	91	
58000 BCE Model	518	184	184	184	+1	30100 Corbyne A	480	485	485	485	+15	10200 Lelidgen S	515	15	15	15	+1	5001 Shl Camra	512	134	134	134	+1
178400 Costruc A	5105	147	147	147		1000 Coopers	575	57	57	57	0	2000 Laur Blt	514	14	14	14		6000 Shl Camra MT	512	121	121	121	+1
50000 Costruc B	501	147	147	147		14000 Deacons	511	66	66	66	0	420 Laur Gr B	584	6	6	6		70231 Samson MT	513	125	125	125	+1
500000 Costruc C	501	51	51	51		1200 Devons	56	6	6	6	0	5327 Scripto	355	300	300	300		5340 Scott Paper	517	161	17	17	
22203 Co. Moncton	5101	125	125	125	+1	5800 Dickens A	400	380	380	380	+35	300 MDG A	515	16	16	16		26220 Scotti	514	141	141	141	
22205 Co. Moncton	523	125	125	125	+1	30740 Defence	517	171	171	171	0	600 MDG B	515	15	15	15		3600 Scotti C	515	151	151	151	
400 Dalton	561	54	54	54	+1	25000 Diquar	505	81	81	81	+1	101000 Macmillan	574	16	16	16	+1	53040 Seaprim	5101	100	100	100	
107500 Dalmatian	18	17	17	17		7000 Du Pont A	524	24	24	24	+2	16045 Magna A	526	22	22	22	+10	405322 Scotti Can	5101	161	161	161	
22340 Danforth B	5152	145	145	145	-1	7000 Du Pont B	265	265	265	265	0	4344 Martine A	517	17	17	17		200 ShawC B I	581	8	8	8	
1000 Danforth C	5145	145	145	145	-1	14000 Dykter A	361	81	81	81	+1	2017 Mark Ries	58	8	8	8		2140 ShawC B II	581	301	301	301	-1
14455 Danforth D	501	51	51	51		400 Emco	480	480	480	480	0	5800 Environ	581	8	8	8		4200 Sherill	581	81	81	81	
177200 Danziger A	5184	18	18	18		25700 Empirica I	394	9	9	9	-1	2000 FCA Ind	517	71	71	71	0	200 Siclo	571	71	71	71	
42753 Deltapac	63	63	63	63		4700 FCA Ind	517	71	71	71	0	10200 Moloco A	524	321	321	321	-1	25650 Southern	516	121	121	121	
200000 Deltapac	5182	184	184	184	+1	30000 FCA Ind	400	400	400	400	0	5242 Moloco B	521	321	321	321	-1	18000 Star Aero	5101	101	101	101	
22255 Deltapac	5175	171	171	171		30000 Fin Trns	6	5	5	5	0	7876 Motors	520	261	261	261	-1	25334 Starke A	517	11	11	11	
58000 DAE	495	490	490	490	-1	30000 Fin Trns	521	62	62	62	+1	101923 Nat Blt Can	50	71	71	71	-1	111750 Tech B I	520	301	301	301	-1
100 DCF	361	71	71	71		30000 Fin Trns	521	62	62	62	+1	1200 NewTel Est	517	171	171	171	-1	106564 Tombar A	581	81	81	81	
124000 Chabot	5175	201	201	201	+1	10300 Fourreurs	5184	181	181	181	-1	500 Norma A	525	321	321	321	-1	167480 Tom Blt	517	181	181	181	
20000 Camp Res	40	37	37	37		2000 France P	515	15	15	15	0	17100 Normande F	58	74	8	8	+1	87100 Trestor B	521	241	241	241	
4000 Camp Soap	5273	214	213	213	-2	4000 France P	515	15	15	15	0	20413 Normande F	517	17	17	17		45650 Total Pet	523	203	203	203	
107500 Campion	41	36	40	40	-2	10000 Gardeur	5264	361	361	361	-1	10289 Normae	525	24	24	24	-1	24227 TriAire B	512	125	125	125	
49075 C Nor West	70	70	70	70		51500 Galactic	123	111	123	123	-1	11003 Normae A	522	214	214	214	-1	87258 TriCan PL	517	165	17	17	
24844 C Padres	5103	184	184	184	+1	20000 Galactic	260	260	260	260	0	24781 NC Oils	515	14	15	15	+1	14035 Triton A	512	124	124	124	
147824 C Express F	13	11	12	12		50000 Glendale A	510	10	10	10	-1	50000 Northland	521	14	14	14	-1	71922 Trimes	505	61	61	61	
100 CII Invest	3375	374	374	374	+1	1000 Glendale B	495	495	495	495	0	3500 Northland W	514	14	14	14	-1	71900 Triton A	512	125	125	125	
58000 C St Corp	5271	201	201	201	-1	3000 Glendale C	511	11	11	11	-1	5000 Northland X	514	14	14	14	-1	2000 Unicorp A	56	66	66	66	
100000 C Marcond	501	51	51	51		4000 Glendale D	511	11	11	11	-1	10000 Unicorp B	525	81	81	81	-1	76100 Uniglobe I	220	220	220	220	
47400 C Ondex	5123	124	124	124		5000 Glendale E	511	11	11	11	-1	10000 Unicorp C	517	161	161	161	-1	1000 Un Corp	521	21	21	21	
42000 C Forest	5203	204	204	204	-1	5000 Glendale F	511	11	11	11	-1	80300 Verity C	24	220	24	24	+1	80300 Verity R	420	420	420	420	
267004 CP Ltd	501	51	51	51		5000 Glendale G	511	11	11	11	-1	80300 Vicinity R	517	114	114	114		100 Vicinity I	517	114	114	114	
272000 C Ray	527	54	54	54		5000 Glendale H	511	11	11	11	-1	100 WIC B II	512	125	125	125		100 WIC B I	512	125	125	125	
122000 C Ral A	521	203	203	203	-1	5000 Glendale I	511	11	11	11	-1	225 Weijer A	505	61	61	61	+1	225 Weijer B	505	61	61	61	
500000 C Ral A I	521	203	203	203	-1	5000 Glendale J	511	11	11	11	-1	100 WIC Framer	517	171	171	171	+1	46230 Wiegert E	521	211	211	211	
500000 C Ral B	521	203	203	203	-1	5000 Glendale K	511	11	11	11	-1	51000 Westman	105	150	150	150	+10	51000 Westman	105	150	150	150	
1000000 Canda A	505	203	203	203	-1	5000 Glendale L	511	11	11	11	-1	54000 Western	541	41	41	41	-1	54000 Western	541	41	41	41	
244000 Condor	521	214	214	214		5000 Glendale M	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
1000000 Canda B	505	203	203	203	-1	5000 Glendale N	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
244000 Constar	521	214	214	214		5000 Glendale O	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar A	505	203	203	203	-1	5000 Glendale P	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar A I	505	203	203	203	-1	5000 Glendale Q	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar B	505	203	203	203	-1	5000 Glendale R	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar C	505	203	203	203	-1	5000 Glendale S	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar C I	505	203	203	203	-1	5000 Glendale T	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar D	505	203	203	203	-1	5000 Glendale U	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar E	505	203	203	203	-1	5000 Glendale V	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar F	505	203	203	203	-1	5000 Glendale W	511	11	11	11	-1	57000 Western	541	41	41	41	-1	57000 Western	541	41	41	41	
500000 Constar G	505	203	203	203	-1	5000 Glendale X	511	11	11	11	-1</												

INDICES

WORLD INDUSTRIAL REVIEW

The FT proposes to publish this survey on January 14 1991. It will be of particular interest to 54% of Chief Executives in Europe's leading companies and 94% of Captains of Industry in the UK who are FT readers. The US Senate and House of Representatives receive hand delivered copies of the FT Daily. If you want to reach these important audiences, call Brian Heron on 061 834 9381 or fax 061 832 9248.

FT SURVEYS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices December 19

Continued on Page 39

NYSE COMPOSITE PRICES

12 Month High Low Stock Div. Yld. E 1000 High Lo
Continued from previous Page

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also x-share, b-annual rate of dividend plus stock dividend, c-disputing dividend, d-old dividend, e-new yearly low, f-a-dividend declared or paid in preceding 12 months, g-dividends in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, i-dividend paid this year, omitted, deferred, or no action taken at least dividend meeting, j-dividend declared or paid this year, an accumulated issue with dividends in arrears, k-new issue in the past 5 weeks. The high-low range begins with the start of trading on rd-next day delivery, l/P/E price-earnings ratio, m-dividend declared or paid in preceding 12 months plus stock dividends & stock split. Dividends begin with date of split, n-same as t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act or securities assumed by such companies, wd-distributed, wf-when issued, ww-with warrants, x-ex-dividend or ex-rights, xe-ex-distribution, zw-without warrants, y-ex-dividend and sales insuff., yd-yield, z-sales in full.

NASDAQ NATIONAL MARKET

3pm prices December 19,

Stock	Div.	Sales	100s	High	Low	Last	Chng	Stock	Div.	Sales	100s	High	Low	Last	Chng	Stock	Div.	Sales	100s	High	Low	Last	Chng										
ASW Ed	24	365	32.9	31.1	30.2	31.1	+ .7	DF Soc	150	3	37	6.2	6.1	6.1	6.1	- .1	Joslyn	030	21	131	13.2	13.1	13.1	13.1	+ .1	Stock	10	100s	527	12.8	11.1	11.4	+ .5
ACC Cp	16	72	7.8	7.5	7.3	7.5	+ .2	DF Tech		5	57	6.1	6.1	6.1	6.1	+ .1	Juno	28	11	107	10.5	10.4	10.4	10.4	+ .1	RainT	10	11	527	6.6	6.1	6.4	+ .3
ADC	24	72	24.3	24.2	23.5	23.5	+ .1	DNA Pl	120	5	56	3.4	3.4	3.4	3.4	+ .1	Juskin	8	40	K - K	-	-	-	-	-	Realt	25	10	253	24.7	24.7	24.7	24.7
ADT	1	6,124	21.7	21.7	21.7	21.7	+ .1	DNC Svc	120	5	55	14.5	14.5	14.5	14.5	+ .1	KLA		202	231	0	0	0	0	-	Realt	25	10	253	14.7	14.7	14.7	14.7
AST		10,165	59.4	59.4	59.4	59.4	+ .1	DVFn		12	12	7	7	7	7	+ .1	K-Swiss		227	19	7.5	7.5	7.5	7.5	+ .1	Realt	25	10	253	7.5	7.5	7.5	7.5
Aclaim	4	1,151	3.5	3.2	3.2	3.2	+ .1	Danberg		12	12	12	12	12	12	+ .1	Kaser	12	50	2472	6.5	6.5	6.5	6.5	+ .1	Realty	25	10	253	6.5	6.5	6.5	6.5
AcmeSt	14	51	13.1	13.1	13.1	13.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Kaydon	50	14	225	12.5	12.5	12.5	12.5	+ .1	Realty	25	10	253	12.5	12.5	12.5	12.5
Academ	12	15	12.5	12.5	12.5	12.5	+ .1	DanSp		12	12	12	12	12	12	+ .1	Kelco	85	14	185	9.5	9.5	9.5	9.5	+ .1	Realty	25	10	253	9.5	9.5	9.5	9.5
Adapt	5	5,145	9.7	9.7	9.7	9.7	+ .1	DanSp		12	12	12	12	12	12	+ .1	KyMed	5	4	185	9.5	9.5	9.5	9.5	+ .1	Realty	25	10	253	9.5	9.5	9.5	9.5
Adnet s	12	12	11.7	11.7	11.7	11.7	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adflex	16	12	25.5	25.5	25.5	25.5	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adobe3	24	16	28.7	28.7	28.7	28.7	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor s	4	1,114	5.5	5.5	5.5	5.5	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor3	7	3,055	15.1	15.1	15.1	15.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor4	12	12	27.5	27.5	27.5	27.5	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor5	12	8	7.0	7.0	7.0	7.0	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor6	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor7	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor8	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor9	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor10	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor11	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor12	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor13	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor14	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor15	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor16	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor17	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor18	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor19	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor20	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor21	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor22	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor23	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor24	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor25	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor26	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor27	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor28	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor29	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253	11.5	11.5	11.5	11.5
Adfor30	12	12	22.1	22.1	22.1	22.1	+ .1	DanSp		12	12	12	12	12	12	+ .1	Lamb	55	12	175	11.5	11.5	11.5	11.5	+ .1	Realty	25	10	253				

AMEX COMPOSITE PRICES

Block	Div.	Py	Sis	Close Chng					
				100s	High	Low	Close	Chng	
AT&T		747	23	24	23	+ 1			
ATT Fd+47%		73	53	54	53	+ 1			
Action		7	4	4	3	- 1			
AirExp		7	28	15	15	- 1			
AirBw		8	18	6	6	- 2			
Allin		113	1	1	1				
Allstar		47	5-16	4	4				
Alphain		65	27	25	26				
Alzo		10	1026	1049	1042	+ 7			
Angrhi	.10	9	2403	1474	1474	+ 0			
Alstel		278	12	8	8	- 2			
AltazA	.84	58	58	58	58				
APrec S	.18	52	52	52	51	- 1			
ASecE		7	527	51	51	- 6			
ArnSwit .52a		163	35	15	15	- 1			
Arrovel		1	1	1	1	- 1			
Asstel		1	1	1	1	- 1			
Astrolic		1	1	1	1	- 1			
Atari		21	220	17	17	- 1			
AttaCM		68	18-18	18	18	- 1			
Autovox		51	11	1	1	- 1			
B - B									
B - HD 3.40a		4	765	113	105	- 8			
BAT in .75		11	1259	112	112	- 17-16			
BBN		55	54	54	54	- 1			
Bearst g		11	78	78	78				
BarryRG		10	342	342	332	- 1-10			
Barnchi		28	65	65	64	- 1			
Baylinea .75a		28	60	124	124	- 1			
BayPrgr .40		14	274	274	27	- 1			
Bicorp 1.12a		11	5	78	19	- 1			
Birkoff 1.20		11	63	51	51	- 21			
Bloft A	.45	15	73	73	73	- 1			
Bloomt .40a		8	1	74	74	- 1			
Bolpoh .04		672	23	23	24	- 1			
Bonval		1	1	12	12	- 1			
Bower		25	52	52	52	- 1-16			
Bowtie .25		20	544	94	94	- 1			
Brown g	.04	18	14	14	14	- 1			
C - C									
CMI Co		785	1	1	1	- 15-16			
CoEdg	.52	13	94	74	74	- 1			
Calopar		15	118	4	4	- 1			
Calost g	.28	27	10	8	8	- 1			
CarCor .48		975	125	125	125	- 1			
Castell .40		14	12	12	12	- 1			
CCDco p.51a		343	41	41	41	- 1-18			
CDvDf .2		30	36	16	16	- 1			
Chabot .21a		30	456	15	15	- 1			
ChapEn		8	114	6	6	- 1			
ChapW .17		14	57	10	10	- 1			
Chiles a		14	26	3	3	- 1			
Cominc .30a		14	14	14	14	- 1			
Concord		1	1	1	1	- 1			
Converg		3	14	14	14	- 1			
D									
Deck	.50a	15	2	2	2	- 1			
vCenar		2700	24	2	2	- 1			
Centill		10	612	612	612	- 1			
Coron S .00a		676	44	4	4	- 1			
Cross		13	20	20	20	- 1			
CropC .50a		11	57	25	25	- 1			
CrOpC .50a		10	58	25	25	- 1			
Cubic .48		5	59	19	19	- 1			
Curran		6	58	18	18	- 1			
CyrPfd .12a		5	18	18	18	- 1-18			
D									
D-Ind		0	0	0	0				
D-Ind		100	11	11	11	- 1			
DWG		258	3	3	3	- 1			
DeMol		271	1	1	1	- 1			
Degarn		7	7	7	7	- 1			
Docom		16	73	4	4	- 1			
Dopler	.78	0	108	114	114	- 1			
E									
EAC		1	1	1	1	- 1			
EastCo .58		15	15	15	15	- 1			
Eatpp .21a		47	12	12	12	- 1			
EchoBy .07		4944	83	83	83	- 1			
Epolin .18		12	40	15	15	- 1			
Estate n		400	94	94	94	- 1			
Elektor		5	454	25	25	- 1			
EMCO		550	14	14	14	- 1			
Entelk		1	1	1	1	- 1			
F									
Fabfind	.50	10	25	32	32	- 1			
FauFlt .00a		2770	9	8	8	- 1-16			
FechP .25		775	16	716	7	- 1			
Flux	.49	7	241	124	125	- 1			
FordL		31	1481	805	805	- 1			
Fruitl		0	2020	14	14	- 1			
G									
GTI		9	9	2	2	- 1			
GlenFd .50		14	214	27	27	- 1			
GrFt g		248	45	4	4	- 15-18			
Glamr .12a		12	93	41	40	- 1			
Glimm		10	3	18	18	- 1			
GlobNP		3	24	14	14	- 1			
GrafId		3	52	10	10	- 1			
Gremm		15	5	12	12	- 1			
Groffia g		54	92	92	92	- 1			
H									
Hampf .271		11	422	55	55	- 1			
Hasbro	.23	17	145	16	16	- 1			
HazCo		17	2	103	103	- 1			
Havit		226	1	15	15	- 1			
Helos		17	276	213	213	- 1			
HierEn		227	213	213	213	- 1			
Hilferv .45		8	22	213	213	- 1			
HolyCo		4	55	25	25	- 1			
Hoyer		4	103	2	2	- 1			
HovEn		1	1	1	1	- 1			
I									
ICHI		300	35	35	35	- 1			

*3pm price
December 1.*

BUSINESS SOFTWARE

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AMERICA

Fed signal fails to move narrowly mixed equities

Wall Street

A QUIET morning on Wall Street saw its equities turn narrowly mixed yesterday, as signs that the Federal Reserve had eased monetary policy failed to move the stock market, writes Karen Zogar in New York.

At 1.30 pm, the Dow Jones Industrial Average was down 3.46 at 2,622.27, with advances leading declines by a slim edge. On Tuesday, the Dow closed up 33.41 at 2,625.73.

The Federal Reserve gave a clear sign that it had cut its target for Fed Funds to 7 per cent from 7½ per cent by arranging a \$1.5bn in customer repurchase agreements when the funds were changing hands at 7½ per cent.

Although the move, which comes on the heels of a 30-basis point reduction in the discount rate, was widely expected, it was less dramatic than some bond traders had hoped and at midmorning the treasury's beleaguered 30-year bond was down 2 at 105.84.

In the stock market, some of the biggest losses came from the technology sector, where IBM lost 5% to \$112 in heavy trading on reports that it would not start shipping an important piece of its Office vision software this year. Ship-

ments of the piece are already five months behind schedule.

Digital Equipment also lost ground after the company said that it would invest \$200m in a joint venture with Mannesmann of Germany. At midday, Digital was off \$1 at \$88.5.

Citicorp was the most active issue of the morning on the New York Stock Exchange, sliding 5% to \$13.12 after adding 5% a day earlier on the news that the bank plans to slash its dividend by 44 per cent and reduce its staff by 8,000.

A number of other bank issues rose after the easing in interest rates. BankAmerica climbed 1% to \$20.4, Manufacturers Hanover added \$1.9 to \$22.6 and J.P. Morgan rose 5% to \$45.4.

American Express was unchanged at \$21.4 in active midday trading after the company confirmed that its Shearson Lehman Brother brokerage business was discussing combining its back-office operations with Prudential-Bache's Lehman.

In the secondary market, the Nasdaq composite rose 0.08 to 370.25 at midsession. MCI Communications led the most active list, adding 5% to \$19.5. Meca Software plunged 8% to \$6.4. A number of analysts have cut their second-quarter earnings estimates for the com-

pany after Meca said late on Tuesday that an important new product had not been shipped in time for the holiday season.

La Petite Academy plummeted 32% to \$3.54 after the company, which operates child care centres, warned that its fourth-quarter earnings would be significantly lower than analysts had estimated, and that unification began to roll on and, in August, Iraq's invasion of Kuwait brought on an extremely cold spell.

The DAX index, 10 per cent above the 1988 year-end level by March 30 this year at nearly 1,370, had plummeted to 1,235 by September 28 for a net fall since the start of the year of 25 per cent. It closed yesterday at 1,457.24, down 19 per cent on the year to date.

The immediate outlook is confused. Will the Gulf crisis pass off peacefully without causing too much damage to the world economy as many countries move into recession?

Gold shares, led by American Banc, rose after Comex futures moved moderately higher.

Platinova Resources slipped 3 cents to C\$1.57 after First Marathon Securities crossed a block of 2.18m shares. Campeau hit an all-time low, dropping 5 cents to 37 cents after it announced late on Tuesday a nine-month loss of C\$10.22 a share versus a loss of C\$8.77 in the same period a year earlier.

EUROPE

Germany uneasy in the shadow of history

Andrew Fisher reviews a year which is ending nervously after a record-breaking start

THE GERMAN stock market stood in the shadow of history this year, and the experience was not altogether comfortable.

In the first few months, the vicious enthusiasm brought on by the collapse of East Germany and the prospect of unity continued to drive the bourse, which touched a historic high at the end of March. But as inflation eased, problems of unification began to roll on and, in August, Iraq's invasion of Kuwait brought on an extremely cold spell.

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The immediate outlook is confused. Will the Gulf crisis pass off peacefully without causing too much damage to the world economy as many countries move into recession?

Gold shares, led by American Banc, rose after Comex futures moved moderately higher.

Platinova Resources slipped 3 cents to C\$1.57 after First Marathon Securities crossed a block of 2.18m shares. Campeau hit an all-time low, dropping 5 cents to 37 cents after it announced late on Tuesday a nine-month loss of C\$10.22 a share versus a loss of C\$8.77 in the same period a year earlier.

Asia Pacific

Nikkei approaches 25,000 on sharp rise in volume

Tokyo

EQUITIES rose in increased volume yesterday on hopes of lower interest rates following the discount rate cut in the US, writes Emiko Terazono in Tokyo.

The Nikkei average, while losing some of its upward momentum in the afternoon, closed 453.76 higher at 24,576.78. The index opened at the day's low of 24,473.21 and soon reached the day's high of 25,063.86, passing 25,000 for the first time in seven weeks. It could not sustain that level, however, as investors took profits.

Volume swelled to 620m shares from Tuesday's 350m as institutional interest was whetted by prospects of lower interest rates. Gains outnumbered losses by 656 to 278, with 171 issues unchanged. The Topix index of all first section stocks climbed 3.83 to 1,821.41, and in London the ISE/Nikkei 50 index put on 4.33 to 3,384.02.

Buyers were undeterred in early trading by reports that Mr Yasushi Mieno, governor of the central bank, had firmly denied that the interest rate reduction by the US Federal Reserve would affect monetary policy in Japan.

However, the market lost steam in the afternoon on statements by a spokesman at the US Department of Defence that America would start fighting Iraq on January 15, the deadline set by the UN Security Council for an Iraqi withdrawal from Kuwait with drawn.

High-technology stocks continued to strengthen. Sony gained Y170 to Y5,230, TDK added Y180 at Y4,490 and Pioneer moved ahead Y170 to Y4,100.

Some traders attributed their rise to year-end window dressing, but Mr Stephen Hill at Jardine Fleming Securities said export-related issues were bought on the weakness of the yen. "The dollar firmed against

the yen despite the Fed's rate cut," he added.

Financials were sought on expectations of lower interest rates and a feeling that they had been oversold. IBJ appreciated 1.5% to Y1,860 and Mitsubishi Bank Y170 to Y1,850.

Construction issues were in demand. The sector had recently been depressed on worries over falling land prices and a proposed land tax. Obayashi gained Y80 to Y1,830 and Kajima Corp added Y40 at Y1,860.

Some large-capital issues were heavily traded, although interest in steels and shipbuilders subsided.

In Osaka the OSE average advanced 85.81 to 26,655.38 on volume of 93.4m shares, well above Tuesday's 54.9m. Nineteen rallied Y300 to Y30.50. The issue had previously been sold on concern over margin positions and depressed sales in the US.

Roundup

ANTICIPATION of moves to improve the domestic economy boosted New Zealand, but trading throughout the Pacific region was quiet yesterday.

NEW ZEALAND advanced by 1.4 per cent in expectation of a government economic package, announced after the market closed. Investors hoped that the statement would lead to a reduction in interest rates. The Barclays Index rose 1.65 to 1,190.06.

Turnover was boosted to NZ\$1.35m from Tuesday's NZ\$1.1m by a block sale of 60m Carter Holt Harvey shares worth NZ\$130.5m. National Mutual Life Association sold the shares to Brierley Investments, which raised its stake in CHH to 21.1 per cent from 9.6 per cent, while National Mutual lifted its holding in Brierley to 5 per cent from 1.6 per cent. Brierley rose 5 cents to 99 cents, while CHH lost a cent to NZ\$1.94.

AUSTRALIA firmed slightly

from the previous day's 33-month low, but economic worries restrained buying. The All Ordinaries index edged up 0.5 to 1,284.1 in turnover of A\$25.1m, up from A\$18.8m.

Continuing concern about Adsteam's restructuring pulled the stock to a record low of 15 cents, before it ended the day 4 cents, or 20 per cent, lower at 16 cents. David Jones, an Adsteam associate, fell 6 cents to 34 cents after stating that it was unlikely to pay a dividend in the current year.

Howard Smith advanced 11 cents to A\$4.06 after directors said that profits for the year would be at least equal to last year's. Foreign demand lifted Coles Myer, the retailer, 6 cents to A\$8.14.

National Australia Bank lost 2 cents in buoy, dividend-related trading of 11.2m shares.

TAIWAN went into reverse after an early rise, with the weighted index ending 92.64, or 2.4 per cent, lower at 3,877.98 after reaching a day's high of 4,045.27. SEOUL dropped through the 700 level on the composite index as investors sold to raise funds to settle their accounts by the end of the year. The index lost 3.54 to 697.54 in low turnover.

BANGKOK's SET index rose 4.64 to 623.98, although gains were limited by selling triggered by a decline in Siam Cement, which is heavily weighted in the index. Siam Cement, which lost 200 baht at one stage, ended 40 baht up at 505 baht.

Thai Airways International stated that it planned to list part of its shares on the exchange next year in spite of world market conditions.

HONG KONG gained ground in quiet trading, the Hang Seng index adding 15.79 at 3,083.44, led higher by the property sector. But turnover fell to HK\$488m from HK\$681m.

BOMBAJY dropped for the third day in a row in spite of a ban on short sales. The BSE index lost 53.32 to 1,068.41.

Continuing growth stocks did not do much better. Hochstieff dropped DM50 to DM1,168 although Germany's construction industry association said that the country's construction boom would continue in 1991, and in retailing, Kaufhof shed DM6.50 to DM483.

Mr Wecking observed that high p/e stocks have shown relative weakness over the past six weeks; high p/e's are seen as dangerous in the present

state of the market, and some investors need to take a profit that still exist in the retail and construction sectors.

STOCKHOLM recovered from early lows. The Affärsvärlden General index rose 6.6 to 875.9 in two days.

The forestry sector index

rose 2.3 per cent on the back of sharp gains in SCA, MoDo and Stora. After the market closed, however, SCA said that it expected profits after financial items to fall 20 per cent in 1990 from SKr2.71m in 1989.

Speculation about the US discount rate was replaced by trepidation about German interest rates, as the Bundesbank gave markets a strong warning that it might have to increase the domestic discount rate, given price instability and excessive borrowing.

Added to that, said Mr Wecking, the US discount rate drop also meant a lower dollar, and further problems for German industrial companies: Merck Finck saw some good selling orders from abroad.

Volume rose from DM3.3m to DM4.1m. After a fall of 4.54 to 628.99 in the FAZ index at midsession, the DAX closed the day 20.17, or 14 per cent, lower at 1,457.24.

Among individual stocks, Schneider Rundfunkwerke, the audio, video and personal computer group, dropped another DM75.75 to DM600, down DM30 over three days after reporting slightly lower earnings.

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tions are the issues of what will happen to the Soviet Union and the rest of eastern Europe, as well as the stability of the Japanese financial system.

Trinkhaus & Burkhardt, the Düsseldorf bank, has put the worst and most favourable scenario side by side in its latest stock market review and left investors to decide for themselves. The stock market is already discounting much of the most pessimistic version, but more bad news could easily tip it into further decline.

For German shares, the difference between the booming domestic market and the sharper competition and weaker demand abroad has led to a considerable divide between profits trends at leading companies. Mr Christian Heger, a Trinkhaus analyst, notes: "Companies which are heavily involved in the home market have been showing marked profit rises, while those with a high share of business from outside have experienced falling results."

The big chemical concern, BASF, Sandoz and Hoechst, have suffered steep slides in third quarter profits, with Volkswagen having additional problems in South America. VW has cost prob-

lems at home and is investing heavily in east Germany, Czechoslovakia and Spain, so analysts have downgraded their earnings forecasts, even though the car may have been selling well in Germany.

Up to mid-December, the German motor and components sector was among the worst performers in Germany, along with chemicals and iron and steel. All three showed declines of well over 20 per cent.

The winners have been industries best placed to profit from the newly enlarged German market, namely consumer goods (up by more than 10 per cent) and retailing, construction and property.

Altogether, Trinkhaus expects earnings per share in Germany (based on the 30